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EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

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Thursday October 12 1989

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BRITAIN

Producers fail to meet consumer demands

Page 11

## World News

### Soviet troops open fire in southern republic

Soviet troops appear to be in danger of losing control in the mountain region of Nagorno-Karabakh, where armed gangs of Armenians and Azerbaijanis took to the hills in almost open warfare.  
Soldiers opened fire, killing one man and injuring six in the regional capital, Stepanakert. Page 10.

### NK project

Hong Kong construction projects costing a total of HK\$127m (\$16.2bn) by the year 2000 and including a new airport and container terminal were announced by the colony's Governor in a speech aimed at rebuilding confidence. Page 15.

### Syrian pilot defects

A Syrian air force MIG-23 fighter aircraft landed in Israel where the army said the pilot had defected and that a second Syrian MIG had landed in Egypt. Page 5.

### Scandal in Tokyo

A new financial scandal, involving links between politicians and the operators of pachinko (pinball) gambling parlours, is threatening to disrupt Japanese political life. Page 6.

### New Panama law

The Panamanian Government announced the first of a series of emergency measures, partly to cut costs, partly to penalise those involved in last week's coup attempt. Page 9.

### Grives appointed PM

Supreme Court President Yanis Grivas was appointed Prime Minister to oversee the second national election this year, set for November 5. Page 2.

### EC faces Gatt

The EC's new TV directive which will force broadcasters to reserve a majority of the airtime for works of European origin. Page 4.

### Cessfire holds

Syrian-backed Muslims resumed the 1988 ceasefire in Lebanon a day after they pulled out in protest over the killing of a Muslim army officer in Beirut's Green Line battle zone. Page 7.

### Hungarian credit

W German banks under the leadership of the Deutsche Bank are preparing to grant Hungary a further DM500m (\$263m) credit. Page 2.

### Nobel economist

Norwegian Trygve Haavelmo won the 1989 Nobel prize in Economics for work showing how economic theory can be tested. Page 2.

### Strike in Lisbon

Lisbon was brought close to a standstill for a second day as transport workers continued a 48-hour strike in pursuit of higher wages. Page 2.

### Galileo freed

Former Argentine dictator Leopoldo Galtieri was freed for his part in the 1982 Falklands war against Britain, says released after being pardoned by President Carlos Menem. Page 10.

### Uranium arrest

A Briton was arrested for trying to sell 2.5kg of radioactive uranium to a nuclear research centre in Athens. Page 18.

## Business Summary

### Pechiney allowed to buy cheap French power

PECHINEY, leading aluminium producer, won the go-ahead from the European Commission to buy cheap surplus power from the French electricity board.  
The French state-controlled metals group will be able to proceed with plans to build what will be its largest plant at the northern port of Dunkerque capable of 200,000 tonnes per year of aluminium output. Page 3.

### FT-SE Index

FT-SE Index: The UK stock market's collective difficulty in comprehending the events of the past week was reflected in FT-SE 100 Index.  
Hourly movements  
October 11 1989  
The day's movements: After rising nearly 14 FT-SE points the market dipped to end the day at 2,183.8, Tuesday's closing level. Markets. Page 29.

### RANCA Nazionale del Lavoro

Italian bank at the centre of a scandal over £1.85bn of unauthorised Iraqi export credits, last night received board approval for plans to make three separate capital injections that will total £2.35bn (\$1.7bn). Page 15.

### Volvo share price

Swedish car and truck maker Volvo share price jumped amid mounting speculation that the Swedish car and truck maker is engaged in negotiations with Renault, the French state-owned car and truck maker. Page 17; Lex. Page 10.

### CHASE Manhattan

CHASE Manhattan, third largest US bank, reported an after-tax loss of \$1.11bn or \$12.49 a share for the third quarter after taking \$1.26bn of after-tax charges mainly related to the bank's Third World loan portfolio. Page 29.

### EUROPEAN merger

Industry ministers removed some of the smaller obstacles in the way of common merger policy but failed to settle the minimum size of merger in which the Commission may intervene. Page 2.

### AIE New Zealand shares

AIE New Zealand shares offered to private investors in its flotation have been oversubscribed by almost 90 per cent. Page 21.

### KAUFHOFF, big West German

KAUFHOFF, big West German retail group, is expanding further outside its traditional department store activities by taking a 50 per cent stake in Vobis, an Aachen-based computer, sales, assembly and maintenance company. Page 21.

### PROCTER and Gamble, US consumer products group

PROCTER and Gamble, US consumer products group, announced that John Smale, chairman and chief executive, plans to relinquish those posts from January 2. Page 21.

### INDUSTRIAL EQUITY

INDUSTRIAL EQUITY, further stages over funding have again delayed the A\$1.5bn (\$1.5bn) management-led bid for the Australian arm of Sir Ron Brierley's New Zealand-based business empire. Page 21.

### SVENSKA Cellulose, Sweden's

SVENSKA Cellulose, Sweden's second largest forest products group, reported a 7 per cent increase in profits to Skr1.81bn (\$77m) for the first eight months of 1989. Page 18.

### PARIHES, French merchant

PARIHES, French merchant banking group, saw its share price rise strongly in early trading, but senior Paris bankers dismissed speculation it might be the target of a takeover attempt. Page 18.

## De Klerk calls on clerics to back reforms

By Patti Waldmeir in Pretoria

PRESIDENT F. W. de Klerk of South Africa yesterday held talks with three of the country's leading anti-apartheid clerics in a meeting which made clear the wide gap remaining between the two sides.  
After the three-hour talks, Mr de Klerk was sharply critical of the churchmen - Archbishop Desmond Tutu, Anglican Archbishop of Cape Town; Rev Allan Boesak, president of the World Alliance of Reformed Churches; and Rev Frank Chikane, general secretary of the South African Council of Churches.  
He complained that they failed to recognise the importance of reform measures taken by Pretoria, an apparent reference to the Government's decision on Tuesday to release all prominent long-term political prisoners with the exception of Mr Nelson Mandela, leader of the African National Congress (ANC).  
The clerics, for their part, presented a list of six demands which they said the Government should meet immediately to facilitate negotiations on the country's future. These included lifting the country's three-year-old state of emergency, the ban on political organisations and restrictions

on individuals' political activities.  
The three clergymen criticised Mr de Klerk's response to their demands as vague and said they would call for tougher sanctions against South Africa. One of their number, Mr Chikane, is to attend the Commonwealth summit in Kuala Lumpur next week at which further Commonwealth sanctions against South Africa may be discussed.  
Mr de Klerk called on the men, who have been prominent in organising the recent anti-apartheid defiance campaign, to re-evaluate their activities. "The time has come for them to change their attitude from a negative to a positive one, to assist in creating a climate conducive to negotiation."  
"We are really no longer arguing about the fact that all South Africans must have a vote, that all South Africans must be involved in all decisions affecting their lives. What we must now start talking about is how do we structure that," he said after the meeting, held in Pretoria.  
He did not say when the eight prisoners whose release was announced yesterday would actually leave jail. Editorial comment, Page 14; De Klerk takes a risk, Page 15.



A local newspaper announces the release of Walter Sisulu

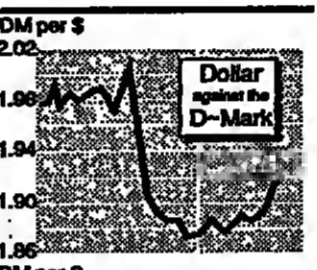
## Honecker under heavy pressure from party leaders

By Leslie Collitt in Berlin  
EAST GERMANY'S hardline Communist leader, Mr Erich Honecker, last night came under pressure from senior members of his own party who warned that the street protests of recent days might spread to large factories.  
A surprise announcement yesterday that Mr Honecker had postponed, indefinitely and without explanation, a trip to Denmark prompted intense speculation in West Germany and elsewhere that the 77-year-old leader was about to resign. However, East European diplomats in East Berlin believed him to be firmly in control, at least for the time being.  
A statement issued after a session of the ruling Politburo mixed an offer of "open discussion" on the future of the country with stern warnings to the opposition and street protesters. It said the party would not be "blackmailed" by people "steered by imperialism in the West." It added that the party would shortly spell out its proposals for a national debate.  
East European diplomats said earlier that Mr Honecker had been warned by members of his central committee of a tense situation on the country's shop-floors, with the possibility of strikes. The 163-strong committee, consisting of members had, in an unusual move, been summoned to the Politburo session which began on Tuesday and unexpectedly went into a second day.  
Mr Honecker was reportedly asked by senior party colleagues to produce by the end of the week a "report" on the mood of the country, wracked in the past few weeks by a mass exodus of asylum-seekers to the West and huge demonstrations.  
The mood of expectancy was heightened by statements from Mr Kurt Hager, the East German ideology chief, who appeared to acknowledge for the first time that the country was in need of some liberalisation.  
Mr Hager admitted, in comments to the Soviet news agency Novosti, that the fight to the West of 50,000 mainly young people raised questions about the quality of the Communist party sources told the Associated Press that Mr Egon Kreuz, a Politburo member often tipped to succeed Mr Honecker, was responsible for ordering police restraint during Monday's pro-democracy demonstrations.

## Dollar rises strongly despite intervention by central banks

By Patrick Harrverson and Phillip Stephens in London and Janet Bush in New York

THE US dollar rose strongly on foreign exchange markets yesterday despite concerted intervention by central banks to stem its rise. The dollar was bought heavily in the expectation that US interest rates would remain high.  
The dollar's rise took the pressure off sterling, still unsteady after two days of sharp falls. Analysts said that the market was waiting to see what Mr Nigel Lawson, the British Chancellor of the Exchequer, had to say about exchange rate policy in his speech to the Conservative Party conference in Blackpool today. The speech is being billed as one of the most important of his political career.  
Sterling, stabilised by several rounds of intervention by the Bank of England, closed 1/2 pence higher at DM2.96, but fell 1.77 cents against the firm dollar to \$1.5445.  
US markets have become increasingly convinced that the authorities will not ease monetary policy. Remarks by Mr Alan Greenspan, chairman of the US Federal Reserve, in Moscow on Tuesday have been widely interpreted as criticism of the current Group of Seven policy of driving the dollar lower through a combination of open market dollar sales and increases in interest rates.  
Yesterday's unexpected decision by the Bank of Japan to raise the discount rate by 1/4 point also failed to dampen investors' enthusiasm for the dollar. Analysts said the half-point rise had been discounted by the currency markets.  
Currency dealers said that the dollar's surge despite news of the rise in Japanese rates was extremely worrying for the non-US G7 members. Unless the Federal Reserve eases monetary policy, the G7 has left itself with little ammunition to force the dollar lower.  
In late New York trading, the dollar was quoted somewhat below its high at Y144.65 and DM1.9165, but well above earlier lows of Y142.60 and DM1.8680.  
Mr Lawson will today try to reassure ministerial colleagues that his policies to curb inflation and narrow Britain's huge trade deficit will restore stability to the economy.  
As the pound stabilised on foreign exchange markets yesterday, the Chancellor's colleagues said he was preparing a speech to the Conservative Party conference which would offer "hope and reassurance" about the economic outlook.  
Mr Lawson is prepared to acknowledge that the rise in interest rates to 15 per cent has inflicted considerable hardship but he will emphasise that the "pain will be temporary and that there are already clear signs that the economy is responding.  
Conservative conference, Page 7; Lex, Page 16; Currencies, Page 36; World Stock Markets, Pages 37-40.



## Speculation mounts over rise in Japan's official discount rate

By Ian Rodger in Tokyo

SPECULATION mounted in Tokyo that a further rise in Japan's official discount rate (ODR) may be necessary because yesterday's surprise 0.5 per cent increase to 3.75 per cent failed to weaken the dollar in foreign exchange markets.  
Japanese government and industry leaders fear that a further increase could seriously dampen economic activity. They are hoping the US Federal Reserve will ease US interest rates to drive down the value of the dollar. "The ball is now very much in their court," a Japanese Finance Ministry official said yesterday.  
A private sector economist added that if Japan was forced to raise its discount rate again, that would put in jeopardy the September 23 agreement of the seven leading industrial countries on exchange rate co-ordination.  
For the first time in memory, the Bank of Japan took dealers completely by surprise, announcing and implementing the 0.5 per cent rise shortly after noon Tokyo time while the foreign exchange market was closed for lunch.  
Normally, such a move would be widely anticipated as a result of valued official statements and speculative articles in the financial press, a process which has frequently drawn criticism from foreign governments and financial institutions.  
Economists in Tokyo said the BoJ was forced to move quickly after statements in Moscow by Mr Alan Greenspan, Chairman of the US Federal Reserve Board, provoked a rise in the dollar to Y144.45 in New York on Tuesday. At that level, the rise in the cost of imported raw materials would have a significant effect on Japan's inflation rate, they said.  
Japanese officials acknowledged the impact of Mr Greenspan's remarks - to the effect that attempts to hold interest rates at unsustainably low levels have been shown to accelerate inflation - on the foreign exchange markets. However, they wondered if the interpretation put on them by the Fed would not reduce US interest rates, was accurate.  
Mr Satoshi Sumita, governor of the Bank of Japan, conceded that the discount rate increase was aimed largely at strengthening the yen against the dollar.  
As the day progressed, however, it became apparent that the exchange rate was not responding. In afternoon trading in Tokyo, the dollar closed at Y143.90, only Y0.13 lower than before the announcement.  
Government spokesmen then shifted the thrust of explanations to the need to bring ODR into line with market rates and to concerns that the economy was overheating.  
Mr Sumita said signs of labour shortages had become more pronounced in recent months because of high personal spending and robust corporate capital spending. Also, money supply growth, with M2 plus certificates of deposits running between 9 and 10 per cent, was higher than warranted.  
Private sector economists said the ODR increase would have no dampening effect because it merely brought the central bank rate into line with market rates.  
"As long as Japan has a large trade surplus, its basic chance cannot change. It may be easy. I think today's action is a short-term deviation," Mr Teizo Taya of Daiwa Securities Research Institute said.  
Mr Taya said the Japanese authorities were extremely worried about the weak exchange rate. They fear it will stimulate exports and slow the process of reducing Japan's large trade and current account surpluses. Steel agreement, Page 16.

## US stalemate on budget may lead to \$16bn cutbacks

By Peter Riddell, US Editor, in Washington

AUTOMATIC cuts in US federal spending of about \$16bn are almost certain to be triggered on Monday, according to Congressional leaders, since legislation to reduce the budget deficit is unlikely to be passed in time.  
Senator George Mitchell, the Democratic majority leader, said yesterday the chances were "now extremely remote" of meeting this weekend's deadline under the Gramm-Rudman deficit reduction law, because of a dispute over reducing capital gains tax.  
Unless there is Congressional agreement by October 14, cuts in government programmes across the board, known as sequestration, are automatically triggered to reduce the deficit below the statutory figure. The target is no more than \$16bn for fiscal year 1990, which began on October 1. The cuts apply to defence and domestic programmes, excluding non-discretionary social security programmes.  
Last minute talks were under way yesterday involving Congressional leaders and Mr Richard Darman, the Budget Director. Even if a deal is struck a bill may not be approved in time to prevent at least temporary cuts.  
The immediate impact of sequestration could be limited since there is a general expectation that some form of budgetary package will be agreed within a few days or weeks and the cuts will be reversed. But this is unlikely to do more than paper over underlying problems. A fierce debate will then occur over a bill needed by the end of this month to raise the Federal ceiling on what it can borrow. Some Congressmen have talked about allowing the US Government to go into default for a short time to focus attention on the deficit issue.  
Bitter arguments between the Democratic leadership in Congress and the Republican White House have also seriously jeopardised the chances of bipartisan agreement on the even more difficult task of reducing the deficit in fiscal 1991.  
The spirit of co-operation between the executive and the legislature which led to agreement in principle in April on the 1990 budget has now disappeared. Mr Mitchell has accused the White House of being intent on "jeopardising" current discussions by insisting that capital gains tax reduction be included in the deficit reduction bill.  
Democratic leaders have offered to strip what are known as "extraneous" provisions from this bill in return for a promise to the Republicans to hold a separate vote on capital gains later. This has so far been resisted by the White House.  
There is disagreement among party leaders in Congress about how to organise a separate vote without putting one side or another at a tactical disadvantage. This turns on procedural questions of when 60 votes (out of 100 in the Senate) rather than a simple 51 vote majority are required since the supporters of a capital gains tax cut are so far short of the higher figure.

MARKETS table with columns for Sterling, Dollar, Stock Indices, and Gold. Includes sub-tables for New York lunchtime, FT-SE 100, and various indices.

## CONTENTS

Table listing various news items and page numbers, including 'Panama's next coup will be a less gentlemanly affair', 'Kurdish Iraqi Kurds succumb to ruthless operation', 'Laws US court slows down Reagan-Bush anti-trust revolution', etc.

THE INSIDER'S GUIDE TO EUROPE. THE FINE ART OF FLYING AIR FRANCE. Includes list of destinations and a signature 'Europe's no. 1'.

EUROPEAN NEWS

# EC fails to clear main obstacles to common merger policy

By Lucy Kellaway in Brussels

EUROPEAN INDUSTRY ministers have removed some of the smaller obstacles in the way of a common merger policy, after lengthy negotiations that ended early yesterday. But they have failed to settle the central issue: the minimum size of merger in which the Commission may intervene.

There was broad agreement that merging companies with worldwide turnover of more than Ecu2bn (23.5bn) should be subjected to Community scrutiny, although almost no progress was made on mergers that fall between the Ecu2bn and Ecu1bn bands.

Fundamental disagreement remains between Britain, which is only prepared to countenance Commission interference on medium sized mergers at the invitation of the member state, and the smaller countries without developed monopoly authorities of their own, which would like greater Brussels involvement.

An equally serious sticking point concerns the review mechanism. Most countries want the Community to re-examine the threshold after four years, with a view to reducing it to Ecu2bn on a qualified majority vote. However, the British are not prepared to make any commitment towards lowering the threshold, and are insisting that any decision should be unanimous.

Community ambassadors are now faced with the difficult task of producing a fresh compromise over the next few weeks if the policy is going to be agreed before the French presidency expires at the end of the year. Sir Leon Brittan, the Competition Commissioner, warned that "a considerable amount of give and take would be needed if we are to reach our goal."

However, he said that the decisions taken at the meeting represented "a breakthrough of major proportions."

Member states finally agreed that the Commission should only have power to block or block a merger on purely competitive grounds.

The final provision will make some mention of economic and technical progress, although it will also make clear that such progress must be in the interest of the consumer, and must not get in the way of free competition.

The French had initially asked for other considerations to be taken into account, which would have allowed the creation of "Euro-champions", but were apparently prepared to give ground in the interests of obtaining an overall agreement as quickly as possible.

Considerable progress was also made on an unpopular West German request that national authorities should have the power to block agreements which Brussels has already approved.

A compromise was agreed that would allow a merger to be re-examined at home if the Commission agreed that a particular local market was threatened.

The compromise answers both the UK concern that the principle of one-stop controls should not be violated, and the West German reluctance to lose sovereignty altogether on mergers of over Ecu1bn.

A vast area of broad agreement concerns the reciprocity clause, a notion opposed by more or less everybody except the French. The proposed version of the clause was further neutralised at the meeting, so as to grant the Commission no effective involvement in third countries.

# Fledgling reformers try out their wings

Leslie Colitt reports on the East German opposition group's awkward dilemma

THE 50,000 Leipzigers who surged through the streets on Monday in the largest demonstration seen in East Germany since 1953 have presented the fledgling opposition movement with a painful decision.

The opposition can attempt to channel the spontaneous upheaval into a powerful mass-based movement similar to Solidarity in Poland in 1980. Or it can wait for the rise of reform-minded officials in the Socialist Unity (Communist) Party who would set the pace of reform, but in the process risk losing all influence over the angry young demonstrators who have shown remarkable self-restraint.

The dilemma is a classic one: whether to risk conflict, chaos and an unknown outcome by toppling the dictator or hope he will see reason and make concessions.

Ordinary citizens in Leipzig on Monday headed the call to "join us" and poured into the streets to join the young demonstrators. Motorists and underground drivers honked horns and flashed headlights in support of the young people who lit candles in front of Gethsemane Church in East Berlin. But they waited in vain for a signal for action from the opposition and instead were told to remain calm.

The East German opposition consists of more than half a dozen groups, all formed in recent weeks of varying size and shade of political outlook. They range from Christian democracy to Marxist reform, social democracy and the Greens.

"We do not want a centralised structure with 30 people dominating everything," Mr

Reimar Schult, a co-founder of New Forum, the largest opposition group, said in the kitchen of the cramped flat he shares in the working class district of Prenzlauer Berg.

The organised opposition, as opposed to the young protesters in the streets, consists largely of intellectuals - scientists, artists, pastors and a sprinkling of workers.

Members regard its diversity as a strength in the face of the monolithic party. The groups have agreed to co-operate in nominating candidates for next year's election but otherwise act like sects, regarding each other suspiciously.

The founders of the dissident groups are intelligent, appealing and gentle. They do not raise their voices, the antithesis of those who normally influence the masses.

This remoteness from ordinary East Germans clearly emerged last Saturday evening at a spirited panel discussion on the future of East Germany by prominent opposition members. It was attended by several thousand supporters who packed the Church of the Redeemer in East Berlin.

A young man in the audience asked why it was not proper to smash windows in protest. He was invited on to the stage where he haltingly introduced himself as a "bolder cleaner" and accused the panel of being "bourgeois (bourgeois), all of you."

"I am working at KWO (a large East Berlin factory) can't understand you," he said in heavy Berlin dialect. "Do you people get into the factories or are you doing this for yourselves?" Rainer Eppelmann, the brawny and popular dissident pastor of the Good Samaritan Church broke the painful silence that followed. He said that together with the workers "we will really change things in this country". One opposition activist suggested privately that the young workers might, in fact, have been infiltrated by the authorities to embarrass the opposition. It was difficult for him to believe that he might also have been genuine.

Unlike the wave of Polish strikes in the summer of 1980, the demonstrations by angry young East Germans had neither leaders nor militant workers behind them

The contrast between the amorphous East German opposition and Solidarity, which survived oppression and near oblivion to rise to power in Poland, could not be greater.

New Forum, with 12,000 members, demands democratic elections, an independent judiciary and all the other attributes of a constitutional democracy. In reasoned language it urges the leadership under Mr Erich Honecker to open a dialogue with the population.

But this is a far cry from the 21 concrete demands raised by the strikers (and their advisers) in the Lenin Shipyard in Gdansk.

Unlike the wave of Polish strikes in the summer of 1980, the demonstrations by angry young people in East Germany had neither leaders nor militant workers behind them. It was unclear whether the leadership was prepared to make real concessions but many demonstrators and opposition members had deep suspicions. They were afraid of another "foul compromise" between the Church and the party similar to 1987, when conservative church leaders failed to support young people who had openly criticised the system.

The opposition must be represented at the talks or there can be no understanding," Ms Bohley said this week.

The Church, which for years held a protective hand over the unorganised opposition, has a long Lutheran tradition of circumspection in its dealings with temporal power. In East Germany, this was the price for remaining relatively independent.

New Forum was the first opposition group to leave the protection of the Church last month and stand on its own. As such its founders face possible expulsion to the West.

Ms Bohley and other prominent figures in the opposition, however, are determined to avoid expulsion at all cost. They have learned one lesson from the Polish opposition and from Mr Vaclav Havel, the Czechoslovak playwright and spokesman of Charter 77, the civil rights movement. For an opposition leader to gain credibility he (or she) must be prepared to choose prison over deportation when given the inevitable choice by the authorities.

# Commission gives Pechiney go-ahead to buy cheap power

By William Dawkins in Paris

PECHINEY, the leading aluminium producer, yesterday won the go-ahead from the European Commission to buy cheap surplus power from the French electricity board, subject to tough conditions.

The French state controlled metals group was last night understood to be ready reluctantly to accept the long-awaited ruling. This means it can now proceed with plans to build what will be its largest plant, to be run jointly with Electricite de France (EDF), the EDF-EdF scheme, already in its early stages, will create a 200,000 tonnes per year aluminium smelter at the northern French port of Dunkerque, powered with cheap electricity from a nearby EDF power station.

It will provide 650 direct jobs, plus indirect employment for three times that number, claim Pechiney officials.

Even taking into account closures elsewhere in Pechiney, this will be a big rise in capacity for the world's third largest aluminium producer.

The Commission decision paves the way for EDF to complete deals with big industrial electricity users, a crucial element in its efforts to find a market for a surplus of electricity generating capacity created by an over-ambitious nuclear power station building programme.

Mr Jean Gandois, Pechiney's chairman, had threatened to scrap the scheme if the Commission did not soon conclude a nearly year-long inquiry into whether the price it was paying for EDF power constituted illicit state aid.

Sir Leon Brittan, the Competition Commissioner, is proposing to let EDF sell electricity to Pechiney at cost for the first few years, on condition that the price then rises 10 per cent annually for the three years from 1997 to 1999. His 16 fellow Commissioners confirmed that decision without controversy at their weekly meeting, said EC officials.

The original version of the EDF-Pechiney deal would have guaranteed the aluminium producer cheap electricity for 25 years.

The Commission chose 1997 as the date when it estimates France's electricity consumption should have risen to meet the present surplus, currently representing 5 to 8 per cent of capacity, according to EDF officials.

# Another DM500m credit for Hungary

By David Marsh in Bonn

WEST-GERMAN banks under the leadership of the Deutsche Bank are preparing to grant Hungary a further DM500m (270m) credit, in addition to a similar credit finalised earlier this month.

News of the loan - the latest sign of support from West Germany for Hungary's economic reforms - surfaced yesterday as Mr Tamas Beck, the Hungarian Trade Minister, held talks in Bonn with Mr Helmut Haussmann, Bonn's Economics Minister.

The West German Government confirmed yesterday that it would guarantee the new credit, in addition to DM1bn of guarantees already made in 1987. The previous DM500m deal, arranged by the Bayerische Landesbank and the Landeskreditbank Stuttgart, was also guaranteed by Bonn.

Mr Haussmann yesterday held out general support for Hungary's economic restructuring, but stressed the importance of Budapest itself coming up with moves to facilitate investment in Hungary by foreign companies.

Mr Beck underlined his country's interest in developing links with the European Community. He warned of "catastrophic" consequences for Hungary if Austria were to join the EC in the mid-1990s without close association for Budapest.

West Germany is expressing optimism about expanding economic ties. The number of joint ventures rose by 80 to roughly 130 in the first half of this year. Imports from Hungary rose 23 per cent to DM1.4bn in the first seven months while exports to Budapest increased by 31 per cent to DM2bn.

Hungary is making clear it expects speedy liberalisation of trade relations with the EC following signature of its trade agreement between the Community last month.

The new West German bank credit comes in addition to Ecu600m (\$416m) of multilateral funds for Hungary and Poland agreed at the seven-nation economic summit in Paris in July. European Finance ministers also agreed this week that funds from the European Investment Bank could be put towards infrastructure projects in Poland and Hungary.

# Judge to lead Greece until poll

By Kerin Hope in Athens

A SENIOR Greek judge, Mr Yiannis Grivas, was appointed yesterday to lead a caretaker government that will oversee the general election on November 5, the second to be held in five months.

Mr Grivas, who is 66 and president of the Supreme Court, was the candidate favoured by the conservative New Democracy party, which ruled in an unprecedented coalition with the Communist Alliance after failing to win an overall majority in the election held last June.

President Christos Sartzetakis chose Mr Grivas over two other Supreme Court jurists after joint consultations with political party leaders. A new cabinet, with non-political personalities in key positions, is to be sworn in today. In the past, such "service" administrations have included judges, career diplomats and leading university professors.

According to the constitution, an interim Government should be formed of prominent people acceptable to all political parties. But such personalities are hard to find in Greece's highly polarised public life.

Mr Grivas came to prominence as one of the judges in the trials of former military junta members in 1975.

Last month, he was appointed president of two special courts set up after Parliament voted to send Mr Andreas Papandreu, the former Socialist Prime Minister, for trial on charges of illegal phone-tapping and of accepting bribes in the \$200m scandal surrounding alleged embezzlement from the Bank of Crete.

The special courts, however, will suspend operations for the hearings during the election campaign.

# Giessen struggles to contain the flood

By Haig Simonian

IN A country with almost 1.5m people out of work, it is hard for most West Germans to understand the scene outside the reception centre at Giessen, the first home for the current wave of official emigrants from the German Democratic Republic seeking a new life in the West.

It is not that the camp is lacking either warmth (so far as that is possible in an institution set up in 1946 and where most newcomers stay less than three days) or efficiency. Despite this year's unprecedented flood of arrivals, Giessen's bureaucracy has coped, processing some 400-500 newcomers a day and finding a new home in West Germany for the roughly 50 per cent of those who have nowhere to go.

On one side of the barrier, the camp is alive with children. On a sunny day, most are playing in the courtyard, or standing huddled in groups with their parents, who are furiously exchanging information with others about their arrival or prospects. Judging by the looks, on many faces, the newcomers still seem to be getting to grips with the fact that there is no need to keep their voices down or to throw an occasional glance over their shoulders in case someone is listening.

Such habits die hard among Giessen's residents, the great majority of whom are "official" emigrants, who have had to wait for up to five years in the GDR before being allowed to leave, despite this year's rise in official emigration to an estimated record of around 100,000.

The pain of waiting, during which many have lost their jobs, or at least been demoted and disgraced, helps to explain the somewhat mixed feelings some new arrivals have towards the current wave of East German refugees from Prague and Warsaw, let alone the steady stream across the "great" border between Hungary and Austria.

For one newly-arrived family of five from Leipzig, the "official" hordes are a mixed blessing. After sharing one small room, crammed with three bunk beds, a wardrobe, sink and assorted possessions, husband, wife and three young children all feel marooned, despite their success in leaving the East after a four-year struggle.

The family, which does not want to be named, is still waiting for accommodation in Bavaria, where the husband hopes to take up his trade as a car mechanic. But, for the time-being, they are stalled in Giessen until suitable accommodation becomes unavailable.

"How do we know these people are not taking the space that should be for us, who had a war of nerves for years," says the distraught mother, choking on her barely-restrained anger and tears. "We could have gone to Prague, too."

While such private dramas are probably being played out behind many of the doors on either side of the camp's drab but spicily-carpeted corridors, Volkswagen van.

This is the two brothers' third visit to Giessen. They are looking for machinists to work for their family company, which already employs about



A refugee studies one of the job advertisements which festoon the Giessen camp

Electricians, machinists, telephone engineers and mechanics are in demand from every corner of West Germany. But the offer is not limited to technical trades. Bakers, butchers, carpenters and building workers can all find work tomorrow. And, just inside the gate, both the local newspaper and the Giessen employment office have produced thick tabloid supplements crammed with offers of work.

Some employers prefer a more direct approach. On the embankment above the camp, which is in walking distance of the town's main station, Alexander and Lutz Neumeier are lobbying against their green Volkswagen van.

This is the two brothers' third visit to Giessen. They are looking for machinists to work for their family company, which already employs about

500 in three factories near Aschaffenburg, at the north-western tip of Bavaria. So far, they have found six new recruits from the East, but they would love to have more.

Some jobs provide accommodation as well, helping the throughput at the camp, which remains West Germany's only official reception centre for emigrants from the GDR, despite the large number of temporary settlements set up in recent weeks to house the unofficial stream.

In the past, finding a home for the newcomers was been one of the lesser problems, says Mr Heinz Doerr, the camp's administrator. For, with most official emigrants having to wait years for their visas, there is plenty of time to prepare for their new life and activate any contacts or family links in the West.

But this year, the flow has become a torrent, with numbers up to 73,000 by early October from a record 27,500 in all of 1988. The increase has stretched resources, particularly as the proportion of those with a fixed address to go to has sunk to around 50 per cent of the total from 80 per cent in the past, according to Mr Manfred Hasenstam, an official for the state government of Hesse, which administers the camp.

The surge has also stretched financial resources. Hesse, which is the third most attractive destination for the new arrivals, after economically-booming Bavaria and Baden-Württemberg, foots the entire bill for the facility. Last year, it allocated around DM8m (\$2.7m) in subsidies for the camp. This year, it has already spent that much on transport for those leaving the camp.

# Rakowski wins the Gorbachev seal of approval for Poland's policies

By Quentin Peel in Moscow

THE LEADER of Poland's Communist Party, Mr Mieczyslaw Rakowski, emerged from extended talks with Mr Mikhail Gorbachev yesterday to declare that the Soviet leader had expressed open approval for the policies of the Solidarity-led Government in Poland.

"He understands the situation, and he approves of what is going on," said Mr Rakowski, the former Communist Prime Minister who effectively lost the Polish elections to Solidarity.

"Comrade Gorbachev approved of the policy of our Prime Minister Mazowiecki," he added. "Our Soviet comrades have great confidence in our leadership in Poland, and they realise what is going on in our country."

The discussions ranged over the government strategy to tackle the Polish economic crisis, the status of the Polish Communist Party in the wake of its election defeat, and plans for inner party reform, he said.

They also covered relations between the states of Eastern Europe in the current political

upheaval - but with no specific mention of the Warsaw Pact.

Challenged at his closing news conference about how far the Soviet Union might be prepared to tolerate political change in Poland, he said the question was irrelevant.

"Now we are switching to the market economy which does not have any limits," he said. "This is why we are not interested in the problem of limits, as far as freedom within the Warsaw Treaty Organisation is concerned."

"We didn't raise this question. The words 'Warsaw Treaty Organisation' were never mentioned in our talks."

He would not rule out the possibility that in 10 or 15 years the Warsaw Pact might no longer exist, nor that the Soviet Union might even become a multi-party democracy.

However, he refused to be drawn on his own attitude to the reformed Hungarian Communist Party, preferring rather to pay tribute to the old-style leadership of Mr János Kadar, before he was ousted.

None the less, he predicted that his own Polish United Workers' Party would also have to change its name and its programme at the next party congress. It was not at all clear that he would follow the same path towards social democracy now espoused in Budapest.

"We must study the Hungarian programme very closely to avoid possible errors and mistakes," he said. He was happy that for once it was Hungary, not Poland, that was the

successor.

Indeed, he said Mr Gorbachev had called Poland the "testing ground" in Eastern Europe. "I would like some other country to be used as the testing ground sometimes," Mr Rakowski commented.

The Polish party leader was effusive in his remarks about Mr Gorbachev, seeking no doubt to rival Mrs Margaret Thatcher, the British Prime Minister, on her last Moscow visit.

He talked of his "brilliant" counterpart, brilliantly familiar with the situation in the world today." In a dusty dismissal of Mr Gorbachev's predecessors, he added: "This has never been the case before."

As for the acutely sensitive question of whether the Soviet authorities are ready to admit Soviet responsibility for the Katyn massacre of Polish army officers in the Second World War, he confirmed that he did raise the question.

"I am quietly expecting the moment when all the dots are put on the i's," he said.

# Economics prize for Norwegian

By John Burton in Stockholm

WORKING in developing econometrics, which tests economic theories using mathematical and statistical models, has won a Nobel Prize for Professor Trygve Haavelmo, a 77-year-old Norwegian.

His initial reaction was one of irritation. After being informed of the award, he disconnected his telephone, jumped into his car and disappeared into the countryside.

"I do not like this type of prize," was his only public comment.

The Royal Swedish Academy of Sciences specifically cited "his clarification of the probability theory foundations of econometrics and his analyses of simultaneous economic structures."

Dr Haavelmo has been a professor of economics at Oslo University since 1948. In his doctoral dissertation at Harvard University in 1941 and in subsequent studies, he showed how economic theories can be formulated in probabilistic terms.

This has solved two problems that had defeated attempts to test economic theories empirically. One was that the theories never contained fully available data; the other was that economists can never carry out controlled experiments.

This made it difficult to determine what among a multitude of different actions caused a specific market outcome since the various possible causes had mutually interacting effects. But Dr Haavelmo demonstrated that mathematical statistical methods could be applied to draw conclusions from random samples of data about underlying economic relations if the probability theory was used.

The Academy said that his "doctoral thesis had a swift and path-breaking influence on the development of econometrics" attracting the attention of prominent economists, including several previous Nobel winners, because it provided a common conceptual system for formulating, analysing and solving econometric problems.

The approach developed by Dr Haavelmo has been chiefly applied to investment theory and economic development theory.

# Lisbon at a halt

Lisbon was brought close to a standstill for a second day yesterday as transport workers continued a 48-hour strike in pursuit of higher wages, writes Patrick Rithin in Athens.

The unions are now threatening to hold a week-long strike unless their demands for wages to be brought into line with the inflation rate (now at over 13 per cent) are met.

# FINANCIAL TIMES

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AMERICAN NEWS

Missing man charged with \$17m insider trading

By Janet Russett in New York

FEDERAL prosecutors have unsealed a year-old indictment charging Mr Fred Lee with insider trading...

SEC included pleading guilty to criminal insider trading for which he was sentenced to three years in jail...

Mr Benito Romano, US attorney, said federal prosecutors had decided to unseal the indictment because efforts to find and arrest Mr Lee over the past year had failed.

Panama emergency laws will hit rebels and strikers

THE Panamanian government has announced the first of a series of emergency measures, partly to cut costs, partly to penalise those involved in last week's military coup attempt.

used to lay off an estimated 20 per cent of the public sector workforce as part of an economy drive.

The measures have been taken to avoid massive lay-offs and to maintain basic public services...

Mr Guillermo Endara, an ADOC leader, had been staging a hunger strike to draw attention to the campaign but suspended it this week saying he had achieved his objective.

The next attempted coup will not be so gentlemanly

Tim Coone on the bloody aftermath of a revolt

CAPTAIN Nicasio Lorenzo is dead. Neither Captain Lorenzo nor the circumstances of his death were ordinary.

He was until a week ago the head of Panamanian counter-intelligence. He was arrested immediately after the failed coup attempt on October 3.

There is now growing concern for the fate of the other 25 officers and 10 lower ranks who along with Capt Lorenzo were officially listed as having been arrested last Wednesday.

White House puts the blame on Congress

By Lionel Barber in Washington

THE Bush administration yesterday sought to shift blame for its poor handling of the aborted coup in Panama by accusing Congress for meddling in foreign policy.

In the first six months of the new administration, various covert actions - the term used to describe efforts to influence the course of events abroad without the US role being revealed - have been leaked either by congressional critics or by administration officials.

Brazil state bus maker auction off

By Ivo Dawson in Rio de Janeiro

OPONENTS of Brazil's turn-of-slow-moving privatisation programme were jubilant yesterday following the cancellation of the auction of Mafersa, a wholly state-owned bus and rolling stock manufacturer.

The auction, planned for today, was halted on the grounds of allegations that the company had been intentionally undervalued.

Deputy Luis Inacio Lula da Silva, presidential candidate for the socialist Workers Party (PT), had made the claim in an election broadcast following similar accusations by leaders of Mafersa's 4,000 employees.

The decision comes as a body-blow to Brazil's already controversial privatisation programme and a triumph for its left-wing opponents.

AT&T and MCI in advertisement war

By Our Foreign Staff

AMERICAN Telephone & Telegraph and MCI Communications, the two US long-distance telephone services companies, have locked horns over their rival advertising campaigns.

MCI has brought a suit against AT&T for false and deceptive advertising. AT&T has written to several television companies asking them not to show MCI commercials.

The two companies both operate long-distance services, with AT&T taking about 75 per cent of the competitive market, down from 85 per cent in 1984.

AT&T, for its part, disputed MCI claims that MCI saved customers money and that 100,000 AT&T customers every week switched to MCI.

California insurance group in rates rise deal

By Our Foreign Staff

FARMERS Group, the California-based insurer owned by BAT Industries of the UK, said on Tuesday it had reached an agreement with the California Insurance Commissioner that will allow it to boost its rates by 5.9 per cent on November 1st.

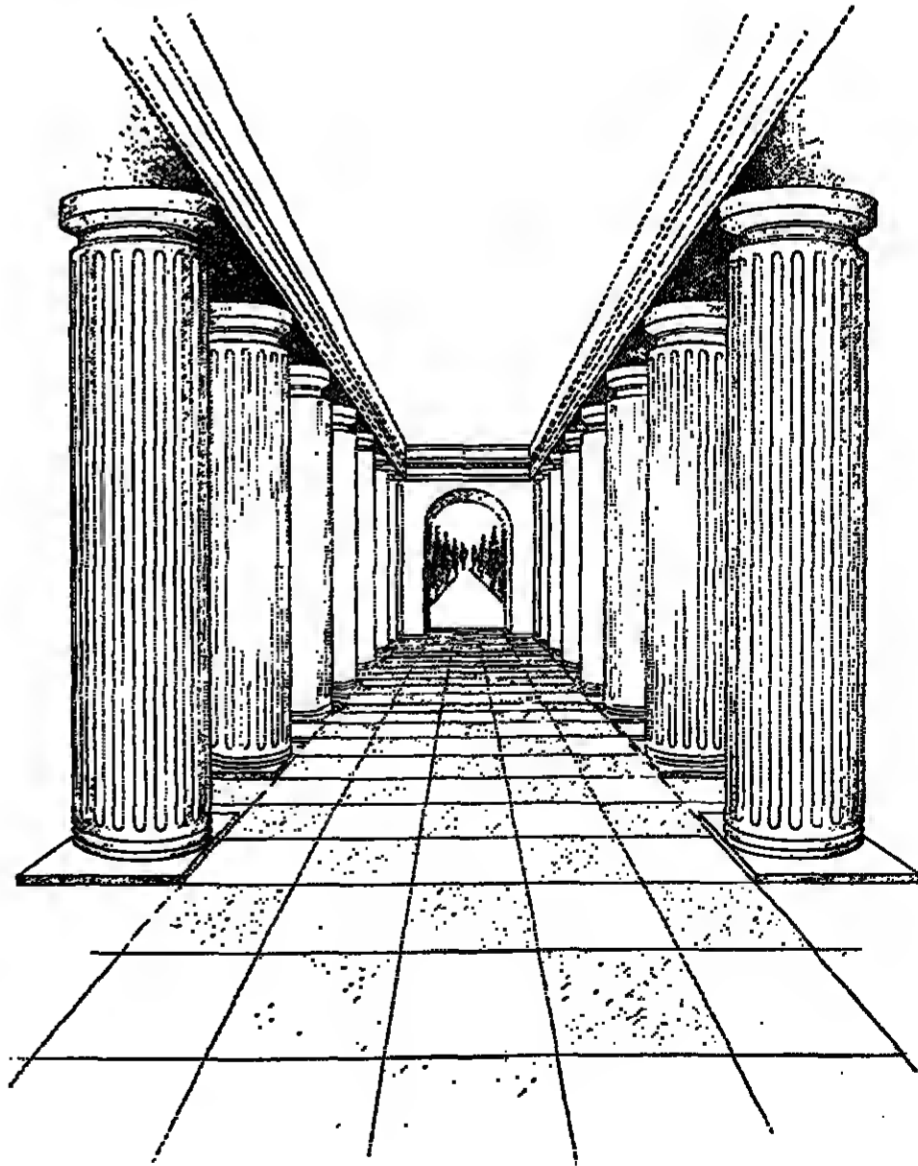
Under the agreement, Ms Rozani Gillespie, the Commissioner, will then determine whether the rates are fair and reasonable or excessive.

On the basis that it needed \$100m (£65m) to cover assigned-risk losses this year,

Approved by California voters last year, Proposition 108 was designed to force insurance companies to cut rates.

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## WORLD TRADE NEWS

# Hills defends free market policy in S Korea

By Maggie Ford in Seoul

MRS CARLA HILLS, the US Trade Representative, yesterday fended off strong criticism that Washington was unfairly penalising South Korea's economic success with a spirited defence of free markets and an open trading system.

In talks with ministers on bilateral and international issues, Mrs Hills said that while South Korea was making good progress in opening its markets and introducing free enterprise into its economy, more needed to be done.

She stressed competition was the engine of growth and wel-

comed South Korean support for free trade efforts in the Uruguay Round.

On the four main issues in dispute, South Korean officials had given assurances of progress, she said. They had pledged to enforce the protection of intellectual property rights and to hold further meetings this month on the opening of the telecommunications market.

The US was working with South Korea to help Seoul comply with the expected ruling by a panel of the General Agreement on Tariffs and Trade that

it could no longer claim protection of its beef market.

South Korea has restricted beef imports under provisions designed to protect countries with balance of payments deficits, although it has recorded surpluses for three years.

On subsidies for industries such as shipbuilding, Mrs Hills said that she was happy to see that South Korean ministers agreed that Government funding for the shipbuilding industry no longer made sense. Seoul was recently forced to fund a costly bid-out for the shipyard owned by the Daewoo

conglomerate.

Mrs Hills's visit to Seoul has triggered off a wave of public concern that the US is planning to retaliate against South Korean exports. But Mrs Hills said talks had been productive and friendly and had concentrated on a broad discussion of US trade policy.

She said that the US strategy was to push for the settlement of disputes primarily through the Uruguay Round, but also on a bilateral basis. Washington would use the leverage of its big, open market if necessary, she said.

All nations had trade barriers, she said, including the US, but world growth and prosperity required not more protection but less, so nations could trade on the basis of expertise.

South Korea, as a country which had achieved an economic miracle, was closely watched. It needed to introduce more market forces into its economy rather than rely on the state for development.

The National Assembly is to send a delegation to Washington later this year to hold talks with US Congressmen over the farm products issue.

# EC-Soviet talks hit political problems

By David Suchan in Brussels

TRADE TALKS for a wide-ranging trade and economic co-operation accord between the Soviet Union and the European Community have hit two essentially political sides said yesterday.

Brussels is insisting that cuts in tariffs and removal or easing of some of the 1,500 import quotas on Soviet goods should be conditional on getting from the Soviet Union "effective reciprocity" its standard requirement from deals with state-trading countries. The implication is that if EC were to lose market share in the Soviet Union, it might reimpose some or all trade barriers.

Mr Ivan Ivanov, the chief Soviet negotiator, however, hit out at Brussels' continued emphasis on reciprocity as a condition of his country as a state-trading economy. This label could, he said, no longer fit a country where more than 8,000 enterprises now had the right to trade abroad directly, and where customs tariffs and procedures would be remodelled on the Western pattern.

Speaking to the press after two days of negotiations here, Mr Ivanov also said that while Moscow did not intend any new major borrowing in the West, it would not discriminate against West European imports when allocating scarce hard currency.

The other sticking point is over Soviet insistence that the application of his country as a state-trading economy.

Brussels officials said such a reference does not belong in a purely bilateral agreement. For their part, Soviet officials appear stung, if not very surprised, that the Community still continues to give Moscow the 10-nation Community trading bloc, a fairly cold shoulder.

"Ecology, technical standards, statistics and transport are four issues which need to be discussed on a multilateral basis," said Mr Ivanov, who pointed that without the Common Organisation, the EC's only possible Eastern partner in a multilateral dialogue would be the Warsaw Pact.

● The US opened its challenge to the European Community's new television-broadcasting directive in the General Agreement on Tariffs and Trade (GATT) yesterday, William Duffin writes from Geneva.

Mr Duffin's Taxes, Deputy US Trade Representative, said that US would ask on November 1 for a GATT dispute panel to adjudicate, if the issue had not by then been satisfactorily resolved in bilateral talks with the EC.

Brussels contends that its TV directive does not come within the competence of GATT.

# Britain seeks to boost arms sales to Japan

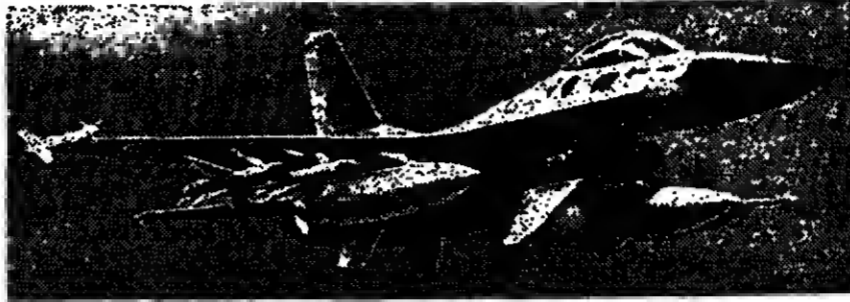
By Michio Nakamoto in Tokyo

THE BRITISH Ministry of Defence has asked Japan's Defence Agency (JDA) to establish regular meetings to discuss the procurement of British defence equipment.

The move comes as British arms manufacturers have been stepping up efforts to increase their share of the growing Japanese defence market. Japanese defence spending has become one of the largest in the West after that of the US, according to a report last week by the International Institute for Strategic Studies in London. But UK defence companies have only a tiny share of the market which is 96.7 per cent dominated by US manufacturers.

It is also a very sensitive time for Japanese defence-related trade, as the bitter dispute with the US over terms of a joint venture to build Japan's new FSX fighter has highlighted the difficulty Japan faces in balancing its desire to build up its own defence industry with the US desire to prevent Japan becoming a competitor in yet another high technology sector.

The Japanese constitution, imposed by the US after the war, also prohibits the country from any military build-up other than a minimal self-defence force. The Japanese government has been caught in a difficult position as increasing pressure from the US to share the burden of defending the Western Pacific conflicts with the



The dispute over the FSX has highlighted the sensitive nature of Japanese defence widely supported pacifist tone of the constitution.

Japanese defence spending has been growing at a brisk pace in recent years, 4.3 per cent in the current fiscal year to March 1989 and is forecast to grow 4.5 per cent next year. British military equipment makers, who have seen their Middle Eastern market shrink after the ending of the Iran-Iraq war, have been eager to expand their share of other markets, including Japan. "I can certainly confirm that British companies in the defence equipment field have become more interested in the possibility of marketing in Japan," said an official at the British Embassy in Tokyo.

Japan's defence policy is closely tied to the country's security treaty with the US, and US defence manufacturers

have enjoyed a near monopoly of Japanese defence imports. However, the Japanese have suddenly found that the US has become increasingly wary of supplying it with sophisticated military technology. This could lead to greater opportunities for defence equipment suppliers of other countries such as Britain, one industry official in Tokyo said.

The British Embassy official was also confident that the Japanese would find many advantages in buying British defence equipment. "We are now very competitive, we are inter-operable with the US and we have good equipment and many countries buy from us," he said.

A breakthrough into the Japanese market was achieved this summer

when the Self Defence Force decided to buy three BAe 125-600s from British Aerospace over the next three years.

This is the first sale of any type of aircraft to the JDA by Britain in 30 years," said Mr Shinichiro Watari, managing director of Comes, the Japanese distributor for a number of British defence equipment makers including BAe, Plessey Avionics, Ferranti, Racal and Martin Baker.

Reports that the JDA is about to place a large order for BAe's Harrier II Plus jump jets could not be confirmed. The issue is highly sensitive because the jets would give Japan the capability to operate offensively from ships. Thus, their purchase would be difficult to square with the explicit policy that only defensive military equipment is used by the self-defence forces.

A spokesman for the JDA said there were no specific plans set up a bilateral meeting with the UK on defence procurement and emphasised that pressure on Japan to open its doors to imports would not affect the agency's decisions on whether to import equipment or to procure them domestically. "We don't let trade matters interfere in defence matters," he said.

Such a sensitive committee between Japan and the UK could soon be less very productive in refocusing Japan as a potential market in the minds of British makers, one industry official said.

# Farmers back Bush on reform

By William Duffin in Geneva

LEADERS of the biggest US farmers' organisation have backed the Bush administration's approach in negotiations to reform agricultural trade but said the talks were going too slowly.

After two days of briefings here by negotiators from the US, the European Community, Japan, Mexico and the Cairns group of 13 farm-exporting nations, a delegation from the American Farm Bureau Federation (AFBF) singled out for special criticism an EC proposal that would allow countries to increase farm production in some areas in return for curbing support in others.

Brussels' "rebalancing" proposal contradicted the commitment made by the EC in April in a crucial logjam-breaking agreement to negotiate substantial progressive cuts in farm supports, Mr Keith Eckel, President of the Pennsylvania

Farmers' Association, said. Mr Harry Bell, AFBF Vice President, said US farmers saw Brussels' proposal as a way of circumventing duty free access to the EC market for US soy and corn gluten exports.

Both Mr Bell and Mr Eckel are members of the agricultural policy committee advising Mr Clayton Youtier, US Agriculture Secretary. Mr Deau Kleckner, AFBF President, who headed the delegation, is a member of President Bush's advisory committee for trade negotiations.

Mr Bell said it was difficult to judge progress in the Uruguay Round talks on farm trade reform until comprehensive proposals from the EC and the Cairns group had been tabled. But - with a new US Farm Bill about to be written - US farmers would like things to move more quickly. In the long run the whole

process of negotiating was about compromise but US negotiators had to take back to Washington a farm trade agreement that was acceptable to Congress. And spokesmen for the US farm industry and commodity groups would have a say in deciding what was acceptable.

With employment in US agriculture down to between 2 and 2.5 per cent of the population, there was not much room for further shrinkage. Some consolidation could be foreseen and small farmers would concentrate more on speciality crops.

A key concern was to ensure that US farming gave a sufficient return to attract new entrants, as older farmers retired.

US farmers did not fear competition, provided there was a level playing field on export markets.

# Italians announce trade agreement with Soviets

By Sari Gilber

THE Italian and Soviet Foreign trade ministers yesterday wound up two days of meetings laying the groundwork for a series of major trade and economic agreements to be signed during Soviet leader Mr Mikhail Gorbachev's first visit to Italy in late November.

At a news conference yesterday, Mr Renato Ruggiero Italian Foreign Trade Minister, and Mr Costantino Katushev, the Soviet Minister for Foreign Economic Relations, said that the two new framework economic co-operation agreements would represent a milestone in the further development of bilateral trade relations. They are expected to greater Soviet imports of Italian consumer goods, technology, light industrial and industrial products.

Mr Katushev's visit comes at a time when the Italians are

worried by a continuing decline in their exports to the Soviet Union.

In the first six months of 1989, Italian imports from the Soviet Union increased by 38.7 per cent over 1988, but exports to the Soviet Union grew by only 5.7 per cent.

The imbalance resulted in a trade deficit of L909bn (687m) compared to L877bn in the same six month period of 1988.

The Italian share of the Soviet market has also been declining steadily, from 12.2 per cent in 1987 to a projected 6.9 per cent for this year.

Mr Ruggiero said trade with the Soviet Union grew further. A joint communiqué said the Italians hoped to see exports increased, and included Soviet assurances that contracts with Italian companies would lead to more Soviet imports.

# BAe seeks anti-tank partners

By David White, Defence Correspondent

BRITISH Aerospace is seeking European and US industrial partners for a new anti-armour weapon which it is developing out of its own funds.

BAe is aiming at a potential market estimated at over \$2bn. The weapon, Merlin, is an "intelligent" mortar munition. BAe claims it is the first of its kind, using a miniature millimetric radar seeker, to have had practical demonstrations.

The company says, however, it does not intend to make all the weapon itself and aims to find partners for well over 50 per cent of the work. In the US it is hoping Merlin will meet the Marine Corps' requirement for a terminally-guided mortar system and would expect any

deal to be tied to manufacture of the weapons in the US. Successful firings have recently been carried out at the Ministry of Defence's West Freugh range in Scotland.

Originally jointly funded by the MoD, Merlin is designed for infantry use in all conditions, out of sight from the target, attacking the vulnerable tops of tanks at ranges of between 1.5km and 4.2km. Fired from a standard 81mm mortar, on the ground or an armoured vehicle, its seeker is programmed to choose moving targets as first priority, then stationary targets, within a chosen zone.

● A CONSORTIUM led by British Aerospace (BAe) has

emerged as low bidder with a price of TL630bn (\$273m) for a contract to supply a commercial satellite package to Turkey.

A telecommunications satellite contract for the Turkish posts, telegraphs and telecommunications (PTT) administration is not expected before early 1990.

Turkey needs the satellite to improve telecommunications and facilities because it is only partially within range of satellites over Europe.

Aerospatiale of France has made a bid of TL682bn and Hughes Corporation of the US has made a TL539bn bid. The cost of the US bid is explained by the inclusion of insurance.

# Iraq to spend \$560m to expand port

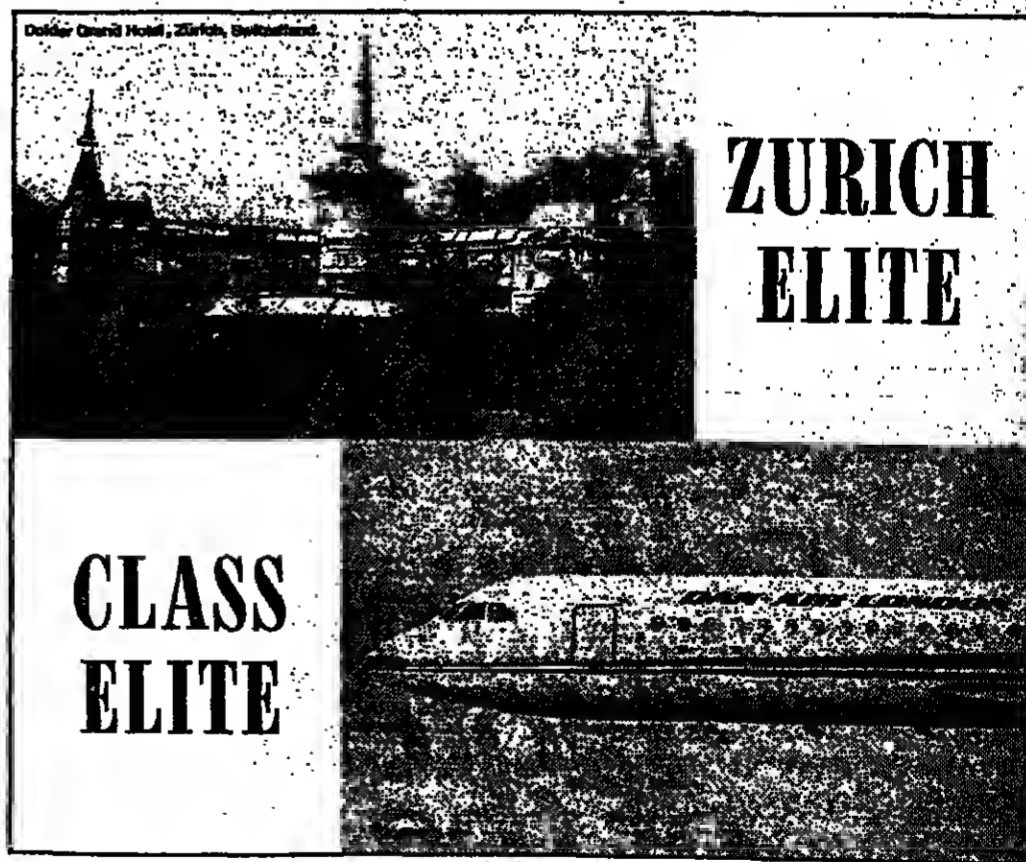
By Hunter Reynolds in Dubai

IRAQ has announced plans for a \$560m expansion of its port in Umm Qasr, on the Gulf. The port authority has signed a contract to build 13 new jetties, each with a length of 200 metres, the Iraqi News Agency reports.

The contract, worth IDinars 173.5m, has been awarded to a local contractor, al Mansour Construction, with construction due to be completed in 45 months. The new jetties will have an annual capacity of 3.3m tonnes.

Gulf-based shipping sources say the decision to expand Umm Qasr shows that Iraq expects Basra port to remain closed to shipping for longer than expected. Until the Gulf war, Basra was Iraq's main gateway for imports of commodities and raw materials.

Basra was badly damaged during the war but Iraq has cleared much of the debris.



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At 8.00 every night, there'll be a Main Event. It'll usually be live and mostly British.

As a rule, this 8.00 slot will be allocated to a different mainstream sport each night. By popular demand, football and golf will be well covered.

On an ongoing basis, we'll be generous with air time for those sports currently under-served by existing channels. Motor and motorcycle racing spring to mind.

From time to time, we'll introduce British viewers to sports they won't have seen much before. (Russian soccer-on-ice and Thai kick boxing are on the cards.)

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loves, families and friends of the sportsmen and women we feature.

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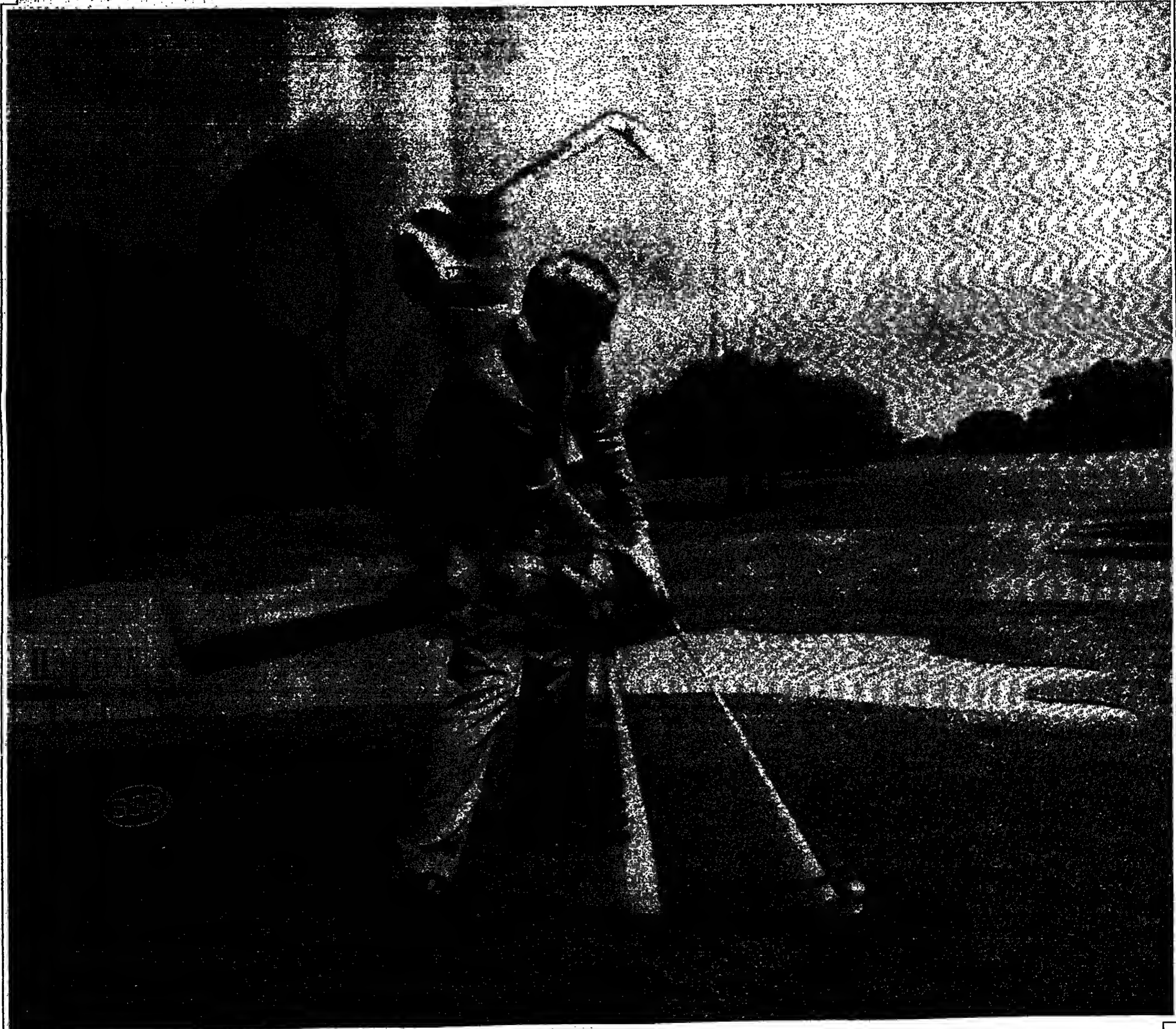
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UK NEWS

CONSERVATIVE CONFERENCE

Poll tax cushion to cost over £1bn

By Michael Cassell

THE Government yesterday bowed to intense pressure from its own MPs and supporters and announced that it is to spend £1bn before the next general election to cushion the impact of the poll tax when it is introduced in six months' time.

one year, of the controversial safety net arrangements intended to help those people facing the highest poll tax bills.

The package also incorporates a three-year programme of transitional relief for individuals which will cost £300m in the first year and which could help to up to 6m people, including pensioners and the disabled.

were generally supportive of the Government's poll tax plans but several speakers during a debate on the issue attacked the safety net arrangements as unfair and criticised the party leadership for failing to sell the policy effectively.

Thatcher's heirs in the wings

Philip Stephens watches the candidates for Premier edge forward

THE media spotlight has stayed firmly on Mr Nigel Lawson but the Chancellor's problems with sterling and interest rates has obscured a perhaps more significant undercurrent in Blackpool this week.



Among the hopeful: from the top left clockwise: Michael Heseltine, Kenneth Baker, John Major and Chris Patten.

waging since he quit the cabinet in 1986 over the Westland affair. Mr Heseltine, said by the opinion polls to be the voter's choice to succeed Mrs Thatcher, has worked tirelessly to build support among Conservative activists and backbench MPs.

More importantly Mr Heseltine is seen among the party faithful and among many of his Westminster colleagues as a vote-winner and as one MP put it, "that counts for everything".

Draft law 'will set green agenda'

By Philip Stephens, Political Editor

THE Government yesterday foreshadowed a radical shift to a more active and interventionist policy towards the environment as the Conservative Party conference in Blackpool put plans to enhance the "quality of life" in the forefront of its campaign to win the next general election.

called for a radical shift in official thinking to measure much more closely the environmental cost of economic growth and to build in "pricing mechanisms" to limit pollution and encourage conservation of scarce resources.

Strikers could lose jobs under new code

By John Gapper, Labour Editor

PEOPLE taking part in unofficial strikes could be singled out for dismissal under proposals made yesterday by the Government. Unions would also lose immunities if they called official strikes in protest at such dismissals.

for the actions of their shop stewards and unpaid officials. Mr Fowler said he still wanted to draw up proposals to curb industrial action in essential services - possibly through "cooling-off" periods, but these would not be included in the next Employment Bill, the Government's sixth.

Mr Baker, Mr Michael Heseltine, the former defence secretary, Mr John Major, the Foreign Secretary, and Mr Christopher Patten, are the obvious front-runners. But Sir Geoffrey Howe also indicated yesterday that were the Prime Minister to leave earlier rather than later he still retains the hope of succeeding her.

Lawson to face an anxious audience

MR Nigel Lawson, the Chancellor of the Exchequer, has to restore his personal credibility and provide assurances about the Government's ability to deliver a sound economy in time for the next election when he faces an anxious conference audience today, our Political Staff write.

who said the Chancellor could not simply ignore the consequences of the trade deficit. Mr Lawson was still under fire yesterday. Mr John Biffen, the former Leader of the Commons, claimed there was confusion over the Government's interest rate strategy.

sterling. Like most other party members at Blackpool, however, he declined to call for his resignation. Though there are deep-seated criticisms about Mr Lawson's performance so far, few party members appeared ready to demand he pay the ultimate price for inflicting such embarrassment on the Government at a particularly sensitive time. Most

backed the high-interest-rate strategy but believed further increases would prove politically suicidal both for Mr Lawson and the party. If the jury is still out in the Conservative Party, Mr Lawson has the chance today to plead the case for the defence. The verdict in the City, party and country will not be known until he has sat down.



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UK NEWS

# Depressed house prices 'until 1991'

By Andrew Taylor, Construction Correspondent

HOUSE PRICE inflation in Britain last month reached its lowest point for more than three years as prices continued to tumble over wide areas of southern England, the Halifax Building Society, Britain's biggest, said yesterday.

It pointed out that last week's rise in interest rates would delay a recovery in the housing market and said that prices were unlikely to see any substantial improvement until after the middle of 1991.

The building society has forecast that prices nationally will increase on average by about 3 per cent this year. Prices, which have continued to rise in much of northern Britain, this year would offset falls in house prices in the south of the country.

It said prices in East Anglia had fallen on average by 11.3 per cent during the first nine months of this year. In the same period, prices in south-east England had fallen by 8.3 per cent and by 4.7 per cent in south-west England.

House prices in Greater London had fallen on average by 4.9 per cent.

Prices across the country as a whole were about 9.5 per cent higher than during September last year. Halifax said this was the first time its house price index had achieved single figures since 1986.

At the end of last year prices nationally were rising at an annual rate of more than 34 per cent.

The slowdown is more apparent for new houses with build-

ers, particularly in southern England offering substantial discounts to prospective buyers.

Prices of new houses nationally rose by only 4.8 per cent during the 12 months to the end of September. New house prices dropped by 2.1 per cent during September, said the Halifax.

In the third quarter of this year, prices in London, the home counties and Wessex fell on average by about 2 per cent to 4 per cent and in East Anglia by slightly less than 5 per cent. In the East and West Midlands, prices fell by about 1.5 per cent.

However, prices farther north are still increasing, but at a slower rate than earlier this year. In north-west

England prices during the three months to the end of September rose by 7.4 per cent. In Yorkshire-Humber prices rose 4.5 per cent.

Scotland saw considerable rises during the third quarter, averaging 5 per cent, said the society.

● The Government should provide an extra £150m to enable housing associations to buy unsold homes from troubled private housebuilders, the National Federation of Housing Associations said last night.

"The money would provide an opportunity for housing associations to purchase these homes and use them to re-house some of the growing number of homeless people."

# Decoder upgrades fax for newsletters

By Raymond Snoddy

A BRITISH company claims to have found a way to turn the ordinary fax machine into a powerful publishing tool.

Mr Vince Waterson, a telecommunications consultant, has developed a decoder which enables information carried through data broadcasting to be printed out directly on fax machines.

The Faxcast Publishing System opens up the possibility of simultaneous delivery of everything from specialist newsletters and periodicals to internal corporate literature to any office or home that has a fax machine at about 50 per cent less than the cost of conventional methods.

By the end of last year there were between 600,000-700,000 faxes in the UK and more than 7.5m in the world.

Three working prototypes of the decoder have already been produced and tested using information carried by Air Call, the communications company which operates a specialist teletext service in a joint venture with Oracle, the ITV teletext company.

Mr Waterson said yesterday he expected to sign a licensing agreement this month with a large British telecommunications company for the manufacture of the decoders which will probably cost around £20 a month to rent.

His company Data Broadcast Services believes the system could even be used for the instantaneous delivery of newspapers.

A publication prepared on a specially adapted desk top publishing system would be transferred electronically to the DBS Data Collection Centre and from there broadcast electronically throughout the country.

Information can be individually addressed so that only those who have subscribed to a periodical or are entitled to receive a memo get a copy.

Companies which have expressed an interest in using the technology include major banks, the business information section of the Financial Times and Glasgow, a specialist information company in the construction sector.

# UK employers urge EMS membership if inflation falls

By Alan Pike

STERLING would become part of the European Monetary System's exchange rate mechanism as soon as UK inflation is on a clear downward trend, Confederation of British Industry leaders said yesterday.

Members of the CBI council, the UK employers' organisation, approved a paper from their economic and financial policy committee which declared that there would be no further reasons for delaying entry to EMS once UK inflation began coming down. This should be the case "early next year, if not before."

Entry should not await the abolition of exchange controls, completion of the single European market or the establishment of an appropriate exchange rate, said the CBI. To reap the full benefits of stability within the system, the UK should take starting into the exchange rate mechanism with

a fluctuation band of plus or minus 2.25 per cent, and should seek to avoid frequent realignments.

At the same time as adding its voice to calls for early EMS entry, the CBI yesterday renewed its opposition to last week's rise in UK interest rates. The confederation has until now supported the use of interest rates to squeeze excess demand out of the economy, but did not regard last week's increase in base rates to 15 per cent as appropriate. Mr John Banham, director general, said the CBI agreed with the Prime Minister that "you can't buck the markets."

Mr Banham said he hoped Mr Nigel Lawson, the Chancellor of the Exchequer, would emphasise the essential strength of the UK economy when he addressed the Conservative Party conference in Blackpool today.

# Iraqi pull-out quells Belfast arms fears

By Victor Mallet

THE BRITISH government yesterday welcomed the decision by an Iraqi-owned company to withdraw from a sophisticated composites plant in Belfast and sell its interest to Short Brothers.

Britain had expressed fears that the former Lear Fan factory would be used by Iraq to acquire expertise for its armaments industry, including the Condor 2 missile project. "Those concerns are now allayed," a Foreign Office spokesman in London said. "We are pleased that Shorts have bought it."

Privately, Foreign Office officials are hoping that the publicity surrounding the Lear Fan deal will discourage Iraq from further attempts to acquire technology with possible military applications.

"Let's hope it's once bitten, twice shy," said one Whitehall official. "We hope it has cost them some money." The Northern Ireland Industrial Development Board withheld a £2.2m grant for the project on Foreign Office advice.

Shorts, the aircraft and missiles company now part of Bombardier of Montreal, has agreed to buy the 200,000 square feet facility together with equipment from SRC Composites for an undisclosed

sum.

SRC Composites is jointly owned through a holding company by the Iraqi-owned Technology and Development Group (TDG) and SRC Engineering of Geneva, but the Iraqis put up most of the estimated £2m purchase cost.

Mr Michael Bull, SRC Composites Managing Director and a member of the Bull family which owns the Space Research group and has specialised in ballistic-accused the Foreign Office yesterday of being over-anxious about the dangers of technology transfer from the Belfast plant.

He said he and his associates had lost a very small amount of money. "It's very disappointing," he said from Brussels. "We recovered most of the funds we put in, but we lost a lot of time." No one from TDG was willing to comment yesterday.

The factory closed in 1985 when the Lear Fan aircraft project collapsed, despite £56m in government funding. It was bought by the SRC group and TDG in May this year and they had begun to clean up the plant. According to Mr Bull, Shorts have agreed to take on the seven employees of SRC Composites.

# Trend towards entry to unlisted market

By Clare Pearson

THE first nine months of 1989 have seen a trend away from the official list towards the Unlisted Securities Market among companies coming to the stock market, according to First Marwick McLintock statistics on the new issues market published yesterday.

These show a decline in the proportion of new entrants to the main market, as well as fewer transfers from the USM to the official list. At the same time, a record number of companies listed on the main market have gone private.

The shift has come in the context of an overall drop in the number of companies joining both markets compared with the same period in 1988, with the total falling from 142 to 92.

The aggregate funds raised on the two markets has also fallen. Excluding this summer's £975m issue for Abbey National, the former building society, and last December's £2.5bn offer for British Steel, the comparative figures are £377m for the first nine months of 1989, against £1.26bn for all 1988.

While during the first nine months entrants to the official list fell to 40, down by nearly a half on the 79 recorded in the

same period last year, entrants to the USM remained more stable at 52, against a comparable 63.

Mr Ray Mackie of FMM said: "It is possible that many companies are favouring the USM's lighter entry requirements and seeking earlier public listing than is possible with the main market."

The £165m offer for Hays, the business services group, launched yesterday will, however, boost the fourth quarter total for the official list.

In each of the first three quarters, USM new entrants outnumbered those joining the main market. In 1988, there were more flotations on the USM than on the main market during the first and the fourth quarters.

Before the 1987 stock market crash, 151 companies obtained a listing or quotation in the first three-quarters of that year.

FMM has recorded nine transfers from the USM to the main market in the first nine months, against 15 in 1988. Seven fully listed companies, including Charles Church, the construction and housebuilding concern, retailers Magnet and Gateway, and three engineering companies, went private.

# Monopoly ruling against appliance manufacturer

By David Churchhill, Leisure Industries Correspondent

THE Monopolies and Mergers Commission ruled yesterday that Black and Decker, the electrical appliance maker, was guilty of seeking to impose resale price maintenance by refusing to supply retailers which sold its products as loss leaders - priced below cost to attract customers.

The commission, in a report after a five-month investigation, found that the company's refusal to supply certain retailers was anti-competitive and against the public interest.

The report was accepted in full last night by Mr Nicholas Ridley, the Trade and Industry Secretary. He asked Sir Gordon Borrie, director general of fair trading, to seek assurances from Black and Decker that it would stop the practice.

Sir Gordon will also seek an assurance from Black and Decker that, if it believes a retailer is selling its goods as loss leaders, it will supply the Office of Fair Trading with details before seeking to take any further action.

Black and Decker had argued before the commission that it could legitimately refuse to supply retailers selling its products as loss leaders under section 13 of the Resale Prices Act 1976.

The Act enables companies to prevent their products being sold as loss leaders provided that such efforts do not impose minimum resale prices for all retailers.

The commission took the view that Black and Decker's activities imposed a general degree of resale price maintenance. It said section 13 "is only a limited exception to the general prohibition on manufacturers attempting to set individual retail prices."

Black and Decker said last night it believed that the commission had confirmed that "we can continue to enjoy the protection of section 13 of the Resale Prices Act 1976, while we have reasonable cause to believe, in individual cases, loss leaders had taken place on our products."

# In Brief University unveils student fee scheme

SOUTHAMPTON University has become the first in the UK to announce plans for a large increase in student numbers to be funded partly by charging tuition fees. The university is also considering extending the academic year into the summer vacation in order to introduce a two-year degree allowing an increase in total student numbers.

**Silica plant venture**  
THE US companies Dow Corning and Cabot Corporation are to join forces in spending £20m on the first plant to produce fused silica in Britain. Dow Corning will spend £14m on its Barry, South Glamorgan, site to produce raw materials for a new £34m Cabot plant to be built nearby.

**Councils admit error**  
THE London borough council of Hamlets and Fulham acknowledged in the High Court it acted unlawfully when it entered into interest-free swap deals that exposed rate-payers to losses which may run into hundreds of millions of pounds.

**Casino project dropped**  
LOHNS HOTEL group has abandoned plans to build a £25m hotel and casino at the Albert Dock in Liverpool. The project was expected to attract high-spending American tourists.

**Zeebrugge case date**  
THE CASE involving T & O European Ferries in charges of corporate manslaughter over the Zeebrugge disaster was adjourned until December.

**Bank executive resigns**  
COUNTRY NatWest, the investment banking arm of National Westminster Bank, is to lose another senior member of its executive staff. Ms Christine Downton, chief executive of Country NatWest Investment Management, has resigned for personal reasons but will remain an external consultant.



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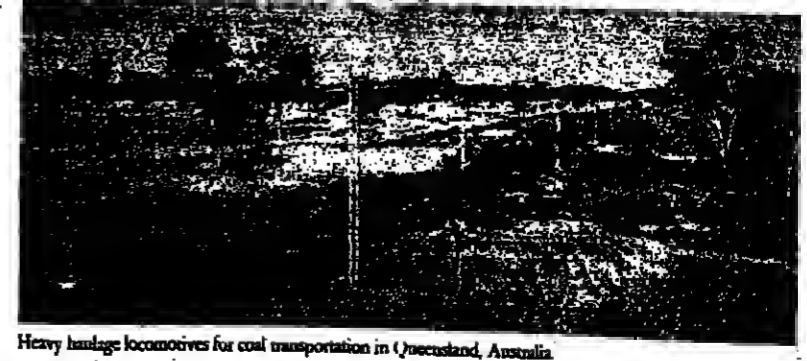
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FT LAW REPORTS

# US court decisions slow down the Reagan-Bush anti-trust revolution

By Robert Skitol and Lloyd Ziff

In the first part of this article (FT Business Law, October 5 1989) we reviewed the results of the litigated US Government challenges to mergers on anti-trust grounds from 1987 to the present. Here we review 13 litigated anti-trust challenges by private parties that took place during that same period.

Seven of those challenges were either actual or prospective competitors in the affected markets and in three cases also the targets of hostile tender offers. The remaining private suit was brought on behalf of an individual seeking to represent a class of consumers threatened by mergers in the soft drink industry.

The consumer suit originally brought to challenge the horizontal merger of Cole's Dr. Pepper and Pepsi/Seven-Up, switched in the wake of the cancellation of those mergers into a challenge to Cole's and Pepsi's vertical acquisitions of soft drink bottlers.

The district court implicitly endorsed the government's challenge to the merger but denied standing to the plaintiffs on the grounds that the plaintiffs failed to present sufficient evidence of threatened harm to consumer interest.

The implicit endorsement of consumer standing with respect to horizontal mergers appears to be an open invitation to the plaintiffs' anti-trust bar.

As indicated above, 11 of the challenges were by competitors, three of which were targets of hostile tender offers. Of the eight non-target challengers, four cited with court rulings that the plaintiffs had failed to establish "anti-trust injury" and therefore "standing" under the so-called *Coryell* test (emanating from a 1986 Supreme Court decision requiring a private challenger to a merger to demonstrate that the merger threatens it with injury directly related to the merger's anticompetitive effects).

In three cases the courts ruled that the plaintiffs met the *Coryell* requirements and that the mergers were presumptively unlawful. In one remaining case, the court appears to have ignored *Coryell* altogether. It went directly to consideration of the merits and then found no violation.

were granted standing in five and denied standing in six.<sup>1</sup> With some effort, one could reconcile all or most of these holdings on the premise that each case involved a relatively unique set of facts, some of which met the *Coryell* requirements while others did not.

But the prevailing tone of some is hostility to competitor or target suits generally and serious scepticism of *Coryell* barriers to them, while the prevailing tone of others is receptiveness to such suits generally and treatment of the *Coryell* test as being relatively easy to pass.

One result of this disparity is that we now have three recent celebrated instances of mergers cleared by the FTC but then litigated in private suits.

The Commission approved a merger between two major sellers of snack cakes and also apparently on the basis that the relevant market included biscuits, sweets, and sweet snacks generally throughout the US. Shortly after the merger was completed, a competitor brought an action, obtained an immediate "hold-separate" order and thereafter obtained a preliminary injunction on findings that the merger was a probable violation of not only section 7 but also section 2 of the Sherman Act in markets defined as snack cakes and pies in Boston, New York and New England.

The Commission cleared a merger between two herbal tea manufacturers that would have given the combined entity 94 per cent of the national herbal tea market apparently under the view that the relevant market included "all tea (if not broader) and was characterized by ease of entry. A competitor sued for a preliminary injunction; the district court granted the defendant's motion for summary judgment based on a finding that the plaintiff could not show injury and standing as *Coryell* required.

After oral argument at the Second Circuit, defendants moved to dismiss the appeal as moot in light of the cancellation of the transaction and its replacement by a management buyout of the business in question. The Second Circuit held that (a) the case was not moot because it was not certain that the defendants would not attempt to acquire the same business at some future time; and (b) on the assumption that the relevant market was in fact limited to herbal tea, the over-

whelming combined market share warranted a presumption not only of a section 7 violation but also of anti-trust injury and standing on the plaintiff's part.

The Commission cleared a hostile tender offer for foreign gold-mining interests (Minerco) seeking to acquire a foreign-based competitor with gold-mining interests in the US (Consolidated Gold Fields). Completion would have given the combined entity control over 32 per cent of free-world, newly-mixed gold; the Commission cleared it apparently on the view that the relevant market included gold in communist countries and scrap as well as refined product (the "gold is gold" defence).

The target thereafter together with another gold producer that was 49-per cent owned by the target (Newmont) sought a preliminary injunction. The district court denied standing to the target, granted standing to the 49-per cent owned plaintiff, found the market limited to free-world, newly-mixed gold and issued a preliminary injunction.

The Second Circuit reversed the denial of standing to the target, broadly holding that "the anti-trust laws ensure the right to compete" and here the target faced anti-trust injury (sufficient under *Coryell*) from loss of that right through the loss of its independence. The Second Circuit affirmed the grant of standing to the 49-per cent affiliate and affirmed the issuance of a preliminary injunction.

Officials of the Reagan anti-trust agencies used every possible opportunity in speeches and otherwise to debunk what have been characterized as the populist "anti-merger" Supreme Court decisions of the 1960s. Indeed a significant part of the Reagan anti-trust agenda was to move law and policy away from those precedents and toward more "sophisticated" (meaning more permissive) analysis of the Chicago School persuasion. Review of the decisions of the past 30 months suggests this part of the Reagan agenda was less than successful.

Virtually all of these most recent decisions that reached the merits of the mergers under examination (apart from rulings on injury and standing) took as their starting point and theme the Supreme Court's 1963 Philadelphia National Bank rule of "presumptive" illegality as to any merger creating a firm pos-

sessing a " undue" - 30 per cent or more - share of an already concentrated market.

Most of them also cited with approval and relied to some extent on *Brown Shoe* (1962), in which the Supreme Court established rather lenient (some would say sloppy and unprincipled) standards for market definition.

Perhaps most notable is that both the Ninth Circuit in the supermarket case (discussed in our prior article) and the district court in the Gold Fields case cited *Von's Grocery* (1966), the case Chicago Schoolers consider to have been the high water mark of excess. As Judge Posner showed in the industrial dry corn case, even the most free-market-oriented among President Reagan's appointees to the courts follow precedent, old and new.

The fundamental reality is that, while judge-made merger law certainly has evolved incrementally over the years, today's decisions still pay attention to the leading cases of decades ago. Given the continued vitality of private suits in this area and the commitment of state attorneys general to an enforcement role as well, these older cases remain highly relevant to the defensibility (or lack thereof) of challenged transactions.

This seems particularly true in the case of transactions challenged after clearance by the federal enforcement authorities.

- 1 *O'Neill v Coca-Cola*, 683 F Supp 217
- 2 Standing was granted in the following cases: *Biegelow v Unilever*, 857 F 2d 102; *Consolidated Gold Fields v Minerco*, 871 F 2d 252; *Cable Holdings v Home Video*, 855 F 2d 1583; *Remington v North American Philips*, (July 10, 1988 modification of ruling at 1989-1 Trade Cas 68,534); *Tusky Baking v Ralston Purina*, 683 F Supp 1290. Standing was denied in the following cases: *Alberta Gas v DuPont*, 826 F 2d 1238; *Photostat v Kodak*, 842 F 2d 95; *Axis v Micsoft*, 870 F 2d 1105; *Investment Systems v Translogic*, 708 F Supp 1077; *Burlington v Edelman*, 855 F Supp 795; *Barrus & Sims v Posner*, 688 F Supp 1522
- 3 *Tusky Baking v Ralston Purina*, above
- 4 *Biegelow v Unilever*, above
- 5 *Consolidated Gold Fields v Minerco*, above

Mr Skitol is a partner in the Washington Office, and Mr Ziff is a partner in the Philadelphia Office of the US law firm of Pepper, Hamilton & Scheetz.

## COMBAT STRESS

'Perhaps the bravest man I ever knew...'

and now, he cannot bear to turn a corner



Six-foot-four Sergeant 'Tory' G.T.T., D.M., was perhaps the bravest man the Colonel ever knew.

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**FINANCIAL TIMES**  
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Equity & General, the Motor and Finance Group, reports operating profits for the first half of 1989 up 37% to £1.51 million.

	6 months to 30 June 1989	6 months to 30 June 1988 (Re-States)	12 months to 31 Dec 1988
Turnover	24,248	13,868	30,324
Operating profit	1513	962	2231
Interest charge	1281	652	1438
Pre-tax profit	232	310	793
Tax	69	12	31
EPS	0.63p	1.28p	3.25p
Dividend (net)	0.50p	0.50p	1.50p

Commenting on the results the Chairman, Lionel P Altman, said:

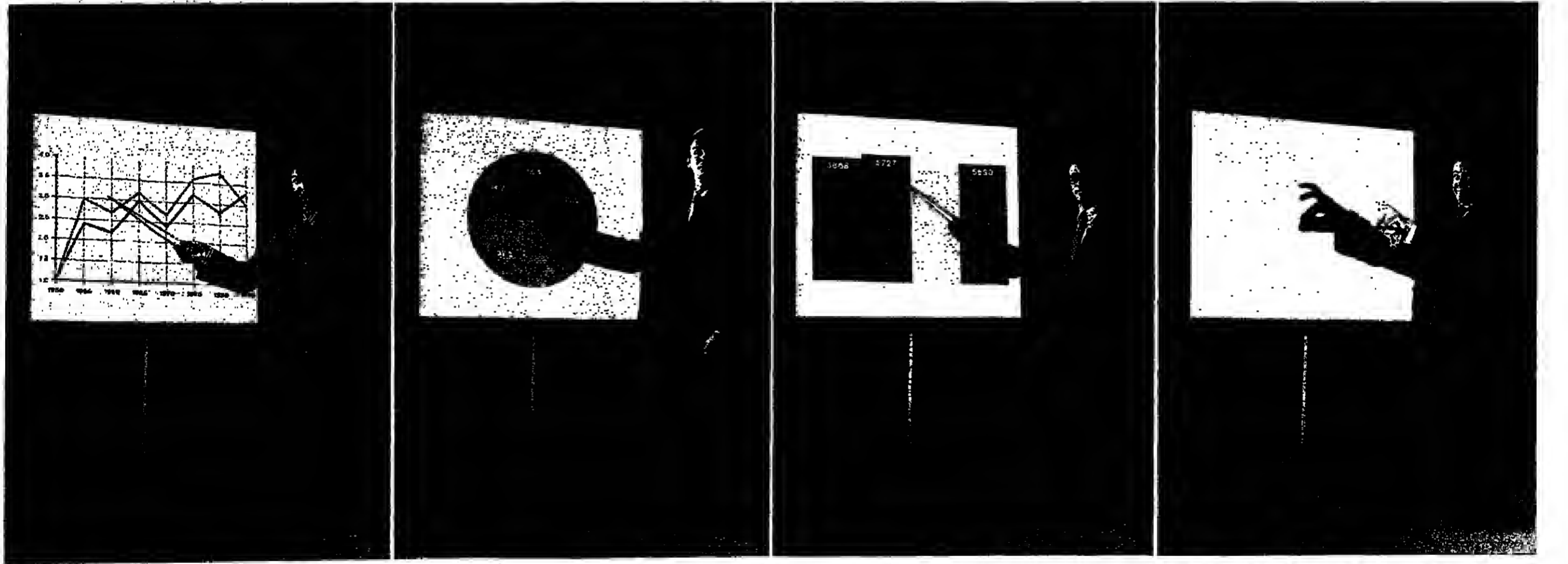
"The motor division performed very well in a strong but highly competitive market and trading profits were significantly ahead of last year.

Whilst the company's performance, particularly in the finance division has been affected by high interest rates, we remain confident of progress both through organic growth and our continuing acquisition programme.

Therefore, we believe there is an encouraging future for the company."

Copies of the Interim Statement can be obtained from the Company Secretary, Equity & General PLC. Tel: 01-823 9600.

The Accountancy column and Appointments advertising will appear on Friday 13th October



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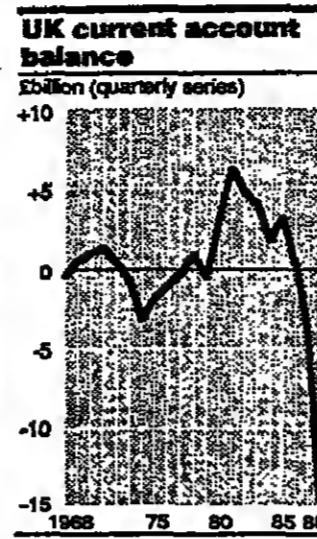
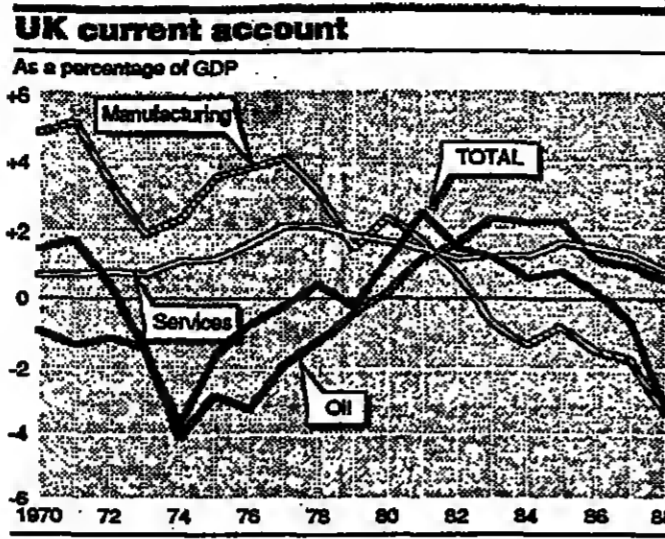
UK NEWS - THE TRADE DEFICIT

# Producers fail to meet demands of consumers

THERE is no agreement among policymakers and economists about the seriousness of Britain's current account deficit. At one extreme, Professor Wynne Godley and Dr Ken Coutts of Cambridge University regard the deficit as "a structural 'maladjustment' of staggering magnitude."

At the other, Mr Nigel Lawson, the Chancellor, argues that the trade shortfall is not, in itself, a cause for concern. In so far as it reflects imports of capital goods, it is benign and self-correcting. In so far as it reflects excessive growth of domestic demand, it can be curbed by higher interest rates. Inflation remains the real drag on the system, the balance of payments pressures will ease.

The deterioration in Britain's trade position with the rest of the world is seen, at one extreme, as a serious structural problem; at the other, as benign and self-correcting. Neither policymakers nor economists can agree on the cause. FT correspondents report on what lies behind the deficit.



Critics note that every significant expansion of domestic demand in the post-war era has led to a balance of payments crisis followed by fiscal and monetary austerity. The fact that an expansion of demand sufficient to get unemployment below 2m has led to a current account deficit running at an annual rate of £20bn, or 4 per cent of gross domestic product, is regarded as proof that a decade of Thatcher government has not succeeded in radically improving the supply side of Britain's economy.

Central to the Treasury argument is the claim that this deficit is quite unlike its predecessor in the first place. It is not accompanied by a budget deficit; it therefore reflects the rational decisions of private entrepreneurs and consumers rather than the profligacy of the public sector.

Moreover, the deficit has arisen during an era of capital mobility comparable only to

the pre-1914 Gold Standard years. In such an environment, there is no reason why countries should not borrow abroad in order to bridge a temporary shortfall of domestic savings, with the increase in overseas liabilities being more than offset by the foreign assets accumulated during the years of North Sea plenty.

Many economists regard the existence of a budget surplus as of dubious significance. It has no bearing on Britain's ability to find the resources to service overseas debts. North Sea assets likewise provide little comfort because they could not be liquidated quickly in the event of a withdrawal of the short-term "hot money" flows that are keeping sterling afloat.

In any case, the net foreign asset position will rapidly deteriorate if the current account deficit is not brought under control.

Capital is certainly far more

mobile today than in the 1960s or 1970s. But the analogy with the Gold Standard years is somewhat forced. Exchange rates are not, as then, irrevocably fixed. And the countries relying on overseas capital were typically in an early stage of development. Borrowing made sense for them because they could expect to earn a higher return on capital than more advanced economies and thus repay debts with relative ease.

Britain's present deficit does not appear to fall into this category. First, the shortfall on capital goods is a relatively small portion of the total deficit.

Most of the overseas borrowing has been used to finance consumption. Secondly, the current account deficit is not offset by a healthy long-term capital account - as it would be if the trade shortfall primarily reflected the confidence of overseas investors.

Some companies, such as Nissan, have invested heavily in the UK. But Dr Mica Pavia, a former chief economist at the National Economic Development Office, points out that the net deficit on long-term foreign investment was equivalent to 2.8 per cent of GDP in 1988.

The balance of payments is thus being propped up by short-term inflows attracted by exceptionally high UK interest rates. That makes Britain vulnerable to sudden changes of sentiment in the financial markets.

But what of Mr Lawson's claim that the deficit is mainly a reflection of a temporary surge in domestic demand? Critics certainly do not accept that if demand is curbed, the UK's problems will be solved. Writing recently in Political Quarterly, Professor Godley and Dr Coutts drew attention to the prolonged deterioration in the trading performance of

manufacturing industry. Since 1963, imports of manufactures as a share of gross domestic product have risen at a trend rate of 6 per cent a year. But exports of manufactures as a share of GDP have grown at only 2 per cent.

For many years, the long-term deterioration in manufacturing trade was masked by the buoyancy of other sectors.

Between 1976 and 1985, the oil balance improved by the equivalent of 6 1/2 per cent of GDP.

But in the late 1980s there has been nothing to compensate for industrial weakness: a rising shortfall on manufacturing trade has translated directly into a rising current account deficit.

In terms of production and investment, manufacturing industry has staged a partial recovery since the early 1980s. Profitability is much improved. The problem, argues Dr John

Wells, another Cambridge economist, is that manufacturing has not grown significantly faster than the economy as a whole. As a result, the big loss in manufacturing's share of output sustained during the 1979/81 recession has not been made good.

On this view, a significant portion of Britain's trade deficit is deeply structural in character.

It reflects the fact that the composition of output in the economy bears little resemblance to that of demand. In the last decade, production and investment have become heavily skewed towards non-traded goods, yet consumers appear for traded goods - especially foreign manufactures - has grown ever more intense.

In the mid-1980s, ministers argued that trade in services would compensate for manufacturing's weakness. But this has not happened.

International comparisons appear to support the view that the UK's industrial base is too small for comfort. Manufacturing accounts for under 22 per cent of GDP in Britain compared with 29 per cent and 33 per cent respectively in Japan and West Germany, two countries with very strong current accounts.

In the immediate post-war decades, Britain solved its trade problems partly by growing more slowly than most other advanced economies. This curbed demand for imports.

During the 1980s, the Thatcher Government has striven to reverse the UK's relative decline. But the attempt to keep pace with stronger economies such as West Germany and Japan seems only to

have exposed the underlying weakness of the traded goods sector.

Looked at this way, the trade deficit is alarming not because it cannot be reduced (if necessary by a sharp recession) but because it suggests that the rate of growth compatible with balance of payments equilibrium in the longer term is very much slower than that enjoyed in the recent past.

Prof Godley and Dr Coutts argue that sustained growth of even 2.5 per cent a year (if permitted by financial markets) would result in a further rapid deterioration in the current account deficit, perhaps to £40 or £50bn a year. These may look absurd numbers. But in 1988, Prof Godley correctly predicted a £20bn deficit by the end of the 1990s.

In the short-term, most economists accept that a period of very subdued growth, if not recession, will be necessary to bring the living standards of the British people into line with their capacity to export goods and services.

But there is much less agreement about the longer term outlook.

To be optimistic you have to believe that deregulation and liberalisation in the 1980s have strengthened the UK's supply-side even if the benefits are temporarily obscured by macroeconomic mistakes. You have to argue that the trade deficit reflects short rather than long term trends. You have to take the view that the relative size of a country's manufacturing base is not significant.

Pessimists will beg to differ on all three points.

IMPORT/EXPORT

## Machinery and transport dominate

FIGURES for UK imports and exports last year show that Britain's visible trade with the world is still dominated by one sector: manufactured machinery and transport equipment.

It accounts for nearly 41 per cent of all Britain's exports and imports and it has the largest and fastest growing deficit. Last year, the deficit of manufactured machinery and transport was £8.2bn, more than double the 1987 figure.

The main component in the sector is the motor industry. The deficit on cars and trucks last year jumped 50 per cent to a record £2.2bn, making up 30 per cent of the total UK visible trade deficit in 1988. Based on the figures for the first quarter this year, the deficit in 1989 is likely to be nearer £7bn. Office and data processing equipment, electrical appliances and general industry and power generating machinery are part

of this very large sector, and they too have been imported heavily in recent years.

However, it is in domestic electronic goods, such as hi-fi equipment, video recorders, televisions and all forms of kitchen and general household equipment, that imports have been rising fastest over exports.

This is a clear indication of the strength of the recent consumer boom and why the UK trade figures deteriorated so rapidly last year.

The one area where exports have been growing faster than imports is in office and computer equipment, but the trend here has been improving too slowly to affect the overall sector deficit.

Another large chunk of the visible trade deficit is made up of miscellaneous manufactured goods, which includes defence equipment (£1bn deficit), cloth-

ing and footwear (£2.4bn deficit), and furniture (£511m deficit). A rare British success story was with professional and scientific equipment, which last year enjoyed a surplus of more than £50m.

Britain has always imported large amounts of raw materials such as rubber, paper, textile fibres and wood, much for use in construction and house-building. However, these materials do not appear to be contributing greatly to the export of goods made in Britain. Last year, even greater amounts of manufactured rubber, paper, wood and textile goods were bought from abroad than exported by British industry.

Food, livestock and commodities were in deficit by £5.6bn last year, up from £3bn in 1987. In contrast, Britain exported more beverages and tobacco last year (£2.1bn) than it imported (£1.5bn).

North Sea oil made a strong contribution, but its share has fallen since the output peak of the mid-1980s. Chemicals and related products were strong. Large multinational companies such as ICI contributed to a surplus of more than £2bn last year.

The European Community accounts for more than half of both exports and imports, and 60 per cent of last year's £24.9bn manufacturing deficit came from trading with the EC. The most dramatic deterioration, though, was in Britain's trade with non-EC Western Europe where imports of £13.9bn were almost double exports.

Britain's healthiest trade balance was with North America. Exports to the US and Canada last year were £12.5bn, just short of the £12.9bn imports.

Patrick Harverson

Main sources for consumer goods

Cars	West Germany, France, Japan
Food	EC
Furniture, carpets, linen, curtains, other furnishing materials	EC, East Germany, India, Yugoslavia, Sweden, China, Nepal, Pakistan, Turkey
Fridges, freezers, dishwashers	Italy, West Germany, Denmark
Electric irons	West Germany, Singapore
Electric cookers, ovens, oven rings	Italy, South Korea, West Germany
Washing machines, washer dryers	EC
Drying machines	Italy
Vacuum cleaners	France, Ireland
Colour TVs, video recorders, record players, decks, radios	Japan, EC, Hong Kong, Singapore, Taiwan, Finland, South Korea, Malaysia, Brazil

Michael Prowse

MANUFACTURING

## Poor quality of goods may be to blame

WHAT lies behind the disappointing trade performance of manufacturing industry? Macroeconomic policies, such as the decision to allow the real trade weighted exchange rate to rise by 50 per cent between 1979 and 1981, have certainly played a significant role during the 1980s. Manufacturers have been unable to make good the share of national output they lost during those years.

But this is only to escape at the surface of the malaise. Treasury ministers were not responsible for the collapse of the British motor industry in the 1970s. Yet today road vehicles account for a quarter of the total trade deficit. Nor do their decisions account for specific weaknesses in important sectors such as textiles and consumer electronics.

The poor performance of manufacturing is a long-term

phenomenon: the rot may have set in during the middle of the 19th century. But in recent decades, the relative decline has seemed to accelerate. In the past 25 years, manufacturing exports have consistently lagged behind imports. These trends imply a deep-seated failure of British entrepreneurship.

In a recent Employment Institute report, Dr Christine Greenhalgh and Dr Mary Gregory of Oxford University reject many conventional explanations for manufacturing's poor performance.

Taking a long-term perspective, they argue that price competitiveness, shortage of capital and lack of demand have not been important factors. Poor product quality, in their view, has been the root cause of recurrent trade deficits and insufficient jobs.

"Industry simply hasn't been producing enough products

which people want to buy." But why? Possible explanations include the UK's failure to innovate and the shortcomings of British education and training. Between 1967 and 1983, industrially-funded research and development spending grew at an annual rate of about 4 per cent in the US, 6 per cent in France and West Germany, and 11 per cent in Japan. In Britain, corporate spending on R&D grew at just over 1 per cent a year.

The weakness of British education affects corporate efficiency at all levels. Few senior managers have business qualifications and many dropped sciences and maths at 14. They are therefore often poorly placed to make strategic decisions.

On the shop floor, workers lack the technical expertise of their counterparts abroad. Japan and France provide

effective school-based vocational education. West's many relies on an extensive network of industrial apprenticeships. But in Britain neither schools nor industry provide the rigorous training required.

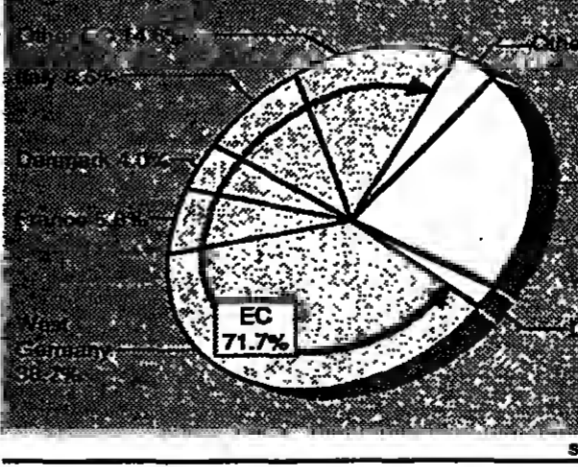
Cultural attitudes may be the most potent factor. In the past century able Britons have not wanted to work in manufacturing industry. The top Japanese graduate joins Sony. In the UK, the professions, the City, the Civil Service and even the media have exerted a stronger pull.

The Thatcher decade seems to have done little to increase the appeal of productive industry or of occupations such as engineering. Yet, unless manufacturing attracts a larger share of the most talented graduates, it seems unlikely to recapture the lost ground.

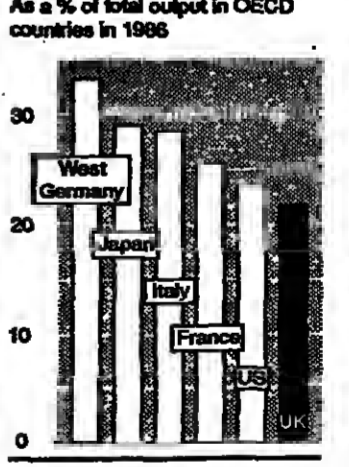
Michael Prowse



World share of UK deficit



Share of manufacturing



Simon Holberton

INVESTMENT

## Capital spending rise appears to have little impact

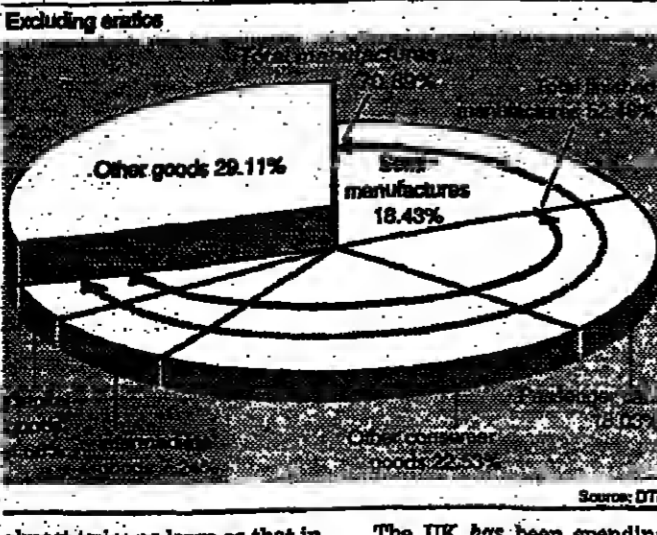
TO WHAT extent is there a benign element in the trade deficit? Is a substantial chunk of it caused by capital reinvestment that will result in lower cost production from better-equipped British factories?

Ministers offer this argument and it has been taken up by the Confederation of British Industry. Mr John Bannan, CBI director general, says that recent rises in the deficit were virtually all to do with industrial reinvestment after years of neglect.

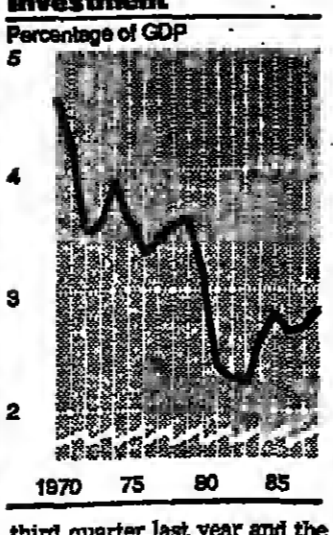
There certainly is a benign element because of factories re-equipping, but it appears to have a relatively small influence on the trade deficit. It is a mistake to equate trade in capital goods with factory reinvestment.

Also, the UK's recent surge in factory investment is more muted than in Japan, West Germany and Italy (the Italian market for machine tools is

Composition of trade deficit, 1988



Manufacturing investment



There is a deficit - a grow-

ing one - in items which fall within the government classification of capital goods. The UK had a large surplus in these goods in 1981. The surplus disappeared in the following three years.

By 1985, the UK was in deficit in capital goods. The deficit was £1.15bn in 1987 and £1.2bn in 1988. This year it has reached £1.3bn in the first eight months.

Most British manufacturing industries are undoubtedly importing a higher proportion of foreign-made machinery, either because British suppliers are overloaded or because they do not provide the required technology.

Nevertheless, the capital goods deficit is still small within the total visible trade deficit. The UK remains a large exporter and importer of capital goods.

Nick Garnett

OIL SUPPLIES

## N Sea saviour grows anaemic

OIL EXPORTS, once hailed as the mighty saviour of the UK trade balance in the 1980s, have turned anaemic this year.

In the first eight months of the year, crude oil trade generated a net surplus of £62m. This compares to £2.15bn in the same period of 1988, while in the whole of last year oil trade receipts were the lowest since 1980 when the UK became self-sufficient in oil. The 1988 trade surplus was £2.79bn compared with the 1985 peak of £3.10bn.

The steep decline in oil trade revenues this year has nothing to do with the oil price, which is significantly higher than last year, but with a series of accidents, equipment failures, and maintenance problems that have cut sharply the volume of North Sea production.

Production this year is expected to average only 1.8bn barrels a day (b/d), according to Mr David Black of County

Natwest Woodmac, compared with 2.1bn b/d last year, and a peak production of 2.64bn b/d.

Energy Department statistics show that UK crude oil production fell by 29.3 per cent from May to July compared with the previous year, wiping out most of Britain's exportable surplus. UK consumption in recent years, about 1.6m barrels a day, has been roughly two-thirds of domestic output.

A drop in production has a particularly harsh impact on export revenue. A 10 per cent fall in production can lead to a 30 per cent drop in exports. Production next year is expected to rise to 2.4m b/d, following the output cut in July 1987 after the Piper Alpha disaster. Beyond that, production is expected to drift off but then pull back up to around 2.4m b/d by 1992, according to County Natwest Woodmac.

The Petroleum Services Department of James Capel,

the London broker, has a similar projection with a somewhat lower second peak. Both scenarios could result in another export revenue windfall for Britain because many analysts expect oil prices to rise substantially by then.

The picture becomes murky after that, but Britain's oil self-sufficiency would in any case be maintained until nearly the end of the century.

The UK Offshore Operator's Association is more optimistic. Its projections are based on a poll of its members and computer modelling of potential discoveries based on the experience at other mature oil basins around the world.

The association sees no second output peak in 1995; it sees a more gradual fall in production which could assure self-sufficiency into the next century.

Steven Butler

## TECHNOLOGY

## Bruce Andrews reports on how knowledge-based systems have fared in practical use

# The expert needed a few lessons

Ask your local social security office to forecast your state retirement pension and you will be handed a questionnaire to complete and send to the Department of Social Security central office in Newcastle. Within a short time, you should receive an accurate, clearly stated response.

Preparation of your pension forecast takes about 10 minutes using a knowledge-based system. The DSS's system has been fully operational for about 18 months and saves over £1m a year in staff costs. It performs quickly and efficiently tasks which were previously done slowly, and sometimes badly, by local offices. It is one of many knowledge-based systems in use in the UK. Most have covered development costs within a short time of operation.

Knowledge-based systems, or expert systems, have been around for a long time. But with few exceptions, only within the last three years have they been put to practical use.

Until recently many data-processing managers did not welcome them. They found the software difficult to understand and specialised hardware expensive to use. It was also difficult and costly to "port" (transfer) systems to conventional computers.

Many held that the technology was unnecessary anyway, just an excuse for the software industry to make more money. They said Cobol would do the same job, and often they were right. You can write any computer program in any language. It was up to the suppliers to show that applications which would be impractical to write or maintain in conventional languages could be written effectively as knowledge-based systems. And it was up to the suppliers to provide inexpensive, easy-to-use tools with which to do it.

There was a false dawn about five years ago. A number of companies began to offer low-cost knowledge-based system "shells". These were programs, written in one of the established knowledge-based system languages, Lisp or Prolog, which purported to allow a user with little or no programming knowledge to prepare systems with ease,



"YOU'LL HAVE TO LEAVE - IT WON'T ALLOW ANOTHER EXPERT IN THE ROOM."

usually on a personal computer.

Extravagant claims were made for the shells, which sometimes cost only a few hundred pounds. But often these shells had no external interface — they could not access any other file — and this meant the range of applications they could handle was limited. They were also far from "user friendly."

At the same time, misled by the name "expert" systems, potential users were led to believe that these systems had almost magical capabilities. In every walk of life, it was suggested, those costly people called experts could be replaced by reliable, inexpensive computer programs. Many people lost interest when they found the shells failed to fulfil their promises.

Knowledge-based systems began from research into ways of embodying human expertise into computer software, hence the misleading name. They make use of a knowledge base, which represents information in a more varied and flexible way than conventional software, and a separate software module called an inference engine which searches through the knowledge base in response to external signals, such as user queries.

Today these systems are performing a more humble role

than once envisaged. They do not usually replace experts. What they do is enable less-qualified people to carry out routine tasks formerly done by experts, relieving the experts to do more difficult work. They function best where the rules are clearly defined and little subjective decision-making involved. This can, nevertheless, be very valuable.

Orum, the market research company, says the technology is proving to be a less expensive and quicker means of carrying out simple tasks. Most of the systems currently in use perform this sort of role. But the technology's advantages lie where the knowledge which needs to be represented is relatively complex or subject to change. Sometimes it can be the only feasible means of carrying out such tasks.

It also allows for prototyping, a test version of a program may be built quickly before a commitment is made to build a fully-engineered version. It is not unusual to build a prototype, using a shell, and then to write the final system in a conventional language such as Cobol. "Regard knowledge-based systems as occupying a niche in the system developer's toolbox," says Ian Briggs, knowledge engineering manager at Coopers & Lybrand. "They are a very good way of designing solutions."

Shells have improved. Most of them now have error-checking facilities, screen painters (which allow the production of input and output screens without the need to code them), better help facilities and the ability to integrate with databases.

The DSS pension forecast system uses an ADS/PC shell from Software Generation in Hertfordshire. It works on Compaq 286 personal computers and integrates with databases on ICL mainframes, which hold the contribution history for every applicant.

Simon Spigel-Sinclair of the Arthur Andersen accountancy group, which shared in the development of the DSS system, describes the ADS/PC as a middle shell, with a number of features not found on the small shells.

"We found its powerful text-processing facility invaluable in the production of customised letters," says Spigel-Sinclair. "In addition its ability to structure knowledge bases allowed areas of pension law to be coded and manipulated separately. The project team was able to break down the user requirement into logically organised units. The small shells have been trying to catch up with the medium shells and the medium shells with high-range shells. But I

find that even the improved small shells soon run out of steam."

It is the improved small shells which still dominate. Laurence Shafe, managing director of Intelligent Environments in Richmond, Surrey, claims that sales of his company's "Crystal" shell represent between 60 and 70 per cent (in units) of the UK knowledge-based system shell market. About 5,000 copies of Crystal have been sold, says Shafe, since it was introduced in November 1988.

There is a bewildering range of knowledge-based systems tools available. The small/middle shell range includes Crystal; ADS; XI Plus, from Expertech in Buckinghamshire; Leonardo, from Creative Logic in Middlesex; and ESE, from IBM.

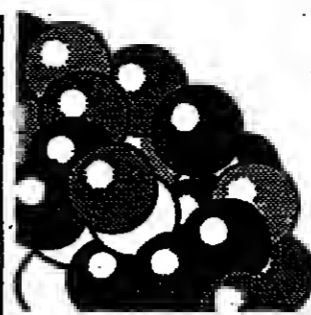
The high-range shells — which are usually called toolkits and which offer a series of special facilities — include Goldworks, from Artificial Intelligence in Hertfordshire; Nexpert Object, from Bechtel in London; Kee, from Intellicorp in Hampshire; and Art, from Inference Corporation in Los Angeles.

There are also programs, called application shells, which provide a framework to help the system developer build special types of application. For example, last month Kingston Polytechnic introduced the ATE trainer, with which to write interactive training courses.

How does the newcomer to this technology know what tool to use? "Horses for courses" is the usual reply: unhelpful if you do not know about the horses available or the courses on which you might run them.

The answer is to ask one or two of the many hundreds of already successful users. Some may be secretive about specific systems but most will be generous when it comes to discussing general principles. "The newcomer is lucky," says Briggs. "There is little need for further research. The tools and techniques are there, ready to buy, and they can solve real problems."

The author is managing editor of *FinTech*, the *Financial Times* newsletter service on the business aspects of new technology.



## WORTH WATCHING

Edited by Della Bradshaw

### Microwave reactions

THE MICROWAVE oven, designed to speed up cooking in the kitchen, has been augmented to speed up chemical reactions in the laboratory.

The Microwave, developed by Australia's Commonwealth Scientific and Industrial Research Organisation in Melbourne, is used for organic chemistry. It is based on the rule that for every time you increase the temperature of a reaction by 10 deg C, you halve the process time. So an experiment involving boiling water, which would take four hours on an ordinary laboratory bench, would take only a minute in the Microwave at a temperature of 180 deg C.

The temperature of the liquid is increased in the Microwave by passing it through a coil under pressure and bombarding it with microwaves. The coil is made of Teflon, which is extremely inert and transparent to the microwaves.

The Microwave is sold by Industrial Microwave Applications (IMA) in Sydney.

### IBM's sharp chips

IBM HAS won the race to incorporate the latest high capacity memory chips into its products.

Each chip, half an inch in length, contains 4m bits of information, the equivalent of about 400 pages of double-spaced typewritten text. Any of these 4m bits of information can be displayed on the computer screen within 80 nanoseconds (billionths of seconds).

To get 4m components on to the chip, IBM has

developed a technique using "trench" capacitors. Whereas previously the capacitors were placed on the surface of the chip, the trench capacitors are etched downwards into the silicon, so they take up less space on the tiny surface.

The chips will be used initially in a card to expand the memory of the PS/2 computer by up to 16 Mbytes. Eventually they will be used in most IBM products.

### The seal springs into action

THE BIG power generating units that produce most of the world's electricity are only as efficient as their weakest link.

And one of the weakest links is the metal seal that prevents the steam in the turbine escaping round the edge of the blades, rather than taking the silted path through the blades to give the maximum power. The problem occurs because the turbine hoes during use and the blades rub against the seal. Within five years the seals are worn down and have to be replaced.

To combat the problem, the US company Quabbin Industries of Massachusetts has developed a seal which is fitted with a spring. When the turbine blade hits the seal, it bounces back and the amount of friction is reduced. The steam passing through the turbine acts as a counter-pressure to the blade, ensuring that the seal retains its function and does not allow steam to leak out.

### Less paper for a swifter catch

UK CUSTOMS and Excise is installing computer technology to cut down the paperwork needed to prosecute drug dealers.

The seizure documentation system is being supplied by software house Logica of London, following a study at London's Heathrow airport.

At present, a Customs officer making a drugs seizure has to fill out several forms about the drug from the time it is detected to the point when the alleged owner appears in court.

With the Logica system the basic information is typed into the computer when the drugs are seized. From that information the computer can complete the documents as

required. Logica is now beginning work on a system to help customs officers track down more mundane offences — such as bringing too many duty-free items into the country.

### Protection for the Magna Carta

WATER, water everywhere, is a daunting prospect in factories or computer rooms. Even more distressing is a burst pipe or leaky roof in a museum or gallery where irreparable damage could be done.

To protect the Magna Carta, the Guildhall has installed a water detection system from Bayford Energy, of West Yorkshire. The electronic system uses stainless steel sensors, at the joining between floor and wall, and absorbent pads wrapped round pipes, to detect water.

When the water touches the sensors, it completes an electric circuit which triggers an audible alarm and lights up a section of the sensor board, indicating where the water has been detected. The detection device can also be wired in with the fire and burglar alarms to alert an outside control centre, over the telephone line.

### A trained tax adviser

HAVE you ever wanted your tax adviser to help you avoid giving your well-earned cash to the tax man?

The answer could be the personal income tax trainer, a software package developed by chartered accountants Robson Rhodes of London. Devised as a training tool for would-be accountants or a memory jogger for trained ones, the package is the first of its kind of which will cover a different area of tax — VAT, inheritance tax, national insurance, and so on.

As a learning aid, the package generates test material for the students, as they struggle with certain areas of taxation. As an adviser, it helps accountants check that their recommendations will save the client money.

Contact: IBM Australia, 278 3488. IBM US, 914 765 1000. Outside US, 412 599 6746. Logica: London, 207 9111. Bayford UK, 0837 541111. Robson Rhodes: London, 261 1844.



## A BANK WITH A GOOD NETWORK KNOWS THE BEST STOPOVERS FOR AIRCRAFT FINANCING.

Aircraft financing demands specific expertise on the part of the bank. If a bank wishes to make such financing really interesting, however, this takes more than just the necessary experience and know-how.

Consequently, the ABN always seeks out leasing and financing constructions that do a great deal more than provide the necessary funds. By enlisting the services of groups of international investors, for example, we can often

present airlines with interesting propositions which will result in substantial cost savings.

Naturally, financing of this type demands highly specific local knowledge. Knowledge that the ABN acquires via its network of almost 1,000 offices spread over 44 countries.

A network that enables the ABN to hold its own with the world's major banks when it comes to providing advanced products and services.

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Johnnie 12/89

# Patti Waldmeir on the release of the South African prisoners De Klerk takes a risk

The outside world is not used to pleasant surprises from Pretoria. But in the space of just over a month as South African President, Mr F W de Klerk has delivered surprises, thick and fast - including two of the most momentous political decisions taken by Pretoria for many years - and even his critics find it difficult not to be disarmed by them.

Frustrating the outside world's expectations has long been a popular pastime among South African politicians. Leaders like the former President, Mr P W Botha, seemed to take a perverse pleasure in raising the West's hopes of political reform, only to dash them. That is clearly not Mr de Klerk's game.

Four weeks ago, when the international community expected him to ban a massive protest march in Cape Town - and risk provoking violence as a result - Mr de Klerk announced his sudden conversion to the merits of peaceful protest. And on Tuesday, night when he announced he would free every important long-term political prisoner apart from Mr Nelson Mandela, he made it clear that international pressure had been a major factor in the decision.

Mr P W Botha, a proud, stubborn and difficult man, would have gone to great lengths to avoid admitting any such thing. Mr de Klerk, by con-

trast, has timed the releases to coincide with the Commonwealth summit in Kuala Lumpur - clearly in order to strengthen the anti-apartheid posture of Mrs Margaret Thatcher, the British Prime Minister, whom he informed directly by telephone of the releases.

All this would certainly have appealed his predecessor. Mr Botha's response to pressure from the Commonwealth tended to be much less accommodating. Indeed, when the Commonwealth Eminent Persons Group appeared to be making progress towards a negotiated settlement to South Africa's problems in 1986, Mr Botha took the extraordinary decision to bomb three neighbouring African countries in the middle of the group's visit to South Africa. They took the hint about Pretoria's attitude to outside interference, and the country entered a period of even deeper isolation.

But if there has been a clear shift in political style since Mr de Klerk took office - first as acting State President after the resignation of Mr Botha in August, and later as serving

President following the September 6 general elections - there has also been a shift of substance. Two of Mr de Klerk's recent decisions could well have major long term implications for reform.

The first was the decision to allow peaceful protest against apartheid for the first time since a state of emergency was imposed three years ago - a move which brought tens of thousands of South Africans into the streets of major cities for the biggest civil rights protests held in decades.

And the second came on Tuesday night when Mr de Klerk shocked the families of eight long-term prisoners with news of their imminent release. All those jailed in the political show trials of the 1960s are to be freed after 25 years of a life sentence, except for three supreme political leaders, Mr Nelson Mandela, Mr Murphy Morobe, another prominent activist of the UDF, which is a banned organisation; and Mr Cyril Ramaphosa, the country's most powerful black trade unionist; and Mr Cassim Saloojee, an Indian political activist. It was the first time

while they welcomed the release of political prisoners, the move could not be made in isolation. The country remained under a state of emergency, free political activity was impossible because of the banning of black political organisations, and apartheid legislation had not been removed from the statute books. Until those demands were met, the churchmen were not about to endorse Mr de Klerk's approach.

It is probably unwise to expect much more from South Africa's new President. He may soon announce the abolition of the Separate Amenities Act, the legislation which governs so-called petty apartheid in public facilities; indeed, Pretoria is understood to have approved the Johannesburg city council's decision a fortnight ago to do away with petty apartheid in the country's largest city. But further major reforms may well have to wait until the political impact of releasing top ANC guerrilla leaders has been fully assessed.

For the release is probably one of the riskiest political moves ever made by a South African President - a President who, to boot, has had precious little experience of dealing with blacks in his previous years in Government, and even less experience of negotiations as a way to resolve political problems. But all the signs so far are that Mr



Walter Sisulu (left) with Nelson Mandela during the 1989 Defiance Campaign trial. Both were imprisoned 25 years ago.

de Klerk is learning fast - and that black leaders will need to move swiftly to keep up with him. For over the past month, Mr de Klerk has successfully created the impression that the political ground is shifting under one's feet in South Africa. It will be up to him - and ultimately, to Mr Nelson Mandela - to ensure that the process leads to a new and positive constitutional future for the country.

# Stephen Merrett urges the UK Government to seize an opportunity to abolish mortgage interest relief Time to remove the home-owners' subsidy

The Chancellor today tries to defend higher interest rates to British assembled Tories, the subject of mortgage interest relief will be close to many hearts. In this article I want to argue that the abolition of MIRAS - mortgage interest relief - is not only desirable but a matter of technical and political feasibility.

MIRAS is the dominant form by which government subsidises the home-owner. In the financial year 1988-89 the cost to the Exchequer was £5.5bn. The subsidy's origin can be traced back to 1969, almost as old as income tax relief. Between 1962 and 1963 it accrued to the taxpayer through the PAYE arrangements. Those who had purchased their house with a mortgage could set their interest payments against the liability for tax and this relief was normally given to employees through the borrower's PAYE code. Since 1963 the mechanism has been much simpler: central government channels these enormous sums directly to the building societies and banks, permitting

them to charge a lower rate of interest to the borrower. It was Denis Healey in 1974 who first introduced an upper limit on the mortgage sum qualifying for relief at £25,000. The limit has been subsequently raised to £30,000. One extraordinary anomaly is that these direct transfers of billions of pounds to the financial sector from the Treasury are not regarded officially as public expenditure in the way that housing benefit is, for example. In the public expenditure white papers, the costs are tucked away at the back as tax expenditure. This means that most accounts of government spending on housing are just plain mistaken.

Intellectual opinion is almost universally hostile to the subsidy, uniting the ultra-Left and the ultra-Right. The former believes that socialism in housing provision means council housing and so attacks hand-outs to the private

owner. The ultra-Right is convinced that the image of rugged independence in home ownership, so consistently fostered by the building societies, should be made fact. Owner occupiers should stand on their own feet. The broad middle ground opposes MIRAS in the belief that public money should be spent wisely and see no good reason why membership of a specific tenure deserves the vast support it receives.

The MIRAS enigma is: how to get rid of it? Here we encounter a Catch-22 dilemma. In order to abolish the subsidy, a political party must gain power at Westminster. But any political party which included abolition in its manifesto would never hope to win a general election.

Interest rates in general and subsequently the mortgage rate itself have risen repeatedly since May 1988. Home-owners, often at great personal cost, are adjusting their budgets to this situation. House prices have been so powerfully affected that they have probably fallen in absolute terms in 1989. Mortgage rates will remain high (or higher) for some time in the light of the projected annual trade deficit of some £20bn. This will underpin the process of housing market adjustment to more expensive money.

But since 1945 we have seen the ebb and flow of the general rate of interest time and time again under governments led by both the major political parties. With the Thatcher administration firmly in power for at least the next two years, the ebb tide for the price of money is likely to arrive well before the next general election. As interest

rates begin to fall, so will the building societies' and banks' own cost of borrowing, enabling them to set a lower mortgage rate.

It is at this point that MIRAS abolition will become technically feasible. For as interest rates fall the Treasury will be able to cut the MIRAS flow to the mortgage institutions and yet, with careful timing and calculation, leave them able to set an unchanged mortgage rate. The fall in the price of money and the cut in government subsidy will offset each other, leaving the cost to the consumer of servicing the mortgage debt unchanged. As market rates of interest continue to fall, the subsidy can be phased out.

Moreover, holding the mortgage rate net of subsidy unchanged will prevent a house price explosion akin to that of 1972. So a period of declining rates of interest enormously facilitates abolition with no net short-run effects on household budgets.

But what about the political argument? Will not such a measure, promised by a Chancellor this year for the future, ensure substantial Tory losses at the next election? No. The Conservatives are the only political party which could introduce such a radical change in housing finance and get away with it. This is because the great majority of the other political parties would recognise the common sense and justice of such a policy, finding it impossible to argue for the restoration of the wasteful subsidy.

Government to attack their opponents as the enemies of the largest tenure group in the country. The right-wing press would have a field-day with "Labour savages home-owners" headlines.

It would be a mistake to argue that billions of pounds of government expenditure could be withdrawn and there be no losers. In the short- and medium-run and in net terms, no social or economic group stands to lose. That, after all, is what makes abolition feasible. But when interest rates in general subsequently rise again, MIRAS will not be there to cushion the blow.

In that case, who loses? This depends on your theory of housing supply. If the subsidy is not capitalised in the price of housing, then the consumer suffers insofar as he or she must face higher mortgage payments than would be the case were MIRAS still in place. If you believe that the subsidy is capitalised in house prices, the losers will be landowners, builders and existing home-owners who find the price of their asset unprotected from mortgage rate rises.

The end result is that unilateral support by the Opposition for subsidy withdrawal would both on presentational and real grounds enable the Conservative Party to savage its political enemies.

I have suggested that, in net terms, the withdrawal of MIRAS would be completely painless in the short-run during a period of falling interest rates. I argued, too, that under these circumstances abolition is politically feasible for the current government. Abolition is very widely regarded by expert opinion as desirable because of the wastefulness of the subsidy. Market adjustment will be best facilitated if the government makes its commitment to abolition now, to take effect when general rates of interest fall. Mrs Thatcher and Mr Lawson, are you listening?

The author teaches housing studies at University College London.

## LETTERS

### German unification hedged about by many myths

From Mr Nicholas Hopkinson.  
Sir, Your editorial "Unloved but still needed" (October 5) was right to say that the German Democratic Republic's legitimacy as a separate state is lacking, thinner than ever. Frustrated by the absence of outlets for political expression, East Germans have been leaving their country in large numbers, rather than being allowed to vote in the free elections by West Germany. The German Democratic Republic is a state which has no future.

Germany. Since the war, East Germany has fulfilled its agenda of providing universal housing, health care, jobs, subsidised food and a relatively high standard of living. The price of the benevolent state is dictatorship and limited freedom. East Germany's relative economic success makes it less susceptible to reform. The ruling Socialist Unity Party (SED) rejects perestroika because it associates it with the economic troubles in the Soviet Union, Poland and Hungary, and because similar moves in East Germany would jeopardise its economic achievements.

The SED has successfully perpetuated the myth that a unified Germany will upset the geo-strategic balance in Europe. By accepting this myth, the media, Germany's neighbours and the super powers are aiding continued

repression in East Germany. Confronting up the old myths about German reunification fails to recognise that it was the absence, or weakness, of democracy in Germany that led to disaster in the past. Today, the absence of democracy in East Germany is the real and immediate question.

Fears of a united Germany are exaggerated because the dimensions of unification are not that large. West Germany already covers the bulk of German territory, has four times the population of East Germany and is an economic super power which, according to some projections, will have twice the gross domestic product of the Soviet Union by the year 2000. That the division of Germany has preserved the peace in the post-war era cannot be proved. Nor can Germany's *modus vivendi* as the

most heavily militarised area of the world be considered stable or normal.

Although official NATO statements advocate German reunification, the super powers are afraid of losing control over developments there. Its neighbours fear that the front line will no longer conveniently be in Germany. In view of the Soviet Union's apparent preparedness to relinquish its control over eastern Europe, the emerging Soviet-Western condominium in the parts of eastern Europe where market reforms are being made should prompt the West to reconsider rather than fear reunification. Dispersing the myths about reunification could improve the prospects of East-West security and the renewal of democracy in East Germany.

Nicholas Hopkinson,  
12a Stonor Road, W14

### Common cause in mining

From Mr Andrew Smith.  
Sir, Roger Moody (Letters, October 6) takes me to task for suggesting, in his recent "Big mining" article, that the environment and the environment ("Preparing for the green decade", October 3), that big may be beautiful in the mining industries of the 1980s. I do not condone the environmental follies which "big mining" has caused in the past. Indeed, in my full report I stress that "mining and smelting is still a very dirty business which will have to clean up its act."

control in host countries, they raise the cost barrier to entry to the industry. By improving on the environmental safeguards agreed with the host, bigger companies are more likely to obtain authority for future exploration or expansion. Small, undercapitalised mining firms will find it increasingly difficult to acquire what were once easy Third World pickings.

Whether this trend will be "beautiful" or not is in the eye of the beholder. The beauty for me lies in the common interest of large mining companies and host countries. For "big mining," longer term profitability should improve. For developing countries, the economic imperative to mine resources will be balanced by better environmental insurance.

Andrew Smith,  
UBS Phillips & Drew,  
100 Liverpool Street, EC2

### Restructuring British politics

From Mr James McFarlane.  
Sir, Joe Rogaly says that Britain's economy will be put right until the politics are restructured ("The political roots of economic failure", October 6). He is right. So long as our political parties expend their energies (and ours), each pulling down what the other has erected, so long shall we fail to keep up with those who manage - whether through proportional representation or in other ways - to keep their industry free of political zeal.

Many who defend our present political and electoral systems do so on the grounds that we have had them a long time, that they are British and that therefore they are best. They gave us nationalisation and they have given us privatisation. Foreigners who have different systems must be benighted, notwithstanding their economic success.

Other apologists point out that only our present system could have restructured the economy with sufficient power to correct the misdeeds of the Labour Government that preceded her. It does not seem to have occurred to them that those misdeeds could not have been committed, had not the Labour Government in its day enjoyed the same absolute power that later passed to the Conservatives. Alternation between right and left may be entertaining, but it is ultimately unproductive.

I observe that rejection of any change in the electoral system is the only thing about which Mrs Thatcher and Mr Kinnoch agree. I doubt whether they can both be right.

James McFarlane,  
The Court House,  
Aick Lench,  
Evesham

### Two distinct issues in proposals for summarised financial reporting

From Mr Paul V. Boyle.  
Sir, David Waller (Lombard, October 6) confuses two separate issues in discussing the Government's proposals for summarised financial reporting by listed companies. A distinction must be made between the need to improve financial reporting and the desire to provide different shareholders with information which more

closely reflects their needs. Significant improvements in financial reporting will not come from Mr Waller's prescription of "better presentation of the information which is to be found within the pages of a traditional set of company accounts." A radical reappraisal is required and there are currently a number of proposals to which innovative

companies can turn for ideas. Inevitably, because business is complex, financial reporting is also complex. Whether companies use traditional reporting methods or more radical alternatives, there will always be shareholders who lack the time or desire to study the detailed reports which companies are required to produce.

The Government's proposals

are to be welcomed. They provide complete safeguards for individual shareholders who wish to obtain a copy of the full report. The proposals will, however, not represent a giant step towards better financial reporting.

Paul V. Boyle,  
W.E. Smith,  
Second House,  
7 Holborn Place, SW1

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## RENEWED PRESSURE TO SELL CONTROLLING SHARE Manchester United bid abandoned

By Richard Donkin in London

MR Michael Knighton, a 37-year-old property dealer, yesterday abandoned his controversial £30m (\$31m) takeover bid for Manchester United Football Club, one of the best-known football clubs in Europe.



Own goal: Knighton heads for failure at Manchester United

Instead he accepted an invitation to become a non-executive director of the club which can count among its former stars Bobby Charlton and George Best and has in its present squad England captain Bryan Robson.

Mr Martin Edwards, the club chairman who would have received £10m for his 50.06 per cent majority shareholding, announced the offer had been cancelled "by mutual agreement."

Mr Knighton said he had called off the bid because "I didn't think it would be in the best interests of Manchester United." He added: "There was no question in my mind that the funding was there to move ahead. The contract was largely watertight. It was there to be taken."

The takeover bid had attracted much publicity and excited millions of fans who follow the fortunes of the club - many of whom have never been to the club's ground at Old Trafford, Manchester, in north-west England.

The club's status as one of the world's great sporting names was based not so much on its domestic successes but on its recovery from the Munich air disaster which killed seven of its players in February 1958.

Sir Matt Busby, who before the crash had fashioned the

"Busby Babes" into a world rated team, took only five years to rebuild a side that went on to win the European Cup in 1968.

Yesterday, financial advisers to Mr Knighton's company, MK Trafford, told the club they were confident they could have met the deadline for the offer to United's other 3,000 shareholders, due at midnight last night.

The club said that at no time during negotiations had Mr Knighton sought compensation for backing out of the deal, and none was given.

The news leaves Manchester United in about the same position it was before August 18 when the takeover bid was abandoned.

The only difference is that Mr Edwards is likely to find himself under increasing pressure to dispose of his controlling share, possibly to Mr Amer Midani, a main board director who already has a 15 per cent stake in the club. Mr Edwards said yesterday he had not made a decision about whether to sell his interest.

The Knighton deal was initially hailed as the biggest takeover move in British footballing history, dwarfing the

£26m Mr David Murray paid for Glasgow Rangers in 1988.

Mr Knighton has continually insisted, and maintained this line yesterday, that he did have the wealth to undertake the full £30m buyout, but to date he has produced little evidence of easily realisable assets.

Instead in the past week the list of interested or disinterested potential backers has read like the unofficial Who's Who with money living anywhere near Manchester.

Mr Knighton had promised to spend £10m refurbishing the stadium and spoke of turning Manchester United into a £150m-a-year business within two decades. Just how this would be achieved was never quite clear and only added to scepticism among other club board members.

Mr Knighton presented himself as a man of property, though he was not quite in the tycoon class.

The withdrawal last month of Mr Bob Thornton and Mr Stanley Cohen from MK Trafford, the corporate vehicle for the takeover, cast further doubt over the bid and last week it became clear that Mr Knighton had approached Mr Eddie Shan, the media entrepreneur, and Mr Owen Oyston, the property and local radio millionaire, as potential backers.

The appearance of Mr David Murray, the Rangers Chairman, in a "support and advice" role gave some reassurance to the move. But it proved to be the opportunity that Mr Edwards needed to extricate the club from what had turned into an embarrassing farce.



Manchester United Football Club

## Hong Kong projects announced to build confidence

By John Elliott in Hong Kong

HONG KONG construction projects costing HK\$127bn (\$16.3bn) by the year 2000 were announced yesterday by Sir David Wilson, Governor of the colony, in a speech aimed at rebuilding confidence in the wake of the Tiananmen Square crisis in China.

Sir David, who said the projects included a new international airport, confirmed plans for a Bill of Rights to be introduced next year to protect civil and political liberties before and after 1997.

However, he warned local people not to interfere in China's internal political affairs. He also said Peking should help to restore "mutual trust" as the necessary cornerstone for 1997, when Hong Kong reverts to Chinese sovereignty.

The Governor's speech, delivered at the annual opening of Hong Kong's Legislative Council, was carefully drafted "as a vision of the future" to impress both international and local opinion with the Government's determination to forge ahead with unusually expensive projects aimed at continuing the development of Hong Kong as a "modern city" and as an international commercial and financial centre long after 1997.

"We must have confidence in ourselves without this common expectation of people to have confidence in us," he said.

A two-runway international airport is to be built at Chek Lap Kok, next to Lantau island, to handle 90m passengers a year. The first runway is scheduled to open early in 1997 and will be served by a high-speed rail system, a six-lane motorway and a new town for at least 150,000 people. Some of the financing for the airport will come from a special fund being built up to help finance the first post-1997 administration.

Hong Kong's port container throughput is to be increased fivefold by 1996, and other land reclamation and development projects will push the land area 300 metres into the harbour.

The local population realises, however, that Sir David's speech can have only a limited impact because the real power to affect confidence lies in Peking which has this week started a destabilising diplomatic row about the handling of illegal immigrants.

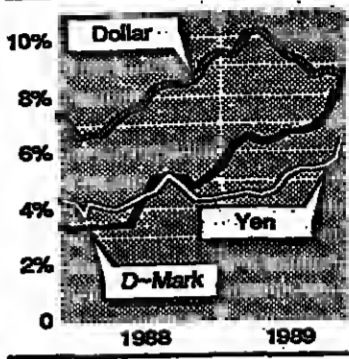
A series of social policy initiatives was announced in the fields of education, youth development and technological training. These are primarily aimed at offsetting the effect of Hong Kong's brain drain, which is forecast to grow to 65,000 people next year.

Official sources report daily clashes between armed gangs in both Nagorno-Karabakh, and along the borders of Armenia and Azerbaijan.

## THE TEX COLUMN The buck doesn't stop here

Sterling, it seems, can do no right these days: up a touch against the D-Mark yesterday, but down to a 2 1/2 year low on the trade-weighted index. The chief culprit was the dollar, rising once more on signs that there is to be no early easing in Fed policy after all. Even the yen fell against the dollar yesterday, despite the half-point rise in the Japanese discount rate. It looks as if the G7's efforts are starting to run out of puff.

London 3 month euro-currency rates



The combination of the Bundesbank's move last week, yesterday's increase in Japan and the standstill in the US might suggest an ominous rise in interest rates worldwide. The truth is probably less simple. Within the EC, which in trade terms is roughly in balance with the rest of the world, the rise in West German rates is an attempt by the region's central bank to cool European demand. But the Japanese rise seems part of a different issue: a polite reminder to the US that Japan will not tolerate the inflationary consequences of yen/dollar weakness.

It seems clear that Europe, not the dollar, remains the key to sterling. If the D-Mark does not strengthen of its own accord, this further dampening import demand among West Germany's neighbours, the Bundesbank may have to turn the screw again. In such a context, there seems little point in the Government seeking to switch attention from the sterling/DM rate to the trade-weighted index - especially if the dollar is going to ensure that the index misbehaves as well.

Swedish market six per cent in the last month. But despite the slightly confusing signals coming from Volvo, market sentiment seems more likely to be right than not.

True, a merger would not necessarily solve short-term problems. Volvo may need extra capacity to boost its 60,000-unit worldwide truck production, but will find it hard to get it from Renault's French factories, which are working flat out. The market's view though is that Volvo and Renault are looking for the long-term anyway. Volvo's heavy research & development budget, which has been causing earnings to drop, will see its car side all right until 1995, but could need some help after that, and the creation of indisputably the world's strongest truck producer would be enticing for both parties.

lary encouraging. Mead, a cynical papermaker, suffered a similar sort of decline; but then again, Gannett's earnings are up 11 per cent helped by reasonably buoyant advertising revenues.

US corporate earnings growth is slowing down rapidly after two and a half years in which profits have been bounding ahead. S&P's estimate of 1989 earnings growth has been cut from 17 per cent a few months ago to 10 per cent currently, and is likely to fall still further. Dividend growth has also slowed from 9 per cent in the first half to 3 per cent in the latest quarter. It is not the most encouraging backdrop for the Dow to scale fresh peaks.

## UK Tories try to boost image

By Our Political Staff

THE BRITISH Government yesterday acted on two fronts to present a softer image to the electorate by announcing a £1bn package to ease the introduction of the controversial poll tax and by revealing plans for a radical shift towards a more interventionist environmental policy.

The moves, announced at the annual conference in Blackpool of Prime Minister Margaret Thatcher's Conservative Party, came as Deputy Prime Minister Geoffrey Howe said in a separate speech that the Government would have to explain its actions more fully to the electorate and show willingness to reappraise its views when necessary.

The call by Sir Geoffrey - a former Foreign Secretary still considered as a contender to succeed Mrs Thatcher as leader of the party - for "government by explanation" follows a difficult political week for the Conservatives.

Last week's decision by Mr Nigel Lawson, Chancellor of the Exchequer, to raise domestic interest rates by one point to 15 per cent failed to stem the decline in sterling at a time when some opinion polls were showing the Conservatives to be well behind the opposition Labour Party.

In a response to intense pressure from its own party members in Parliament, the Government said yesterday that it would spend £1bn (about \$1.5bn) before the next general election to cushion the impact of the forthcoming reform in property taxes.

The decision was immediately attacked by Labour as "an electoral bribe" and did not even satisfy some Conservatives, who warned that marginal parliamentary seats would be lost if supporters were forced to subsidise the new taxes in high-spending, local governments.

The Government also put its plans to improve the "quality of life" to the forefront of its campaign for re-election with news of a draft law on the environment which Mr Chris Patten, Environment Secretary, said would "set our environmental agenda for the rest of this century."

Background, Page 7

## Soviet forces struggle to keep control of Nagorno-Karabakh

By Quentin Peel in Moscow

SOVIET TROOPS appear to be in danger of losing control in the embattled mountain region of Nagorno-Karabakh, where armed gangs of Armenians and Azerbaijanis have taken to the hills in open warfare.

Soldiers were forced to fire yesterday on a stone-throwing crowd, killing one man and injuring six in the town of Stepanakert, the regional capital.

Fuel supplies are virtually exhausted after a transport blockade by Azerbaijani workers since February.

They are protesting at the region being ruled direct from Moscow, instead of by their own republican government in Baku.

Threats of martial law on the railways have forced the workers to lift their blockade of the entire neighbouring republic of Armenia, in force for more than a month, but they are still stopping any movement of fuel supplies.

That means Armenia can no longer fly in fuel to Nagorno-Karabakh.

The death toll in the region, where the Armenian majority

is campaigning to become part of the republic of Armenia, instead of Azerbaijan, is at least 123 since last February.

Five people were reported killed last weekend, in addition to yesterday's casualty.

Television pictures show troops mowing road blocks on every side of Stepanakert, searching for arms, and tanks and armoured cars in the streets.

Two days ago the official news agency, Tass, reported that "information coming from Nagorno-Karabakh increasingly reminds one of war reports. Blood is being spilled, houses are being burned, and cars are being attacked."

"Mutual hostilities and the forces of evil blind those who participate in these conflicts and undermine their reason."

The conflict has sparked furious exchanges in the Supreme Soviet, the parliament in Moscow, between Armenian and Azerbaijani deputies.

On Tuesday the Armenian deputies stormed out of the chamber in protest at the fail-

ure of the Soviet authorities to break the rail blockade and control the conflict.

They claimed that the government had still not put troops on the railways, despite the continuing refusal of Azerbaijani workers to move fuel into Armenia.

Dr Sergei Ambartsyumnian, of the Armenian Academy of Sciences, said that restoration work in the areas devastated by last December's earthquake was at a standstill.

He said that although the total rail blockade had ended, the lack of fuel meant that goods delivered could still not be moved from the railway stations.

On the other side, the Azerbaijani authorities have reported the capture of an Armenian civilian helicopter, allegedly found loaded with high explosives and ammunition when it landed in Nagorno-Karabakh.

Official sources report daily clashes between armed gangs in both Nagorno-Karabakh, and along the borders of Armenia and Azerbaijan.

## Tokyo, US close to agreeing compromise on steel quotas

By Robert Thomson in Tokyo

JAPANESE and US negotiators are close to resolving a new steel trade agreement, which will include a cut in Japan's exports to the US and the probable use of a third party to mediate in difficult bilateral disputes.

The agreement, expected to be signed in coming days, has been made easier since US negotiators relented on their demand that Japan's export quota under the voluntary restraint agreement (VRA) be slashed from 5.8 per cent of US domestic consumption to 3 per cent. It is understood that the newly agreed figure is 4.5 to 5 per cent.

Japan had argued that the old figure be maintained, but steel producers are likely to be happy with the compromise figure. Last year, with strong domestic demand, Japan's steel exports to the US were 4.2 per

cent.

The negotiations with Japan and other steel exporters follow the US decision to extend a 1984 pact under which voluntary limits were set on exports to the US to assist the local industry.

That pact, which expired at the end of September, has been extended until at least the end of March 1992, and US officials have said that they want to reward fair trading countries with a quota increase and punish the unfair with a quota cut.

Talks between the US and Japan have dealt with specific bilateral problems and a more general US proposal for an international agreement on the abolition of steel export subsidies and trade barriers.

An official of Japan's Ministry of International Trade and Industry (MITI) said a consen-

sus had already been reached on the principles of the steel trade, but a few bilateral issues and the wording of the international agreement remained unresolved.

"We have not yet reached a final agreement. One of the critical issues is who would judge our disputes with the US. A kind of third party arbitration would be suitable, with Peking as its controversial draft of the Basic Law which will be Hong Kong's mini-constitution from 1997.

Sir David implicitly accepted Peking's criticism of people in Hong Kong who have been helping China's political dissidents since June when he appeared for a "sense of responsibility and self-restraint."

For many years, he said, "our community has recognised the importance of not becoming directly involved in China's often complicated domestic politics."

He emphasised that Hong Kong would go ahead with its plans to repatriate or resettle more than 50,000 Vietnamese boat people now in the colony.

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## BNL approves capital injections plan

By Alan Friedman in Milan

The board of Banca Nazionale del Lavoro (BNL), the Italian bank that is at the centre of a scandal over \$1.25bn of unauthorised Iraqi export credits, last night gave its approval to plans for three separate capital injections that will total \$2.35bn (\$1.7bn).

The recapitalisation, already announced last month, will still need to be approved formally at an extraordinary shareholders' meeting to be held in about six weeks time.

The aim of the exercise is to strengthen BNL's capital ratios.

The first \$800m of BNL capital injections will come from a rights issue reserved in equal portions for INA, the state insurance concern, and INPs, the state pension fund. The price per ordinary share has been fixed at L32,400, which would give BNL a theoretical market capitalisation of about L4,000m.

Because of the rights issue

INA's equity stake in BNL will rise from its present 12.1 per cent to 20.2 per cent while that of INPs will increase from 6.5 per cent to 17.2 per cent.

The Treasury's shareholding in BNL will be diluted from 74.5 per cent to 58.8 per cent although it may rise again in a couple of months when the Treasury injects L548m.

The final L1,200m of fresh BNL capital is to come from a subordinated loan that is being subscribed by INA.

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SECTION III

FINANCIAL TIMES SURVEY



The political dinosaurs among Mexico's ruling elite are being forced to recognise that their age may be drawing to a close. As Robert Graham reports, the main catalyst for change is the country's young and dynamic new President

Robert Graham reports, the main catalyst for change is the country's young and dynamic new President

Dealing with the pack

MOMENTOUS change is afoot in Mexico. The ideals and traditions of the Mexican Revolution, which has conditioned the nation for most of this century, are being quietly cast aside like an old spadeskin. The long-serving corporatist structure of the state, held together by the corrupting apparatus of the ruling Institutional Revolutionary Party, the PRI, is being shaken up. Economic liberalisation is reducing the dominant role of the public sector and is lifting the private sector out of its cosy phase of 'concessionary capitalism'. The PRI itself has been forced to concede political pluralism and is now obliged to reorganise as its 70-year-old monopoly of power is directly threatened.

Herzog, a former Finance Ministry colleague. He is running the country with a group of like-minded technocrats who are precocious, gifted, and young, whose philosophy is encapsulated by the much repeated word 'modernisation'. This is shorthand for an ambitious overhaul of society and the economy that removes the stigma of underdevelopment and integrates Mexico into the global economy. Mexico is looking away from any model in Latin America, its aspirations now being closest to the economic and political transformation achieved by Spain. This is a curious turn of the wheel since Mexican historians have been so critical of Spain for its colonisation of the country.

The Salinas administration's pragmatism and sheer confidence has enabled it to make light of the enormous baggage of revolutionary rhetoric which has weighed down previous Mexican governments. Gone is the complex chip on the shoulder about the powerful neighbour to the North, and at last relations with the US are on a sensible footing, suggesting much closer integration at all levels. Old shibboleths about the evils of foreign investment are

being eroded. Even land ownership, the cornerstone of the revolution that enshrined the rights of the peasant farmer, is perhaps no longer so sacrosanct as the government struggles to combat low agricultural productivity and a serious foodstuff deficit. Opposition politicians like Mr Cuauhtemoc Cardenas, leader of the centre left Party of the Democratic Revolution (PRD) insist these changes are little more than a reaction of a terminally sick ruling party

determined to perpetuate itself in a new guise. However, such a view underestimates the nature of the metamorphosis, and the risks being taken by President Salinas. On the political front, the rebuilding of the PRI could leave President Salinas with a party unable to provide the votes - either because it has not reformed itself sufficiently or because it has gone too far in dismantling the old apparatus of power. It is like redesigning a ship in the middle of the ocean. If the PRI



MEXICO

dent Salinas' 'modernisation' policies is precisely where PRI has been weakest; the middle-class and business community.

The pace of change is being dictated by the deregulation and privatisation of the economy. Here even the most confident members of the Salinas team such as Mr Pedro Aspe, the Massachusetts-educated Minister of the Economy are aware Mexico is moving into some uncharted waters. As in Mr Gorbachev's perestroika, President Salinas needs concrete economic results quickly to head off political dissatisfaction and social unrest. Mexicans have been impoverished by a decade of lost growth due to the fall in oil prices and the drain on resources caused by Mexico's huge foreign debt. Incomes have fallen, in some instances, by 50 per cent; social spending has been cut with a particularly adverse impact on education, health and housing; essential investment on infrastructure (including energy, roads, ports) has been held back.

A tough stabilisation plan, initiated by the previous de la Madrid administration, has been successful in bringing down inflation. This has been largely through a pact between the government, the employers and the unions which for the past 22 months has controlled the peso-dollar parity and curbed prices and wages. The pact, extended in July until March 1990, envisages year-end inflation at 17 to 18 per cent.

The government plans a gradual easing of price controls, managing inflation through increased domestic competition, import liberalisation and a highly valued peso accompanied by relatively high interest rates. The freeing of trade restrictions has led to a surge in imports and a sharply deteriorating trade balance. Imports this year are increasing seven times faster than exports, in part due to increased activity by the private sector.

The disturbing aspect concerns agricultural imports. Mexico this year will import 12m tonnes of grain. A high proportion of this is maize, the most popular and price-sensitive item in the Mexican diet. The trade figures do however underscore the recovery in demand. The economy is growing much faster than anticipated, at close to three per cent on an annualised basis. Confident this is not a false boom, the authorities are reluctant to apply the brakes. They are aiming for an annual average growth of six per cent by 1994. Sustained recovery hinges on a mix of domestic and international confidence and access to a sufficient flow of fresh funds and/or debt relief.

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KEY FACTS
Area: 1,959,038 sq km
Population: 83.2m
President: Carlos Salinas de Gortari
Real GDP growth: 1988, 1.1%; 1987, 1.4%
GDP growth per capita: 1987, \$1,830
Inflation: 1988-89, 17.4%
Merchandise exports: 1988, \$20,657m; 1987, \$22,608m
Merchandise imports: 1988, \$18,906m; 1987, \$22,608m
Current account balance: 1988, \$2,938m; 1987, \$2,938m
Reserves excluding gold: \$5,275bn (1988)
Currency: 100 Centavos = 1 Mexican peso
1988 average exchange rates: \$1 = 2,208.7; £1 = 2,596
Main destinations of exports 1988: US, 65%; Japan, 6%; Spain, 4.8%; France, 2.8%; West Germany, 2.3%
Main source of imports 1987: US 65.7%; West Germany, 6.5%; Japan, 6.4%; France, 2.2; UK, 2%
Structure of long term debt as % of total, 1988: Official creditors 20.1% Private creditors 79.9%

national life that had established mini-empires or were considered to have grossly abused their positions; the powerful boss of the oil workers' union who exercised a stranglehold over this strategic sector; the former head of a shadowy now defunct state run security organisation; a prominent businessman allegedly involved in major stock market manipulation; and the nation's drug king known to be in league with Colombia's notorious Medellin cartel.

By daring to touch these untouchables, President Salinas has not only won his spurs but has also created political space for himself that allowed him to set the agenda. Commenting on the first nine months, President Salinas says: "There is social peace, there is tranquility...there is a new sense of optimism in Mexico. For me that is very important since the attitude of the population is fundamental in the process of change." This new sense of optimism is palpable and President Salinas is capable of taking full advantage.

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MEXICO 2

The transition to democracy, as the PRI hegemony crumbles, is long awaited, says **Lucy Conger**

# Bitter spark of the Cardenas phenomenon

THE POLITE ceremonials characteristic of Mexican political institutions are becoming a distant memory after the formation in late August of the country's most pluralistic Congress to date. It is a Congress hoping to expand democratic practices.

Yet one month into its term, opposition congressmen cheered one another as they bombarded ruling-party deputies with charges of blocking a genuine political change and designing a rigged reform package.

Turbulent sessions in Congress are symptomatic of the

**Time will tell whether PRD can crystallize its potential for becoming a national party or end up a regional one**

dramatic political changes in Mexico as the Institutional Revolutionary Party (PRI) has been forced to share the spotlight, and watch the control of events slip from its grasp.

As the opposition parties begin to exercise their will Mexico stands at a crossroads. The hegemony of the long-ruling PRI is crumbling and could give way to a peaceful transition to democracy.

Mexicans across the political spectrum agree the July 1988 presidential elections were a watershed. Results ultimately gave victory to PRI candidate Carlos Salinas de Gortari. But the strong showing of centre-left coalition candidate Cuauhtemoc Cardenas, who millions of Mexicans believe won the fraud-riddled election, made the unthinkable conceivable. For the first time since

1929 the PRI is not invincible. The Cardenas phenomenon has sparked bitter enmity among PRIistas who are busy devising ways to obstruct his party's progress.

The elections created a realignment of forces that will shape the political debate and quicken competition for constituencies throughout the six-year term of President Salinas.

The PRI holds centre ground politically while shifting right in economic policy. It has abandoned the social programs and independent foreign policy stands that have traditionally upheld the PRI's claim to be the inheritor of the Mexican Revolution of 1910.

In the election PRI's turnout was strongest among less-educated, "backward" constituencies in remote rural areas. The party lost votes in droves among urbanized, educated voters.

PRI remains deeply divided between "dinosaurs" old party hacks who occupy powerful positions in PRI's corporate organisations of workers, peasants and urban self-employed workers, and "renewers," largely technocrats who lack experience in politics.

Dinosaurs resist innovations promoted by youthful renewers such as elections among rank-and-file to select party candidates, preferring instead closed-door negotiations for apportioning candidacies for municipal, legislative and gubernatorial posts. Some analysts believe dinosaurs currently have the upper hand because of the government's vacillating commitment to a deep political reform.

While the renewers are casting about for new ways to appeal to the electorate, dinosaur operatives have been instrumental in perpetrating fraud to secure PRI victories in elections against the Cardenas party.

At centre-left is the Party of the Democratic Revolution (PRD), headed by popular Cuauhtemoc Cardenas, who officially collected 31 per cent of the national vote and has a near-mystical appeal among Mexican electors. A fusion of PRI defectors and the former Mexican Socialist party coalition of communists and socialists, PRD has not coalesced since securing formal registration in May.

In-fighting is hampering definition of a PRD program, and the party remains divided over strategy for co-operating with government to advance party positions. PRD has channelled discontent with economic policies and the anti-PRI sentiment of the educated middle sectors and masses of urban and rural poor through protesting over sweeping, rapid economic liberalisation and defending the interests of workers and peasants, staking out its claim as the rightful inheritor of the Mexican Revolution.

Time will tell whether PRD can crystallize its potential for becoming a national party or



Salinas: guile and intellect needed on the road to recovery

whether it will end up as a regional party. PRD is looking toward major victories in the mid-term 1991 Congressional elections where opposition parties, combined, have a chance at capturing a majority of the Congress.

It also has its sights fixed firmly on the 1994 presidential race, when, PRD believes, a rickety and discredited PRI will be running against its own bad record. The political right is occupied by Mexico's senior opposition group, the National Action Party (PAN), which had cause for celebration in its 50th year with the historic July victory of PANista Ernesto Rufo Appel in the Baja California governor's race. On Nov. 1 Rufo becomes the first opposition party governor in the 60-year reign of the PRI and its predecessors.

A regional party especially strong among middle and upper classes in industrialised,

urban northern border states, PAN's program of less government, economic liberalisation and expanded private initiative has been largely pre-empted by Salinas. Currently split between old-line PANistas who behave like a loyal opposition and the aggressive, business-class "neo-PANistas," the party is exercising new-found leverage as the swing bloc in Congress that can tip the balance, securing or blocking a two-thirds vote for or against the PRI.

Across the political spectrum, the troublesome question now is whether political parties will be able to compete in elections on an equal footing. President Salinas's National Development Plan pledges a political reform that will assure "unrestricted respect for the popular will expressed in elections" and expand political party participation in monitoring of voting.

The political reform debate in Congress has become entrenched over the composition of an independent elections review board. Bad faith caused by Mexico's rich history of fraudulent elections has generated a rare unification of the opposition.

PAN, PRD, the Party of the Authentic Mexican Revolution and an 11-member independent parliamentary group are backing a compromise proposal for an independent elections board, separate from the government, comprised of PRI and government representatives.

opposition party delegates and independent citizens. It would operate under a formula that would prevent all parties from securing a majority on the commission. The opposition coalition commands 175 votes, enough to

**Mexicans across the political spectrum agree the July 1988 presidential elections were a watershed**

prevent the PRI from securing the required two-thirds vote to pass its proposal for a review board made up of representatives of the executive and legislative branches designated by the government and Congress. The PAN-PRD opposition bloc proposal also calls for

reforms to establish fair political competition by assuring that no party has unfair access to public funds and that party affiliation is voluntary and individual - provisions that imply the end of the PRI as the party of the state and a collapse of corporatist organisations whose members are obliged to join PRI.

While debate over the new rules of the political game grinds on, it remains a truism that the Alpha and Omega of the Mexican Political System is the Presidency. Salinas moved with near-lightning speed to put his imprint on the Presidency, naming bold strikes that brought to heel powerful labour bosses, exalted financiers and feared drugbarons.

The legitimacy he lacked owing to marred elections he has overcome by developing authority through the exercise of power.

In his first year in office, Salinas's success has been far-reaching enough to cause concern among some observers who point to a "resurgence of coarse presidentialism and authoritarianism," writes political analyst Adolfo Aguilar Zinser in *Explicator*.

## FOREIGN DEBT

# Contradictions of Brady plan cause concern

THAT AN agreement on the debt package was ever reached at all was a considerable achievement. If neither Mexican officials nor their bank creditors are satisfied with the outcome, that perhaps is to be expected.

Yet if it was widely believed some months ago that the Mexican debt would provide the blueprint for those debt deals to come, few would hold that view today. For it is now clear that from whatever perspective the accord is approached, significant potential problems manifest themselves.

Some are intrinsic to the Brady initiative, the new international debt strategy launched by the US Treasury Secretary in March; others are special to the way the Mexican deal has been structured.

The agreement struck between Mexico and its 15 lending banks covers \$52.7bn in

As the Brazilian finance minister has remarked, the agreement severely limits Mexico's future flexibility with creditors in the future. Having agreed not to reschedule again 80 per cent of its bank debt, it would have to rely on a small group of lending banks and official creditors.

Thus it is not only banks which prefer the approach taken in negotiations over the Philippines' debt, if and when that agreement is concluded, the country will have reduced its creditor bank group by a significantly smaller percentage than will have Mexico.

This will be accomplished by using the official resources not to collateralise bonds, but simply as cash to buy back debt. This eliminates one potential problem faced by Mexican lenders: the difficulty of evaluating the substitute bonds.

However, neither agreement overcomes the basic objection that while the debt strategy remains "voluntary", in other words, while banks are not forced to accept imposed discounts, the Brady initiative remains underfunded and too narrow in scope. Thus in the Mexico package, some banks must make new loans if the official support is to be sufficient to go around. Even then the proposals affect only half of the total foreign debt of Mexico, and even less on those countries such as the Philippines where bank debt accounts for a smaller proportion of the country's foreign liabilities.

In the Mexican case, the great contradiction of the Brady initiative emerges. In spite of the supposed change in the focus of the debt strategy towards debt reduction and away from providing new loans, Mexico's nominal foreign debt is likely to rise after the package.

An estimated 20-30 per cent of Mexico's banks are likely to take the discount bond option, reducing Mexico's debt by at

**The banks' dissatisfaction with the proposals should not be a surprise**

most \$7bn. A further 50-60 per cent of banks are expected to take the 6% per cent bonds, helping to reduce the country's outflows but not its nominal debt.

At the same time, it is borrowing some \$5.7bn from official sources to back the substitute bonds in new loans. Thus it may not be possible to say that Mexico has achieved a "critical mass" of debt reduction sufficient to remove the debt overhang which the IMF only this year admitted might condemn a country to indefinite low-growth.

It is certainly too soon to be sure that the Mexican deal will be completed, and the big round of provisions announced in September by the large US banks may have clouded the picture. However, the balance of probability is that it will be completed, helping to restore some essential confidence at home in the Mexican economy.

Of course, this is only a necessary and not a sufficient condition for a long-lasting Mexican recovery. As the IMF does not trim off debt, debt reduction of itself is no guarantee and the measure of success of the Brady initiative will only be if it produces the incentive to continue with economic reform.

**Stephen Fidler**

**Whatever perspective the accord is approached potential problems appear**

medium and long-term bank debt - over half of Mexico's \$100bn foreign debt - and has yet to be approved by the country's roughly 500 bank lenders. Even that should not be taken for granted. Under it, banks have two options: to make loans over a four-year period equivalent to 25 per cent of their exposure, or to swap their loans for one of two types of bonds.

Those bonds either carry a face value discounted by 35 per cent and close-to-market floating interest rates, or a fixed-rate below-market coupon of 6% per cent and a face value of par.

These 30-year bonds are backed by some \$7bn in official resources, including funds from the International Monetary Fund and World Bank, which will collateralise principal and cover between 18 and 24 months of interest payments in case Mexico defaults.

The banks' dissatisfaction with the Brady proposals in general should not be a surprise, since the initiative recognises that ability to pay should be a factor in deciding how much a debtor country should pay.

The corollary of this is write-downs of loans in banks' portfolios. The other implication is the lifting of the veto that banks have exercised on financing packages, which means a shifting of the balance in debtor-creditor negotiations away from the banks.

Only after recent changes to the rules of the International Monetary Fund has the Fund been able to lend without banks having finally agreed to a debt package.

More specifically, Mr John Reed, the chairman of Mexico's largest bank lender, Citicorp, has pointed to what he sees as other flaws in the Mexico arrangement. He is not, for example, enthusiastic about the way the 35 per cent discount was negotiated within the bank advisory group.

This process alienated some banks, not least because of anti-trustling from the US authorities that was necessary to get the 35 per cent discount agreed.

Banks also see the structure as reducing the numbers of Mexican lending banks too severely. About 80 per cent of the country's bank creditors are expected to take one of the two bond options, for most intents and purposes leaving the Mexican scene.

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MEXICO 3

Economic signs are good, reports Richard Johns, but the tequila must stay on ice

BUDGETARY PLANNING

# Unsteady steps on the road to recovery

# Juggling limited options

MEXICO can leave the crisis behind, declared President Carlos Salinas de Gortari when he triumphantly announced the conclusion of the agreement in principle on re-scheduling of the country's public sector debt to the commercial banks on July 23.

That remains to be seen and will depend on variables such as oil prices, interest rates and the performance of the US economy - all beyond the control of his administration. Mexico's dynamic young leader was wise to warn of the need for continued discipline and austerity.

In May 1988 he said: "If we don't grow because of the burden of the debt we don't pay." In the event the Mexican economy grew by 2.5 per cent in the first half without any debt relief and the prospect for the year is an increase of 2.9 per cent compared with the budgetary projection of 1.5 per cent. The question is whether it can sustain such a recovery without risking the stability so painfully achieved over the past few years and incurring an unsustainable deficit on the current account of its balance of payments.

Attainment of a growth rate of 6 per cent by 1994 will be arduous, fraught with political and social tension after six years of economic stagnation in the 1980s period and a fall in real earnings for the decreasing proportion of the population of working age. The outline accord concluded by the 15-member bank advisory committee, headed by Citicorp, fell well short of Mexico's initial negotiating demand for a 35 per cent cut. It should lead to a 25 per cent reduction in the principal or interest rates on at least 80 per cent of \$77.6bn of commercial bank debt out of total external obligation calculated at \$97bn.

It is generally regarded as the best that could have been obtained - not the least by Mr Jesus Silva Herzog, the former Minister of Finance, dismissed in 1986 after warning in the midst of the last re-scheduling exercise that Mexico might have to suspend interest payments.

Pessimistic forecasts put the saving in interest rates at a little over \$1bn after servicing enhancement and financing of \$5.7bn provided by the multi-

lateral organisations and Japan. It was needed to underwrite the 30-year bonds Mexico will issue in exchange for old debt. Moreover, the indications are that only 10 per cent of the banks rather than the 20 per cent assumed in the Government's macroeconomic projects will choose, like Citicorp, the option of providing fresh finance. Both in Washington and Mexico City there is growing concern on this score.

New commercial bank lending on an adequate scale is considered an essential component of the large capital inflow needed to cover the increase in the current account deficit inevitable if growth is to be increased on the scale planned. On the positive side the loan agreements with the IMF and the World Bank should ensure a flow of multilateral and official aid at annual rate of 2.5 to \$3.5bn to the end of 1992.

As Mr Salinas pointed out, there could have been no bigger vote of confidence in the second than the 20 per cent fall in its wake of Mexico's extraordinarily high interest rates. Certainly, the deal should make it possible for Mexico to reduce net transfer of resources abroad from an average of 6.3 per cent of GDP during the last decade to 2 per cent by 1994.

The Government has not explained that the rate had come down from 13.5 per cent in 1983 to 3.4 per cent in 1988, anyway. In spite of the criticisms the deal has fortified the credibility won by Mr Salinas's administration as a result of its continuation and consolidation of the stabilisation programme begun by the previous regime of Mr Miguel de la Madrid.

Inflation has been steadily brought under control since the original pact freezing prices and controlling the rise in the minimum wages came into force in March 1985. From a rate of 139.2 per cent in 1987 it was reduced to 51.7 per cent last year, according to the Bank of Mexico's consumer price index. Up to August of this year it has been calculated at 11.5 per cent and 16.3 per cent on an annualised basis.

Extension of the Pact for Economic Stability and Growth (PECE) for a further nine months from July of this year to the end of next March has

been another factor for confidence. The increase in the minimum wage has been limited to 6 per cent while some selective price increases are to be permitted.

Last month's announcement of a rise in electricity tariffs for domestic consumers was of importance for the future given the wasteful nature of a subsidy system - in itself running counter to basic budgetary principles - of benefit to rich and the poor alike. Fiscal discipline has been tightened. Mr Ernesto Zedillo Ponce, Minister of Planning and the Budget, says he is on target towards the objective of a 7.3 per cent primary budget surplus (excluding interest payments), as spelt out in the

IMF letter of intent and compared with one of 7.5 per cent achieved in 1988.

The Government succeeded in slashing its fiscal deficit by half in spite of heavy cost of domestic borrowing and of subsidies. And the expansion of basic money supply has been kept well within the limits of inflation. During the first half of 1988 revenues have been raised by 3 per cent thanks largely to an impressive 22.5 per cent increase in the Government's tax take.

Against this, was a decline in proceeds from VAT because of unresolved complications with the state governments, according to a clearly angered Mr Pedro Aspe, the Minister of Finance. More mysterious and inexplicable in terms of petroleum export revenues which should have been up by half or more on the \$10 per barrel forecast in the budget was the 4.6 per cent fall during the first half of proceeds from Petroleos Mexicanos, the state oil corporation.

As the Government has tightened the squeeze, private sector expenditure has been responsible for the overall growth and recovery - reflecting a strong liquidity position of the main groups, the challenge of foreign competition, and confidence in the future.

The performance of the industrial sector has been particularly strong with gross fixed investment up by 10.3 per cent and the sector's general index of production by 5.3 per cent on annual basis at mid-1988. Over the 12 months manufacturing activity rose by an impressive 7.1 per cent with capital goods (22.6 per cent) and in-bond assembly (16.6 per cent) generating most of the growth, construction by 4.6 per cent and electricity by no less than 10 per cent.

This has been achieved at the cost of a rapid deterioration in Mexico's trade balance. In the first six months the surplus was down to \$85.4m compared to \$2,391.5m in the same period of 1988. The decline was only partially offset by an increase in the value added from in-bond processing from \$1,049m to \$1,419m.

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In the first seven months the deficit on current account was \$2.5bn (compared with \$933m at end-March). With the growth momentum built-up

over the year as a whole it could be higher than the \$4.8bn projected in the Government's budgetary macroeconomic targets for 1989 while foreign reserves were at just over \$6bn.

The central bank reported capital repatriation of \$2.31bn up to the end of July. But economic observers believe most to have been corporate liquid funds pulled back to take advantage of the extraordinarily high interest rates. The Government is looking to a large increase in the foreign investment not only to create growth and create jobs but also to cover the widening current account deficit.

Response to the liberalisation of foreign investment regulations has been very positive. Investments totalling nearly \$2bn were approved in the four months or so since the issue of the decree in May, says Mr Pucha.

He stresses also that the figure does not include petrochemicals, a sector which has been the focus of intense interest of foreign and domestic companies since the number of basic products reserved for Pemex was reclassified and reduced from 34 to 20 (as discussed on page 4). Disbursement of authorised and committed investment takes time.

In the meantime, with labour unrest mounting and the regime's grip on the union movement slipping Mr Salinas and his colleagues must go for maximum sustainable growth. The danger is that if the deterioration of the current account is allowed to get out of hand the Government could be forced to take measures undermining its credibility - for instance an adjustment of the exchange rate. There could even be a drastic modification of the policy of *apertura* or opening up the economy to foreign competition.

Although the skilful management of the economy by Mr Salinas and his economic team makes, this seem unlikely the prospect of a combination of factors or just one - like a Mexican equivalent of the Caracas riots - forcing Mexico back to the negotiating table cannot entirely be ruled out.

The Government is looking

LAST YEAR the Mexican public sector investment as a percentage of gross domestic product sank to the lowest level for 50 years ago, according to one well-informed and independent analyst who prefers not to be quoted by name. "I haven't made that computation - but it was low", Mr Ernesto Zedillo Ponce, the Minister of Planning and the Budget, commented to us in a recent interview.

It fell from 10.6 per cent of GDP in 1982 to 3 per cent in 1988 during the decade, the six-year term of office, of President Miguel de la Madrid who inherited an unenviable legacy from President Jose Lopez Portillo in the wake of the 1982 financial crisis.

Mr Zedillo says that public sector investment should grow in real terms by 9 or 10 per cent annually from the depth reached last year. As the minister most directly concerned with apportioning limited development funds Mr Zedillo seems remarkably unperturbed by what would appear to be the agonisingly limited options open to the administration. It is faced with an equally onerous bequest resulting from the enforced austerity of the De la Madrid era but committed to even greater fiscal stringency.

Over the last decade there was little more than zero growth as the population grew by some 12m to an estimated 87m. While incomes of those employed in the formal economy fell by 40-50 per cent in real terms it is estimated that only about one third of the 5m young adults entering the labour force found jobs.

According to official statistics, unemployment rose from 5.8 per cent to 13.5 per cent but one recent study by the respected Clemex-Wharton consultancy put it as high as 25 per cent. Poverty and malnutrition, meanwhile, have become grave problems especially in rural areas.

The agriculture sector, essentially stagnant for the past two decades, poses the gravest problems.

Mr Zedillo singled out the following priorities. Energy: "Demand for electricity is growing at a rate of 10 per cent which is tremendously high. We have to incorporate provisions in the budget to accelerate investment in the electricity and oil sectors". With reference to the fall in Pemex's production capacity, he said that would be necessary to sustain a dynamic pace of exploration and primary exploitation of resources.

	PLANNED SECTORAL GROWTH		
	Average Percentage Increase*		
	1983-88p	1988-91e	1992-4
Construction	(4.3)	3.7-5.6	7.1-8.0
Electricity, gas, water	4.2	4.5-5.5	6.8-7.5
Manufactures	0.2	3.4-4.0	5.7-6.3
Transport, communications etc.	1.2	3.1-3.6	5.2-5.9
Communal, social services	0.8	2.9-3.6	4.9-5.3
Agriculture, forestry, fishing	0.8	2.3-3.0	4.5-4.9
Commerce, restaurants, hotels	(1.8)	2.3-3.0	4.5-4.9
Financial services	3.7	2.4-2.8	4.3-5.2
Mining	0.4	2.2-2.8	3.9-4.4
Gross Domestic Product	6.1	2.9-3.5	5.3-6.0

Figures in brackets are negative  
\* Calculations on the basis of 1980 constant prices  
p: Preliminary  
e: Estimated  
Source: National Institute of Statistics, Geography and Information

to them to play a leading role in the improvement of infrastructure by building highways on a concessionary basis. It hopes to sell at least half its share in Telefonos de Mexico, the state-controlled telephone group, which needs \$10bn to modernise and expand.

Mr Zedillo points to privatisation of assets such as the Cananea copper mine, as part of the state's far from complete dis-investiture programme, that will provide income and relieve public exchequer of the cost of subsidising loss-making entities.

The 1989/94 National Development Plan, for which Mr Zedillo was largely responsible, is an admirable statement of the Government's broad policy objectives but gives no indication as to how available funds will be allocated on a sectoral basis over the next five years.

In a recent interview he stressed that the plan was "indicative" and investment priorities would be decided upon annually as budgets were drawn up. Mr Zedillo singled out the following priorities. Energy: "Demand for electricity is growing at a rate of 10 per cent which is tremendously high. We have to incorporate provisions in the budget to accelerate investment in the electricity and oil sectors". With reference to the fall in Pemex's production capacity, he said that would be necessary to sustain a dynamic pace of exploration and primary exploitation of resources.

Education: "We have been able to cover almost 100 per cent of primary education but we have a deficit in secondary education and, most impor-

tant, the quality of our educational system leaves much to be desired."

Health Services: "There has been an increasing gap in our health services and we have a problem of quality. It worries us and we have to spend a lot of money here."

Agriculture: "We have had a decreasing investment in that which explains the lagging productivity and production. In 1990 we have to channel increasing resources to it." Mr Zedillo made it clear that the present administration has no intention of modifying its policy of subsidising basic food stuffs.

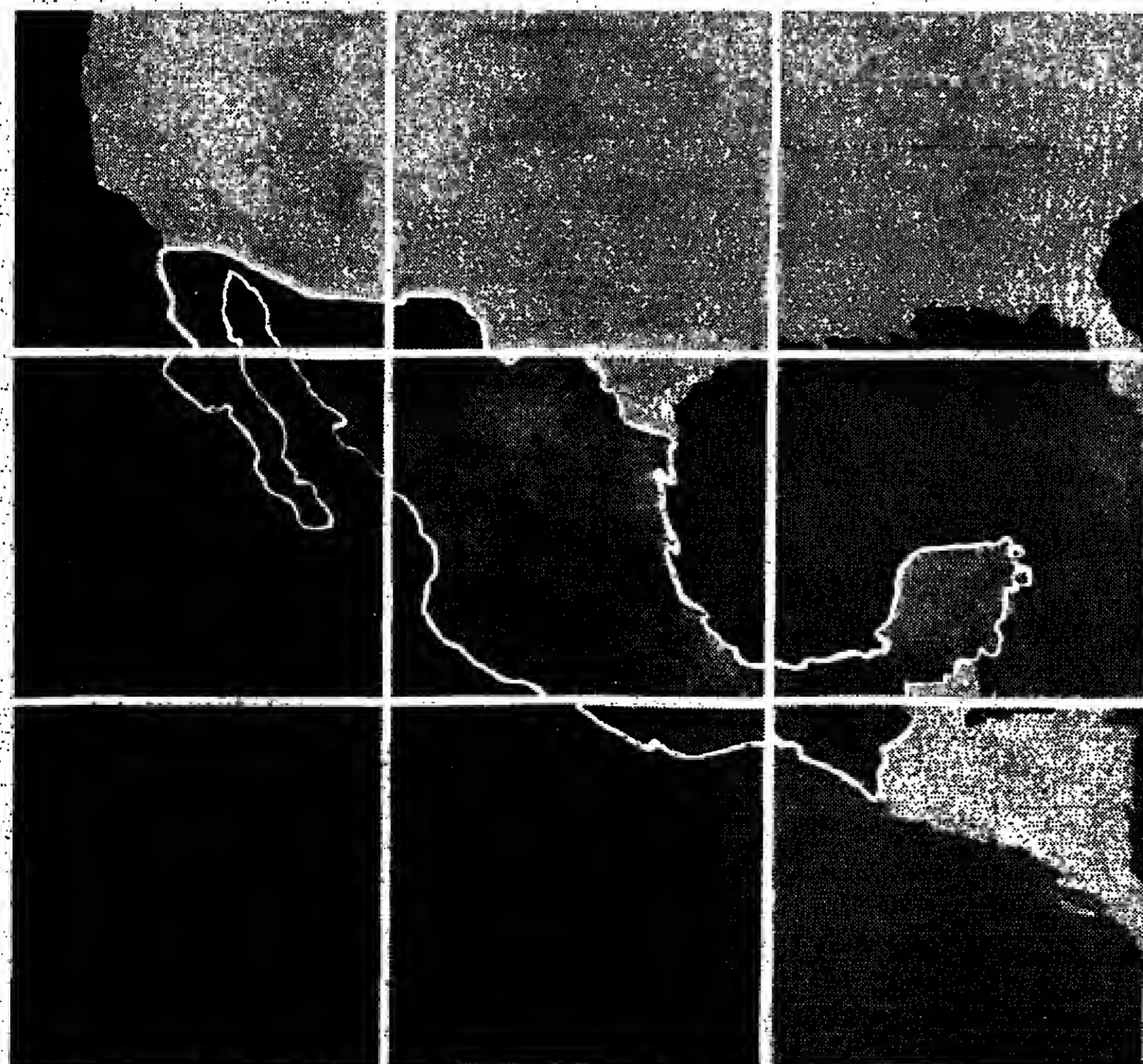
The Government was spending about 3,500bn pesos (\$1.7bn) on food subsidies, an increase in real terms. One main reason was that the price of tortillas, the maize bread which is part of the Mexican staple diet, had been frozen since 1987 but the price of corn had risen significantly. A second had been the increase in dried milk, of which Mexico is the biggest importer in the world.

Asked about the philosophy of the plan and whether it was based on a continuation of concessions he replied sharply: "It is very clearly stipulated in our Constitution what the function of Government is. Government is to promote democracy, liberty and sovereignty and to promote the basic well being of the Mexican people. I would say that this is the basic philosophy."

"Other than that we have a very pragmatic approach to economic policy. It would be very hard to label the Mexican economy with traditional labels."

Richard Johns

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Deregulation of banking has begun, as Richard Johns discovered

# A hint of freedom in the air

MEXICO'S banking system is operating in a regulatory environment different from and infinitely more competitive than the one constituting its freedom of manoeuvre.

It is as if the strings of a straitjacket had been considerably loosened. Mr Jaime Corredor Esnaola, recently elected head of Mexican Bankers' Association (ABM), and director general of Banco Internacional, acknowledges. But he emphasises that the garment has by not been removed.

Greater freedom given to the banking system has been very much part-and-parcel of the administration's general policy of deregulation. But it came as a relief to a sector stifled by restrictions going far beyond prudent supervision.

With little or none of the fanfare of the kind accompanying revision of the foreign investment regulations the big change, occurred in the spring when the Banco de Mexico telephoned its circular No.9/89 to the banks.

In one fell-swoop interest rates were decontrolled. Prior to the enforcement of regulatory regime banks were free to lend to clients only 10 per cent of their funds, after observing a basic 10 per cent reserve requirement. Obligatory directed lending provisions at below market rates absorbed the rest.

Until autumn 1988, the banking system had great difficulty in attracting deposits in the face of competition from rates, or 26-day Treasury bills. The bills carried a real rate of interest that averaged 33.4 per cent over the year as a whole compared with 26.7 per cent for the average cost of bank deposits as the public sector domestic borrowing requirement grew.

In addition the system faced stiff-competition from the informal credit market, mainly loans by-passing the banking system and inter-company lending created by the widening margin between deposit and lending rates. What was becoming an acute liquidity squeeze was eased by various measures.

The most important among them was the authorization last October to issue, without limit and exempted from obligatory reserve requirements, bankers' acceptances (short-term letters of credit issued at a discount with a

maturity of up to 91 days) on condition that 30 per cent of the amount had to be backed by holdings of government bonds and/or cash deposits with the central bank.

As a result, this instrument's share of total liabilities leapt from 1.8 per cent at the end of September to 48.7 per cent at the end of 1988.

Thanks to this the share of domestic savings defined in terms of M4, in competition with other financial intermediaries fell only to 63.6 per cent compared with 66.4 per cent a year earlier.

During 1988 total liabilities, including those of the development banks, increased by 31,300bn pesos to reach 183,069bn pesos (\$13.7bn at the end-year exchange rate), a fall of 20.4 per cent in real terms.

Outstanding credit at the end of the year was 36,800bn pesos, up only 29 per cent in nominal terms compared with an annual inflation rate of 51.7 per cent.

As a result of the liberalisation measures in the spring, the banking system in the first six months of 1989 was able to increase its lending by 27 per cent and its share of domestic savings by 11 per cent. The sector's capacity to meet increased demand for credit in competition with other financial intermediaries and the growth of the economy has also been assisted directly and indirectly by net inflow of private capital of \$2.3bn during the January-June period, according to the Banco de Mexico.

Deregulation, with the narrowing of assured margins, obviously raised the question whether there would be any kind of fall-out or mergers.

A minority of the bigger banks command the bulk of deposits and several of the smaller institutions are known to have been weaker in a system made up of 18 majority state-owned banks nationalised in 1982, the Banco Obreiro owned by trade union movement and Citibank and eight development banks.

At the end of the year the big two, Bamsomex (25.4 per cent) and Bancomer (23.1 per cent), had 48.5 per cent of total deposits obtained by the 18 state-controlled banks. The share of the top five including also Serfin (12.9 per cent), Comex (6.9 per cent) and Somex (5.1 per cent) was 73.4 per cent.

They accounted for a slightly bigger proportion of credit advanced by the group. Of the top five Serfin has gained ground and at the end of September had the highest valuation on the stock market.

Size, however, is not necessarily an indicator of health or profitability. The fifth-ranking Somex, has been amongst the least buoyant in terms of deposits and advances, of the 18 together with Multibanco Mercantil de Mexico, BCH, Bancroer, and Banpais.

By contrast the five strictly regional banks are flourishing - not only the middle-ranking Monterrey-based Banco Mercantil del Norte but also smaller ones such as Banco del Centro (San Luis Potosi) and Banco de Oriente (Puebla).

According to senior banking authorities no mergers are contemplated. If they are, contingency plans are being kept very secret. Discreet support is assured for any bank from *fortop*, a fund to which all the banks contribute on a monthly basis.

It is understood that the \$50m of the \$1.5bn World Bank loan facility agreed this summer designated for the financial sector and to be channelled through the Banco Nacional de Comercio Exterior for the modernisation of the system is, in reality, aimed at strengthening it.

In spite of being clearly in line with the Government's economic philosophy and revenue needs, any move to raise maximum possible private participation in the banks from 34 per cent to the maximum 49 per cent is also ruled out for the time being.

Securities issued by Mexican nationalised banks, known as CAPS, for up to 34 per cent of

their capital were authorised by the last administration. The full amount was subscribed only for those on offer from Bancamer and Bancomer. None were issued by the five weaker banks. Meanwhile, the role of the development banks has been strictly defined as being *segundo piso* (second floor) so that they will in future only provide finance through the commercial banks. The link between Nafinsa, the state development bank and the Banco Internacional has been broken. At the end of 1988 total outstanding credit granted by Nafinsa had risen to over 40,000bn pesos, but over the 1988-8 period its total lending in real terms fell by 44 per cent.

Last month it had no difficulty in placing on the market 800,000bn pesos of 10-year industrial development bonds.

At the AMB's annual meeting in August, Mr Pedro Aspe, the Finance Minister, promised to issue a new regulatory framework for the sector. An announcement is scheduled for mid-November and the commercial banks hope that it will free them from the irksome aspects of supervision of the Treasury and gives them more autonomy.

The big question is what the economic operators will mean in terms of opening-up Mexico's financial services to foreign institutions, not only in line with general policy but also its commitments under the General Agreement on Tariffs and Trade under the Uruguay round of GATT negotiations. Mexican banks - six of which have a presence in New York with assets totalling nearly \$3bn - face competition for national funds from foreign representative office but its system internationally is classed as one of the most restrictive in the world.

Mexico will find itself in a difficult predicament if full liberalisation of financial services is embodied in the Uruguay round. Permitting foreign banks entry to the Mexican market would need a change in the constitution - which could prove politically impossible or at least very difficult to bring about. It depends on the evolution of discussions within GATT," says Mr Jaime Serra Puce, Minister of Commerce and Industry.

NEARING completion and scheduled for inauguration in November the gleaming new building of the Bolsa Mexicana de Valores on the Paseo de la Reforma seems an appropriate symbol of the recovery of what has been the strongest performing stock market in the world this year.

Boosted by the progress of the Government's negotiations with the commercial banks on a reduction and rescheduling of \$53bn of public debt, early in July the BMV index passed the previous historic high of 373,000 points reached on October 6, 1987 in anticipation of the outline accord.

That was prior to "el crack burseral" - the name given to the ensuing precipitous plunge to 95,000 points over a six-week period. Given an extra stimulus by foreign investors' demand for the handful of eight Mexican shares hitherto available to them, the index passed the 400,000 barrier on August 28, to reach 427,669 by the end of September. This compared to 211,532 at the end of 1988.

With a 47.9 per cent gain in dollar terms in the first half of 1989 - the index reached 348,488 points at mid-year - the Mexican stock market was top of the world league, according to Morgan Stanley's *Capital International Perspective*.

At the same time, in passing the previous peak the average price of the 42 shares making up the BMV index had only attained in dollar terms about 50 per cent of their market valuation prior to the crash.

With business confidence high, the market about to be fully opened to foreign investors under regulations being finalised and the value of stocks still below par in relation to net book value, a further steady expansion is in prospect.

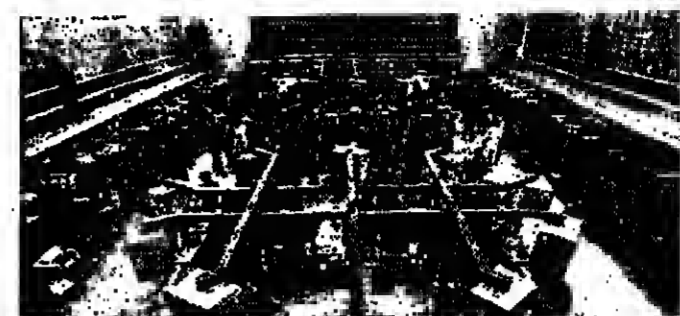
In February the index only faltered marginally after the arrest of Mr Eduardo Legorreta, chairman of Operadora de Bolsa, together with three other executives, charged with abuses and the announcement that 148 other brokerage employees were to be investigated by the Comision Nacional de Valores (CNV), the regulatory agency supervising the Bolsa.

Mr Legorreta has yet to be brought to trial and the opinion of many observers is that he may have been a political victim - a financial tycoon quid pro quo for the arrest of Mr Joaquin Hernandez Galicia, the petroleum workers' leader.

It may be that the alleged

## THE STOCK MARKET

# Leader of the global league



The bourse awaits regulations to open fully to foreign investors

abuses and irregularities were, for the most part, nothing more than mismanagement of poor or non-existent documentation, during the chaotic hurry-burry of buying before and selling after the crash.

By the end of August the CNV had paid out in compensation 200n pesos (\$7.2m) to 53 clients who proved that they had been defrauded by traders of various companies.

Operadora was the brokerage house most heavily involved in the bonanza, during which the number of investors in the stock market doubled to some 400,000. In general, it was the gambling minnows who lost their savings as the big fish extricated themselves from the downward spiraling whirlpool.

As the brokerage which set out most aggressively to expand retail operations and secure new clients, it was the most obvious target for punishment, though two of the

denied of the BMV, says that the basis for the recovery was the continued policy of *concertación*, or collaboration by government, business and labour in freezing prices and restraining wage rises, in particular the Pact for Economic Stability and Growth.

Second, he points to the dramatic improvement in financial health of companies quoted on the BMV from mid-1987 to the end of 1988 and change from indebtedness to one of high liquidity. (The private sector reduced its external debt from \$20bn in 1983 to \$7bn by the end of 1988).

Third, there was the steady movement from March onwards towards the debt agreement with the index responding stage by stage starting with the signing of the letter of intent with the International Monetary Fund and actually anticipating the final outcome.

Under the very dynamic and positive presidency of Mr

swings in 1987.

A system of specialist market-makers is being introduced together with a rating system for stock liquidity based on a system used by the London Stock Exchange and also shelf registration to help the companies judge the right point in time for listing.

No increase in the number of quoted companies or new share issues are expected until prices reach a 100 per cent of net book value (a concept which in Mexico does not include goodwill) - a point which almost certainly will soon be reached.

Privatisation is bound to expand the market, Mr Abelardo Morales Puron, chief executive of the rapidly reviving Operadora, says.

In spite of the recovery of the market, the current ratio is still only about 0.85:1 and the price earnings ratio, considered a far less reliable indicator of value, though progressively less so, because of inflation accounting, is about 0.50:1.

The number of listed shares is just over 300, including about 100 mutual funds. Of the rest Mr Timothy Heyman, senior vice-president for investment strategy at Estrategia Bursatil and a leading authority on Mexico's financial markets, reckons that only 50-75 are marketable in terms of availability and being able to purchase reasonable amounts on the same day.

In what remains a thin market, ownership of many quoted companies is dominated by families or small groups of individuals.

The BMV last year only accounted for about 2 per cent of total financial market operations in 1988 - compared with about 7 per cent in the boom-and-bust year of 1987.

Now the market is awaiting with eager anticipation details of the trust system whereby foreign investors will be able to purchase any Mexican stocks but will be precluded from gaining control or the management any company.

Strong interest in Telmex, the state majority-owned telecommunications monopoly soon to be privatised, on the New York Stock Exchange (where its shares and those of Tamsa alone are traded apart from those of the Mexico Fund) point to a big infusion of funds into what must be the most under-valued of emerging capital markets.

Richard Johns

With a 47.9 per cent gain in the first half of 1989 the stock market was top of the world league

arrested executives were from other companies.

Operadora also paid the penalty with loss of market share and leading market position to Inverlat ironically headed by Eduardo's brother Mr Augustin Legorreta, until recently chairman of the Business Co-ordinating Council). In a fall-out the number of dealing institutions were reduced from 33 to 26 and employees in the brokerage business from about 13,000 to 10,000.

Mr Alfred Harp Hahn, president

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MEXICO 6

The new debt swaps programme will re-vitalise foreign investment, reports Andy Marshall

Deregulation may mark the end of a seven-year hitch

WERE there a confidence account on the balance of payments, Mexico would be a rich country. Since the accession of Carlos Salinas de Gortari last year, and his government's announcement about the liberalisation of foreign investment regulations, the level of confidence expressed in his government's policies has been high.

James Serra Puche implicitly acknowledges that more may need to be done on the law, calling the new regulations "a very important step in the process toward liberalisation". But the key question for the government is how far favourable impressions lead to inflows of cash.

great deal of consideration to be given to the regulatory and tariff structures, in particular to define the profitability of these sectors to foreign investors. "We are very aware that if we want the private sector to get involved, we will have to look very carefully at returns," says Mr Camacho.

Business community reaction to the new regulations has been very favourable

erally very favourable. The Japanese alone, though pleased with what has been achieved, seem unconvinced that the new regulations represent a decisive change of direction.

Carlos Camacho Gaos Director General of Foreign Investment in the Secretariat of Commerce and Promotion of Industry believes the rate of inflow of foreign capital can be rapidly speeded up. "We have achieved, with or without debt swaps, \$2.2-\$2.5bn per year. With the new regulations, we can at least double that as an average."

the key question is how far favourable impressions lead to inflows of cash must make a different type of decision," says Mr Camacho.

This is undoubtedly a disappointment to the Mexican government, which had high hopes of increasing the amount of Japanese investment and thus reducing the US share.

There are two main priorities for the swaps: directing investment towards the privatisation of state-owned industries, and infrastructure projects.

Stabilising the Mexican economy, encouraging further domestic growth, and liberalising the private sector can do as much, or more, to promote investment as changes directly in foreign investment legislation.

Mr Anthony Davis, of the British Chamber of Commerce is very bullish about British investment. The stock of British investment increased to \$1.75bn from \$990m in 1987, which increased the British share of the stock of FDI from 4.7 per cent to 7.3 per cent, giving it second place over Japan.

Infrastructure is an area where the Mexican government is keen to see an expansion of foreign involvement, through the provision of expertise, construction and engineering, but also through companies building and then operating roads, water and sewage systems and power transmission.

By late in the year, however, labour problems at the Cananea copper mine, the world's 10th largest open pit operation, had become a difficult domestic issue, epitomising all the difficulties the government faces in dealing with the unions.

Mr Hans Barschick of the German Chamber of Commerce is also pleased with the new regulations. "Everybody is quite convinced that this is a new basis for relations," he says.

On August 21, the government declared Compania Minera de Cananea bankrupt and sent in 3,500 army troops to occupy the mine in what was interpreted as a renewed attempt to privatise the company.

Public opinion soon turned against the army intervention and peremptory firing of the 2,800 miners at the historic Cananea mine, the site of a 1906 massacre of striking workers, a bloody event revered in Mexican memory as a catalyst of the 1910 social revolution.

Andrew Marshall charts the mini revival of the legendary Volkswagen Beetle

Motor industry comes of age

IN THE entrance hall of Volkswagen de Mexico's offices stands the world's 2 millionth Beetle, produced here at their Puebla plant. Next to it stands, another, earlier, version: a 1964 model, one of the first to be produced in Mexico.



A modern Ford assembly plant: but workers are wary of change

But for Volkswagen de Mexico, the people's car is not a museum piece: it is a key part of the company's future strategy. VW has just announced a 20 per cent cut in the Sedan's price to 13,750m pesos, in response to the government's call for a cheap popular car.

MEXICAN CAR SALES table with columns for Sales, Share, Change, Export, and Market Share for various manufacturers like Chrysler, Ford, GM, Nissan, and VW.

The cut-price Sedan will become the latest focus driving the newly dynamic Mexican domestic automotive market, which grew 37.9 per cent last year - the brightest industrial sector. All the big manufacturers have seen strong increases in sales for the last two years, after a period of prolonged depression.

Mr Stojich Amemiya of Nissan, which competes more directly with VW, is rather stiff about the Sedan, calling it old and outdated. "Selling for price is not a good attraction. We are not selling on price; we believe in quality."

Reducing import barriers will be a stiff test of the competitive ability and agility of the Mexican motor industry. Mr Ruben Barrios Graf, president of the National Association of Manufacturing Industries, said last month: "It's time for the Mexican consumer to decide which is best: Mexican or foreign cars."

Overseas sales have become increasingly important to all the manufacturers, and to the Mexican economy; exports of automobiles, engines and components account for perhaps 40 per cent of total manufactured exports.

Price controls have frozen the price of cars which are quite good value compared to other things says Chrysler's chairman

Price controls, which have frozen the price, have meant that "cars are quite good value compared to other things," says Mr Jack A. Reikert, chairman of Chrysler de Mexico. But the effect of the pact on profit margins has been "very severe," he says.

Reducing import barriers will be a stiff test of the competitive ability and agility of the Mexican motor industry

The industry has been engaged in discussions with the government of ways to liberalise imports without damaging the industry, such as restricting imports temporarily to those companies which manufacture in Mexico, or limiting importers to using the distribution channels already existing - which are tied to manufacturers.

Lucy Conger assesses the pressure for change in the unions

Workers fear modernisation and the interests of the 9-million member official labour movement are on collision course. The opening to international trade and the privatisation drive threatens unionised workers who fear they will join the roster of some 8 million unemployed workers.

Workers fear modernisation

Workers fear modernisation and the interests of the 9-million member official labour movement are on collision course. The opening to international trade and the privatisation drive threatens unionised workers who fear they will join the roster of some 8 million unemployed workers.

31,907 in the same period of 1988. Ford exports Trancers to both the US and Canada, and GM exports Celebrities to the US.

But it is not just finished cars: Nissan, for example, exports engines to the US, and transaxles to US and Japan. Mexico's engine exports had started to boom even before the collapse in the internal market.

In the face of a rising domestic market and growing export sales, many of the manufacturers are investing in new shifts and new lines. Most of us are operating at or very close to full capacity," says Mr Scheele.

VW are currently involved in increasing the output of the Puebla plant from about 800 units per day to 1,000 a day, through adding staff and shifts, helping to reduce the supply bottlenecks which hampered production last year and preparing for the launch of the low-cost Sedan. Ford have spent \$200m expanding their Hermosillo plant from a single-shift to a double shift, in preparation for a new model to replace the current Escort.

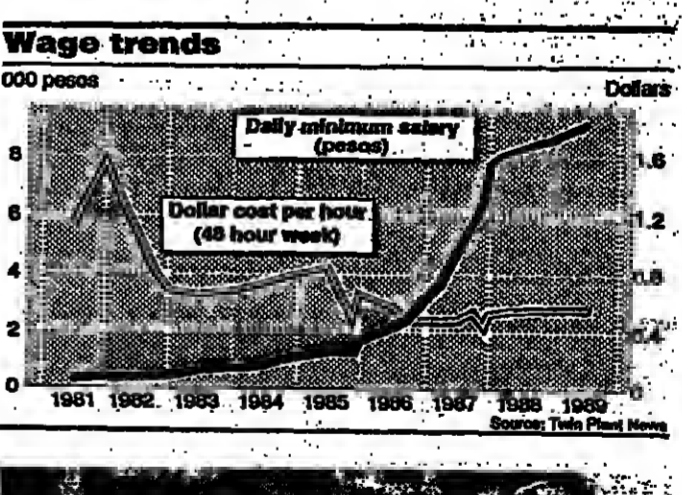
The strength of the Mexican industry is its growing linkage into world markets through world-class producers. Earlier this year, an EIU report, The Automotive Industry in the Developing Countries, gave a bright picture for the industry.

Lucy Conger assesses the pressure for change in the unions

Workers fear modernisation

attempt to privatise the company. Public opinion soon turned against the army intervention and peremptory firing of the 2,800 miners at the historic Cananea mine, the site of a 1906 massacre of striking workers, a bloody event revered in Mexican memory as a catalyst of the 1910 social revolution.

and the interests of the 9-million member official labour movement are on collision course. The opening to international trade and the privatisation drive threatens unionised workers who fear they will join the roster of some 8 million unemployed workers.



the Federal Labour Law. Labour reform could prove vital to the Salinas economic program, which is striving to attract foreign investment in the wake of the insufficient debt reduction deal.

Workers fear modernisation and the interests of the 9-million member official labour movement are on collision course. The opening to international trade and the privatisation drive threatens unionised workers who fear they will join the roster of some 8 million unemployed workers.

Miners at Cananea protest at army intervention after the mine was declared bankrupt. The Government is seeking a solution. Their pay had fallen to \$150 per month for long-time professionals. It was the biggest labour protest in 20 years, and the government was obliged to cede to the demands, granting a 25-per cent wage increase.

Texas, jeopardising relations with investors in the growing maquila industry. It was settled after 24 days when workers and plant managers agreed to establish a new industrial union affiliated with the CTM. A broader issue looms on the horizon as pressure is growing among businessmen to reform

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Lucy Conger

MEXICO 7

Andrew Marshall discovers that maquiladoras are integrating into the economy and slowly shedding their 'fly by night' image

# Manufacturing success from the borderline

IT SEEMS a reasonably straight forward deal. Manufacturers who set up maquiladoras — manufacturing plants which allow easy importation of raw materials — get cheap and easy access to the US market and low wage labour. In return Mexico gets foreign exchange and jobs. What could be simpler?

But the economic, legal and political machinery that drives Mexico's profitable production-sharing scheme is likely to get a more critical look over the next few years, from politicians and businessmen on both sides of the border.

There are four key parts to the maquiladora formula. Firstly, the key to the maquiladora success is that they employ Mexican labour, at a fraction of the cost of US labour. According to Mr Dan Fegg, of the Border Trade Alliance — a group which promotes and supports the development of the border industry — the ratio is between 10 and 5 to 1 depending on the degree of skill needed.

Secondly, under two US customs provisions (known as 806.20 and 807, though their designations have actually changed) raw materials and

parts imported from the US which are not substantially changed go back into the US duty free, with tax paid only on duty added — essentially labour and capital.

Thirdly, investment in a maquila is made substantially easier than investment elsewhere.

The formula has proved successful for Mexico, in terms of jobs and money.

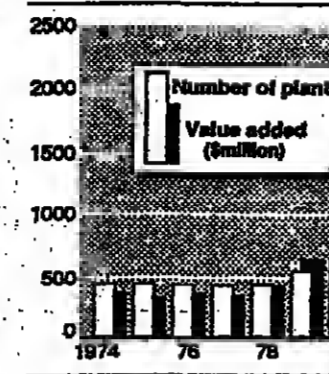
where in Mexico by a scheme designed to provide employment, with all raw materials, parts and equipment coming in duty free, to be held under bond.

and textiles industries, with the first three accounting for 70 per cent of plants. Of these, the fastest growing last year were the chemical (32%), furniture (25%), automotive (27%) and electronic (28%).

The formula has proved highly successful for Mexico, in terms of jobs and money. The maquiladoras provided \$2.3bn in foreign exchange for the economy last year, making it easily the most dynamic item on the current account.

This year, for the first six months, government figures show that value added is up 35.5% on the same period in 1988, to \$1.4bn. The number of jobs has increased from 122,000 in 1983 to 389,000 last year. As industry has stagnated, maquilas have become increasingly important to the economy, contributing over 4 per cent of GDP last year compared to 2 per cent in 1982, and making up 15 per cent of manufacturing employment compared to 5 per cent in 1982, according to a Mexican consultancy.

## Maquiladoras



for the industry as a whole. Mexicans are employed as unskilled direct labour, and there has been little technology transfer. It is difficult for a maquila to sell into Mexico. Most sell only to the US market, and though a few sell internally, the regulatory process has been very difficult, and the Mexican market is relatively small and sluggish.

But the maquiladoras have flourished precisely because they were under-regulated in relation to the 1973 foreign investment law, and have thus been more responsive to market forces. "We want to get the benefits spread across the industrial sectors, and the whole country, and we want to integrate more," said an official. According to diplomats in Mexico City, the new law may also provide the opportunity for greater sales into Mexico.

The maquiladoras are slowly adapting and changing. There has been an increased spread of plants to the interior of the country, largely enforced by the severe strains which the last 6 years have placed on infrastructure and the labour market.

There has also been a more profound shift. The conventional wisdom about maquiladoras is that it is a fly-by-night sector, exploiting cheap labour in under-automated plants. Certainly, many of the maquiladoras have in the past undertaken the minimum risk necessary to gain the maximum return through reduction in labour costs.

But this is no longer the case. "The maquiladoras are undertaking more of the risk," says Mr Billy Mitchell of Grupo Bermudez, a large operator and developer of industrial parks in Ciudad Juarez. The average plant size has nearly doubled since 1975, from 148 to nearly 300. Some of the new plants are 10 times that size.

None of the plants have yet gone as far as design engineering, but Mr Mitchell believes that will come. Many plants show an increasing tendency to automation, added value, and an emphasis on productivity.

Wages are already at a considerable premium to the minimum wage — there are strains.

Industry stagnated, and maquilas became more important to the economy

fringe benefits, but most companies maintain extra benefits to stabilise labour turnover, which can run at about 15 per cent per month. Labour costs are currently about \$1.50 per hour; statutory benefits add 60-70 per cent to that; but most operators add 150 per cent, says Mr Mitchell.

Secondly, there are continual rumblings about cutting the US tariff concessions for production sharing. The Border Trade Alliance was set up partly to defend these, and studies by the US Department of Labour and the International Trade Commission show the benefits to the US to be considerable. But growing

are keen just to see tax dollars sent to state and local governments, with no guarantee about where they will end up. The new state government in Baja California del Norte, where a large percentage of maquilas are located, is thought to be particularly keen to follow this avenue at a local level. Mr Mitchell refers to it as "matching self-interest with social responsibility."

Infrastructure and regulations have also become a problem in another, less expected area: the environment. The AFL-CIO, the US labour union, raised major concerns about the abuse of the environment and the lack of environmental regulations in a document published earlier this year. "Criticism regarding hazardous materials should really be directed not at the industry, but at the whole border," says Mr Fegg. "It's a problem along with roads and communications: the rapid growth has outpaced the capacity of the area."

Taking the geographical spread of the maquilas, their greater capital investment, and their concern for infrastructure, it is clear that the logic of the market will force maquilas to a greater involvement in the Mexican economy and more attention from Mexico City.

Both environment and housing are examples of why government will get more involved in the sector. "It's going to take both government and the private sector in housing, the private sector can't move without the government," says Mr Mitchell. SADUE, Mexico's environmental watchdog, and the EPA, its US counterpart, have already begun extensive co-operation.



## MINING SECTOR

# Privatisation programme to release untapped potential

WHATEVER its financial problems, the little or no doubt that when the Government announced the bankruptcy in August of Cananea, the large state-owned copper mining company, it was trying to break the mining union's stranglehold over the company's profitability and make it a better selling proposition.

It was a dramatic move at a time when large mines in Peru, Papua New Guinea and Canada were on strike and it forced companies to import.

Violent suppression of a strike at the mine in 1986, then owned by Mr William C Green who called in the Arizona Rangers from across the border 25 miles away, is generally regarded as one of the triggers for the 1980 Revolution.

The sector continues to be a vital one for the balance of payments and last year earned the country \$600m and a surplus in mineral trade of \$300m.

Cananea remains a very rich prize, with proven reserves of 1.85bn metric tonnes with a grade of 0.7 per cent copper and 0.69 per cent of molybdenum. Output last year was 128,000 metric tonnes — about 3 per cent of world supplies.

Some form of co-ownership between Mexican interests and foreign companies would be the solution to the problem of selling-off Cananea.

Foreign companies would be able to take up to 49 per cent share. They would qualify for debt-equity swaps because the sale is a privatisation and below the four-year \$2.5bn limit set by the Mexico's outline agreement with its bank creditors.

Last year, Mr Jorge Larrea and his mining concern Grupo Industrial Minera Mexico took into partnership the miners' union in mounting their ultimately unsuccessful bid of \$1.85bn for Cananea.

Mineral production. Government policy is to keep mining stakes in categories for which the Mining Law says the Government should be the majority shareholder, such as phosphate rock, sulphur, potash, coal and uranium.

Last year the Government sold a 53 per cent share in Mineral de los Angeles, which has rich deposits in Zacatecas, to Frisco, one of the large private mining concerns, giving the company a majority share in Mexico's largest single mine.

Company Minera Real del Monte y Pachuca, recently put up for sale, was perhaps most historically redolent of Mexico's silver mines. Having been worked in pre-Columbian times, it was the first to be exploited by the Spanish conquistadors in 1542. With many tunnels already dug it is said to have enough reserves to last for another 40 years.

The silver mining industry has been squeezed by falls in prices to about \$5 an ounce, under half the level of 1983. The Chamber of Mines says that output fell 10 per cent in the first half of 1989.

Energy Ministry, is working on changes in the tax law and regulations governing the industry.

In particular, the Mining Law is to be amended so that foreign companies can have majority control over a venture for a 20-year period under the trust system, introduced with the revision of overall foreign investment rules in May.

Sempit also promises to speed up the process of providing information through a computerised system and the processing of applications.

The Government plans to penalise concessionaires who have failed to explore or develop land at their disposal. It is also making more federal land available for exploration.

There is still a lot of potential for silver and we should have some gold," says Mr Ayub. But he is particularly enthusiastic about prospects for non-metallic minerals such as graphite, strontium, fluorite and bismuth which abound. He reports strong interest from Canadian and Japanese companies. "We believe only a very small part of our mineral potential is being exploited," Mr Ayub adds.

That could prove a gross understatement. Estimates vary but Mr Moises Kutzajnik, director of the Commission for the Promotion, says 15 per cent of Mexico has still to be explored. Mr Hector Calva Ruiz, an ex-president of the Chamber of Mines, has put it at only 10 per cent in comparison with three-quarters of the land which geographical characteristics indicate mineral wealth. There has been little exploration since the revolution.

Mexico is the world's leading producer of strontium, fluorite and sodium sulphate; in second place for bismuth and graphite; third for antimony and sulphur; and fourth for arsenic, barite, mercury and molybdenum and fifth for lead.

With a prolonged closure of Cananea and the silver price so low, the figures are unlikely to look as good in 1989.


Richard Johns

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## MEXICO 8

Rebecca Douilton discusses changing attitudes to tourism

## Nurturing the 'Mexico set'

**REMARKED** by Mexico's government for accelerated growth, tourism will be the beneficiary of the most ambitious development programme to date.

By 1994, Mexico expects to attract 10m tourists, (doubling the present figure), generate \$6bn dollars in revenue and secure its position as the second largest earner of foreign exchange after oil exports. With the government-designed megaprojects, tourism could account for two million jobs, an additional 50,000 hotel rooms and establish a 9.8% annual growth rate.

Dubbed the tourism *sesenio*, President Carlos Salinas de Gortari has promised to "intensely promote national and international tourism activities." The administration's new policy is called *apertura*. It involves fresh capital being sought from the private sector and the government seems willing to relinquish its role as sole developer, financier and promoter of tourist resorts.

Until now, this sector has enjoyed favourable returns, but 1988's tourism potential was marred by poor airline service (including Aeromexico's strike and consequent bankruptcy) which deprived many tourist centres such as Loreto in Baja California, Cancun and Ixtapa of a steady flow of tourists.

A 23% decrease in national flights against 1987 was recorded as well as a disturbing 53% room occupancy figure.

Although Mexico received 5.7m tourists and generated \$2.6bn in revenue, there was a noted increase in the number of Mexicans travelling abroad; a total of 3.3m Mexicans left the country last year spending a total of \$1b.

In addition to erratic transportation problems, Cancun was dealt a severe blow with September's hurricane.

Fonatur, the National Trust for Tourist Development, revealed that Cancun now has a total of 14,838 rooms, a 46% increase over 1988. Room occupancy however, registered only a 28% increase, a drop of 8 points which in turn led to over capacity.

According to Mr Pedro Joaquin Coldwell, director general of Fonatur and former gover-



A new economic climate adds to more obvious attractions

nor of Quintana Roo, "there is not an over-supply of rooms in Cancun, rather a deficit of airlines seats."

To stimulate private investment in the sector, Salinas's administration announced a new regulation to the 1973 Foreign Investment Law allowing foreign investors up to 100% ownership in determined sectors. Resort investments will now enjoy an automatic 30 year extension on their previous maximum 30 year leases.

The strategic private investment in the sector of Mr Carlos Hank Gonzalez as Minister of Tourism (SECTUR) reaffirms Salinas's vow to promote tourism.

Former governor of the state of Mexico, mayor of Mexico City and renowned entrepreneur with a reputation for getting things done, Mr Hank Gonzalez is a sound choice. "We don't want the government to be the owner of everything," explained Mr Hank. "We are making way for the private investor."

The private sector can now buy into the government designed megaprojects which have been planned as self-contained, integral resorts complete with marinas, golf courses, homes, hotels and shopping centres.

While these have enjoyed a favourable reception a number

of potential foreign investors have balked from direct investment after their experience with the government's ambiguous debt for equity swap programme.

Swaps were suspended in 1987 as inflationary and several hotel chains were forced to suspend new projects and seek expensive financing for ones they had already begun.

"The government has abandoned its paternalistic attitude of doing it all themselves...they haven't the money and believe that the private sector can do it better," says Mr Kenneth Pryor Jones of the tourism company Estratur.

His company is also conscious of the need to attract a new market of tourist such as the golfer and the yachtsman. "A broad shot approach to tourism won't work anymore," says Mr Pryor whose company has joined forces with California Marina Corporation and with Club Corporation of America.

Other groups have chosen to act outside the umbrella of Fonatur as in the case of Real Turismo, a Mexican holding company made up of the Casino Real and Calinda hotel chains and a real estate company. Mr Leopoldo Gomez, director of Real Turismo, agrees that a "stuffy, purely

hotelier attitude" is no longer profitable; they must diversify and offer a whole range of products to the tourist market.

Two Real Turismo projects are on the drawing board, one in Manzanillo and another in Los Cabos.

European investors are also entering Mexico's tourism market. Spanish hoteliers such as Grupo Melia Sol have opened a hotel in Cabo San Lucas and are building more in Puerto Vallarta and Cancun. Britain's Trust House Forte and Barclay's bank have also shown interest in different projects along Mexico's coastline.

To transport the anticipated 10m tourists, Mexico has opened its skies expanding the number of routes from 52 to 600. Non US carriers such as Lufthansa, Iberia, KLM, Air France and SAS are increasing their number of flights and British Airways is considering a direct link to Mexico. Group Kahre's recent majority acquisition of Mexicana should help get the airline off the ground with much speculation surrounding Sir James Goldsmith's 6% stake in the company.

Mexico's policy of *apertura* has now opened the northern border to American charter buses. Similarly, Salinas's administration is seeking the expansion of the nation's infrastructure with private capital, as in the case of the Mexico-Acapulco highway.

Mr Hank Gonzalez disclosed that Mexico's annual advertising budget now stands at \$600m against a mere \$18m for 1988.

Mexico's attractions and proximity to the world's largest market, have assured some analysts that a tourism boom is just around the corner.

However, proximity, expensive advertising and sunny beaches are not enough to overcome the nagging tourist complaint regarding service.

Ms Lucia Fulleo, V.P. of American Express Travel Division, comments, "Mexico is no longer cheap enough to justify poor service. There must be consistency on behalf of the government to promote Mexico, satisfy the needs of the tourist and attend service issues."

## Seeds of optimism in reform

AGRICULTURE

ON A trip to the vast agrarian reform lands of La Laguna in northern Mexico during the 1988 presidential campaign, then-candidate Carlos Salinas de Gortari was jeered and booed.

The future president was hustled away by security guards as a group of farmers threw fruit at his bus and angrily denounced his ruling PRI party, the government and corruption in the rural credit bank.

The next day, opposition candidate Cuauhtemoc Cardenas was mobbed by thousands of enthusiastic campesinos who came to his rally in spite of fears the government's rural credit bank would deny them credit for their support to the opposition. The turnout at La Laguna gave vital momentum to the incipient Cardenas campaign. It came as no surprise, when last month, President Salinas chose La Laguna as the site of the first regional agricultural development programme of his administration.

The ambitious "Nueva Laguna", or New Laguna, undertaking includes projects to improve the utilisation and distribution of irrigation water, dam-building, industrialisation of lumbering, credits for the milk industry, and public works including construction of housing, roads, industrial parks and water systems.

"La Laguna, countryside, has entered a profound and irreversible process that will positively affect... the economic structure, quality of social well-being and political development of the region," Salinas told regional officials.

Located in a dry, traditional cotton-growing region, La Laguna became the site of the first land reform programme in 1988 when former President Lasario Cardenas, father of Cuauhtemoc, created the first *ejidos*, or collective lands, by handing out large land grants to peasants.

Recovering political support among La Laguna cotton farmers disgruntled over cheating and abuse at the hands of the governmental rural credit bank is an important challenge, but is only one small dimension of the vast and severe problems plaguing Mexican agriculture.

inherited a shrivelled agricultural estate.

This was the product of sharp cutbacks in public investment occasioned by the austerity programme brought on by Mexico's 1982 financial and economic crisis; in this decade, government investment in agriculture fell from 18 per cent of a landed 1980 federal budget to about five per cent of a lean 1988 budget.

Crop production has declined steadily since 1986. In 1988, agricultural production

inherited a shrivelled agricultural estate.

Fall by four per cent compared to 1987, while the agricultural trade balance turned from a \$493m surplus to a \$266m deficit, according to a recent US Department of Agriculture report.

The most severe aspect of the crisis is the decline in the production of food, affecting both staple grains and animal proteins (beef, pork and fowl).

Seventy per cent of the 23m hectare arable area is planted in grains and oilseeds, and some 5.5m hectares are irrigated.

Most food crops are produced by some 5m peasant families who work the rain-fed lands that make up 75 per cent of Mexico's cultivable area. For this reason, "the crisis in the campesino agricultural sector has a great weight," according to Gustavo Gordillo de Anda, Agriculture Under Secretary for Farming.

Production of basic grains - maize, beans, rice - that make up the daily diet of most Mexicans declined during the last three years, with negative growth averaging minus five per cent in 1988, the Ministry of Agriculture and Water Resources (SARH) reports. Today, Mexico is Latin America's biggest agricultural importer and the biggest importer of powdered milk in the world.

The value of total agricultural imports increased by more than 70 per cent from \$1.4bn in 1987 to \$2.3bn in 1988 as Mexico purchased increasing amounts of grain and ever more costly grains,

oilseeds, beef and powdered milk, to feed the population.

Food imports this year will top 10m tons, a near record level, and will cost approximately \$3.5bn. This is nearly double the estimated \$1.8bn Mexico is projected to receive in debt reduction for 1989. Mexico's current food woes stem from many sources, including population growth. Most analysts agree that low guarantee prices offered to producers are a major culprit. The government has kept producer prices low as a means of subsidising urban consumers who make up the overwhelming majority of the Mexican electorate.

The anti-inflation programme, begun under the Economic Solidarity Pact in December 1987, came shortly after the summer harvest and did not align prices for grains or for milk. Then 1988 controlled increases in guarantee prices failed to compensate for the deterioration, leading farmers to plant less and to kill-off dairy herds.

Another leading factor in the food deficit is the long-standing policy bias channeling federal credit funds and technical assistance to the intensive export agricultural sector that supplies winter vegetables, fruits and tropical products to the U.S. market.

Crop production has declined steadily since 1986

The outlook for export agriculture remains promising:

from 1987 to 1988 exports including coffee, strawberries, tomatoes, horticulture products, cattle and sugar increased from \$1.8bn to \$2.1bn, SARH reports.

Speaking before the PRI-affiliated National Confederation of Campesinos (CNC) August 28, President Salinas sounded the alarm on the progressive deterioration in the agricultural sector by setting a 60-day deadline for federal agriculture agencies to reorganise the agriculture bureaucracy, draft public investment laws for 1990, set plans for privatising para-state agencies in agriculture and transferring them to rural producers, allowing

for co-investment from private enterprise.

Analysts predict the new agriculture policy will bring changes to the agrarian reform *ejidos* which has been successfully abetted by government for purposes of political mobilisation and neglected as production units.

It is expected rural lands will be opened to private and foreign investment in a push to make the countryside self-sufficient.

Government officials are

Most food crops are produced by some 5m peasant families

already meeting with foreign investors seeking support for development of so-called "agro-industrial corridors" that link cultivated areas with processing plants, highways and ports for shipping export products, according to Mr Gordillo.

Private capital is sought to develop agro-processing packing and freezing plants, and the government may lift restrictions to allow for private investment in hydraulic works.

By concentrating subsidies and government expenditures in the peasant agriculture sector it is hoped that food imports can be reduced by half over the next six years. "We know that in many zones of the country we should continue growing corn though the costs are not as low as in the US corn belt," says Pedro Ojeda Uallada, director of the National Food Council.

Until new policies can raise agricultural production, the government will maintain food subsidy programmes. The most socially significant is the 5-cent *lotobono* coupons that last year provided some 6m Mexicans with an 80 per cent discount on tortillas.

This maize flat bread, staple since before the Conquest is eaten with every meal and has become an increasingly essential ingredient of the daily fare as inflation and the economic crisis have forced the majority of Mexicans to eat eggs and meat out of their diet.

Lucy Conger

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INSIDE End of an adventure

Dalgely, the UK international foods and agri-business group, has finally disposed of its ill-starred commodities business for \$87.4m.

Malaysia unlocks the bank

The move by Sarwa Bank, Japan's fifth largest commercial bank by assets, to buy a 15 per cent stake in a small Kuala Lumpur bank does not look significant at first sight, but it could prove to be the start of something big.

Capital is being processed in the frozen market and strengthening domestic capital structures, reports Lim Siong Hoor.

Tales of the river bank

On the banks of the Liffey in Dublin the cranes are at work. They are being used to construct the Financial Services Centre - the Irish Republic's attempt to win some action in the international financial services market.

France's Indian summer

The onset of autumn brought mixed results for Europe's markets last month. Some, like France - where takeovers and stakebuilding, and speculation about them, made it the most energetic market - had a colourful and lively time.

Feeding perestroika

The high-level talks were one thing, but for real proof of the move is a thawing in US-Russian relations you have to look at the nitty-gritty. And into this category must surely come chicken parts.

Volvo in talks with Renault

By Kevin Done, Motor Industry Correspondent

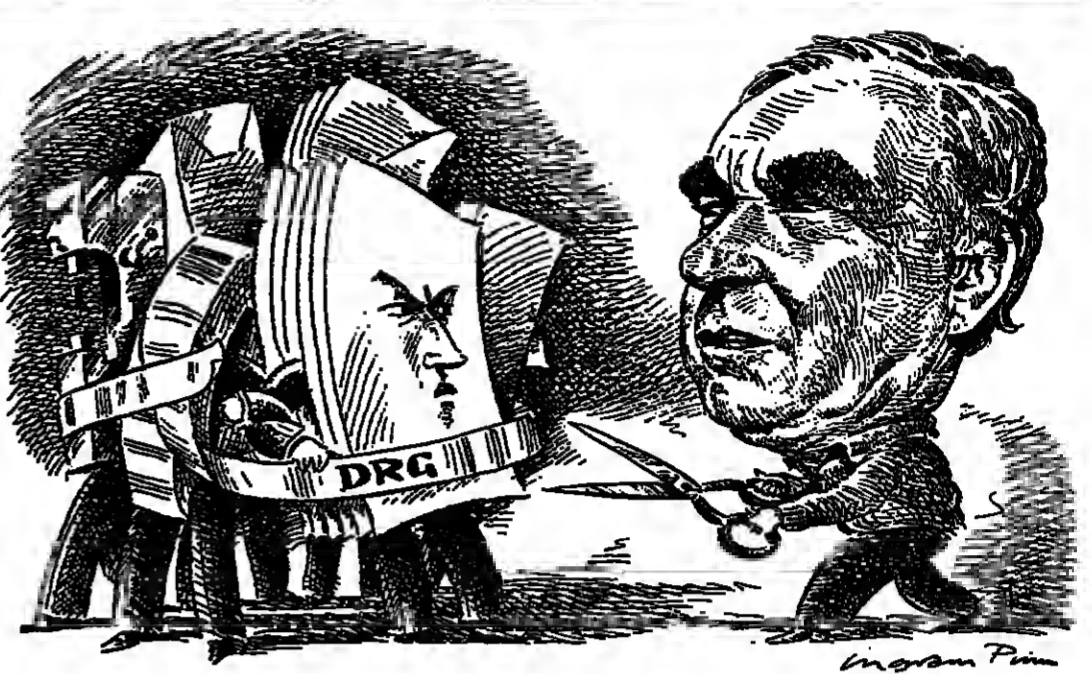
THE Volvo share price jumped yesterday amid mounting speculation in financial markets that the Swedish car and truck maker is engaged in far-reaching negotiations with Renault, the French state-owned car and truck maker.

The company refused to comment on the nature of the discussions or the possible outcome. Volvo also confirmed that it was conducting talks with Enasa, the Spanish truck maker, but said that these negotiations were "independent of discussions with Renault."

DRG attacks Franklin as a 'profiteer'

By Clare Pearson in London

Sir John Milne, chairman of DRG, the UK paper and packaging group, has dismissed the \$697m hostile takeover offer from Mr Roland Franklin's Pembroke Investments as a "clear example of short-term profiteering" at shareholders' expense.



Breaking up is hard to do

Vanessa Houlder on the debate over Roland Franklin's DRG bid

When Mr Roland Franklin last month launched his \$697m (£1,066bn) bid for DRG, the maker of familiar brands such as Baskin Bond and Sellotape, a fierce propaganda war was virtually assured.

The capital expenditure issue is at the heart of DRG's concern about the Franklin bid. Mr Copley believes that the heavy investment the group has been undertaking could be jeopardised by being sold, being floated or simply by the high levels of debt carried by Mr Franklin before the completion of his proposed asset sales.

Berisford invests \$5m in Polish sugar deal

By Clay Harris in London

BERISFORD International's food and agribusiness subsidiary is to invest about \$5m to take control of two Polish sugar factories at Unislaw and Ostrowit.

Move to restructure Saatchi

By Alice Rawsthorn in London and James Buchan in New York

SPECULATION over the future of Saatchi & Saatchi, the ambattled UK marketing group, intensified yesterday when Southeastern Associates announced it had been approached about a restructuring of the company.

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Qintex-MGM/UA deal collapses

By James Buchan in New York and Chris Sherwell in Sydney

MGM/UA, the Hollywood film and television studio that has been touted for sale for more than a year, was yesterday again on the market after talks broke down on a \$1.5bn deal to sell the business to Qintex of Australia.

Chief price changes yesterday

Table showing price changes for various stocks in Frankfurt, Paris, New York, and London.

Table titled 'Market Statistics' showing various financial indicators like bond yields, share prices, and exchange rates.

Table titled 'Companies in this section' listing various companies like A&M Records, Advanced Micro, Air New Zealand, etc.

Table titled 'London (Pence)' showing stock price changes for companies like BT, Hanson, Lucas Industries, etc.

Vertical advertisement on the left side of the page, possibly for a book or publication.

INTERNATIONAL COMPANIES AND FINANCE

# Paribas share rise sparks bid talk

By George Graham in Paris

THE share price of Paribas, the French merchant banking group, rose strongly again yesterday in early trading, but senior Paris bankers dismissed with some amusement speculation that the company might be the target of a takeover attempt.

Compagnie de Navigation Mixte, the conglomerate headed by Mr Marc Fournier which last week agreed to sell 50 per cent of its Via insurance activities to West German's Allianz for FF4.5bn (\$1bn), is understood to have been

behind sizeable purchases of Paribas, countering an increase in Paribas's stake in its company.

Paribas has already disclosed a stake of 7 per cent in Navigation Mixte, and is now understood to have come close to 10 per cent.

It has also received the approval of the banking authorities - necessary because the company has some banking subsidiaries - to pass the 10 per cent barrier.

Senior bankers said yesterday Mr Fournier might have

felt the increase in Paribas's stake was a hostile move, especially since Assurances Générales de France (AGF), the state-owned insurance company, has been increasing its own holding in Navigation Mixte with a distinctly acquisitive gleam in its eye.

They said it was likely Paribas was seeking to build a large enough stake in Navigation Mixte to ensure it was an active player in any eventual restructuring or battle for control of Mr Fournier's group - one of the eternal bid targets of

the French stock market.

Mr Fournier's own purchases of shares in Paribas, on the other hand, do not appear to have been the sole cause of the rise in the group's share price, which has risen from FF517 last Thursday to FF589 yesterday.

Some of Paribas's core shareholders have also been building their stakes, and one, the Axa Insurance group, passed 5 per cent on Monday. Others may follow in the months to come.

Markets, Page 45

# SKF starts \$107m tender offer for McGill

SKF, the Swedish roller bearing group, has started a \$107m tender offer for McGill Manufacturing, the US bearings maker, writes Our Financial Staff.

McGill has annual turnover of around \$110m and has a workforce of 1,400. It gets some 90 per cent of profits from bearings, with the balance coming from electronics.

SKF said the offer, which is worth \$70 a share, and withdrawal rights expire on November 7, unless extended.

It is conditioned on the receipt of at least a majority of McGill's shares outstanding, approval by the McGill board, and action by the board to exempt the transaction from Indiana anti-takeover laws.

Earlier this year BroadBeach Associates, which then owned about 7 per cent of McGill, had offered to buy McGill for \$82 a share and had said it might increase its offer if additional value for McGill could be demonstrated.

At the time, McGill - with about 21 per cent of its shares controlled by company insiders - said that it was not interested in the BroadBeach takeover offer.

# Rising oil prices lift Total

By William Dawkins in Paris

OFF, the French state controlled Total oil group, yesterday unveiled a more than eightfold increase in net profits for the first half of 1989.

Gains made from holding oil stocks at a time of rising prices, and a strengthening dollar, accounted for most of the rise, to group net profits excluding minorities of FF1.9bn (\$296m), against FF237m in the first half of 1988. The latest figures include a stock profit of FF1.7bn, against a stock loss of FF930m in 1988.

Total's stock profits and losses tend to be comparatively large because its refineries are generally further from its oil production than its main competitors.

The results, a FF200m loss on upstream activities, a turnaround from a FF400m profit in the first six months of 1988, reflected exchange rate losses and higher exploration spending, said the company.

Downstream earnings were FF2.3bn, against a FF400m loss in the first six months of 1988.

Group turnover for the six months climbed from FF40bn to FF71bn, under the combined influence of dollar strength and an underlying increase in tonnage deliveries.

Despite the first half advance, Total was cautious about forecasting full year results. Mr Alain Brion, finance director, said the full year outcome depended on too

many variables - the dollar, oil and US gas prices - to put a figure on the likely overall profit for 1989.

Contacts between Total and Orkem, the state-owned chemicals group, are continuing, Mr Pierre Vailland, Total managing director said. He said the two group's financial and industrial operations could have considerable joint potential.

There is widespread speculation that a link is being negotiated between the two companies as part of the Government's plan to reorganise the French petrochemicals sector.

Orkem chairman Mr Serge Tchuruk is due to be confirmed as a Total director next month.

# Consob wants Mediobanca, IFI statement

CONSOB, the Italian bourse regulatory authority, has requested a public statement from merchant bank Mediobanca and Istituto Finanziaria Industriale (IFI), the Agnelli family holding company, following the disclosure that Mediobanca has acquired a 23 per cent shareholding in IFI.

The Consob is demanding details of how the price of the acquisition was determined, and any connection it might have with the acquisition of Galbani, the Italian food company, by IFI and BSN, the French foods group.

Details of the Mediobanca purchase of IFI shares emerged earlier this week with the publication of the Mediobanca report and accounts. The merchant bank paid L903.5bn (\$218m) for the IFI stake.

The Consob has come under strong criticism for failing to protect minority shareholders and avoid market turbulence. Preferred shares of IFI fell violently on Tuesday following the reported change in share ownership.

The regulatory watchdog has been criticised frequently for failing to protect the interests of minority shareholders. Early this year minority stockholders were damaged when there was no monitoring of Ferruzzi's announcements for reorganisation of Montedison.

Many financial analysts were also not totally satisfied by the explanations offered by IFI and by Giovanni Agnelli & Co, the limited partnership that before the Mediobanca transaction had controlled all of IFI's shares.

# Polygram buys A&M for \$500m

By Laura Raun in Amsterdam

POLYGRAM, the music production company belonging to Philips, the Dutch electrical group, is to buy A&M Records of the US for about \$500m, in another bold move to expand its popular music label.

To finance the takeover, and the recent acquisition of Island Records, Philips may publicly float a minority of Polygram before the end of this year, Mr Jan Timmer, a Philips board member and former head of Polygram, said yesterday. He declined to comment further.

A&M is a major independent production company with sales of \$300m in 1988. Its artists include Sting, Janet Jackson

and Bryan Adams. It was founded by Mr Herb Alpert and Mr Jerry Moss in the garage of Mr Alpert's Los Angeles home.

The two founders and Mr Gil Friesen, president, will continue to run the company.

Polygram, which is among the top three recorded music companies in the world, has built much of its reputation in classical music labels such as Philips and Deutsche Grammophon.

But the acquisition of A&M and Island Records will significantly boost its pop labels, including Casablanca and Decca.

Polygram is thought to have

paid about \$330m for Island Records, a reggae and pop label. The \$330m needed to finance the two purchases will come from Polygram's own cash reserves, proceeds of Philips' sale of defence activities and the probable flotation of Polygram.

Securities analysts in Amsterdam believe Philips will float 25 per cent of its 90 per cent shareholding in Polygram to raise about \$1.2bn (\$653m).

Polygram expects sales of more than \$2m this year and has a 15 per cent share of the world record market, including 45 per cent of the classical market.

# Granada sells Laskys to Comet

By Nikki Taft and Maggie Urry

GRANADA GROUP, with interests spanning television, bingo and motorway services, is selling its troubled Laskys electrical goods retail chain to Comet, a subsidiary of Kingfisher. Kingfisher combines the Woolworth, Comet, B & Q and Superdrug retail businesses.

Comet, Britain's second largest electrical retailer with 308 shops, is paying \$3.6m (\$5.8m) and will take on about \$5.2m of bank debt, making a total consideration of \$8.8m. This is a sharp reduction from the \$30m

# Granada sells Laskys to Comet

By Nikki Taft and Maggie Urry

which Granada paid three years ago, when it bought Laskys from Ladbroke Group, the hotels and leisure company. It has since increased the number of stores from 53 to 59.

However, Mr Derek Lewis, Granada's chief executive, said the figures were not entirely comparable; Laskys had about \$2m cash when Granada bought it, and carried \$15m worth more stocks than now.

Comet is buying Laskys in time for the Christmas period when the bulk of an electrical

chain's sales are made. Mr Nigel Whittaker, corporate affairs director of Kingfisher, said this was a good opportunity to add market share, even though trading conditions in electrical retailing are currently "difficult". The purchase would increase Comet's market share from 7 to 8 per cent.

Having lost about \$600,000 in 1988-89, Laskys has wavered between breaking even and making annual losses of about \$1m during the three years of Granada's ownership.

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# Hafnia acquires FLS unit

By Hilary Barnes in Copenhagen

HAFNIA, the Danish insurance group, has made its fourth major investment so far this year with the acquisition of Forende Assurandører for DKR325m (\$44m) from the Danish industrial group, FLS Industries.

The company specialises in industrial insurance and risk management, as well as reinsurance. Its premium income in 1988 was DKR12m and profits totalled DKR13m. Equity capital stood at DKR131m.

Hafnia said the deal will strengthen its position in industrial insurance and risk management. Earlier this year Hafnia acquired Prolific, a UK insurance company, for DKR1bn, made a DKR300m equity investment in Banque Paribas and acquired 25 per cent of Cambio & Valoren Bank in Zurich.

# SCA grows 7% to SKr1.81bn

By John Birton in Stockholm

SVENSKA Cellulosa (SCA), Sweden's second largest forest products group, reported a 7 per cent increase in profits (after financial items) to SKr1.81bn (\$273m) for the first eight months of 1989.

Forecast earnings for the full year will be level with last year's figure.

Group sales increased by 24 per cent to SKr16.14bn, boosted by revenues from four recently acquired companies, including Laakirchen in Austria and Italcarta in Italy.

The SCA Packing group and the Bakab hydroelectric group showed the biggest profit increase this period. Earnings for the packing division climbed by 63 per cent to SKr142m on sales of SKr1.94bn.

# Aluisse takes stake in Morin

By William Dufforce in Geneva

ALUISSSE, the Swiss aluminium and chemicals group, in a drive for market share in the packaging business, has bought for an undisclosed sum a 40 per cent stake in Raymond Morin, the leading French supplier of flexible food industry packaging.

Based at Sarrebourg, Raymond Morin employs some 400 people and realised a turnover of FF350m (\$54m) last year. It holds an important share of the French market in packaging for cheese, dairy products, coffee and soups and exports some 30 per cent of its output.

Aluisse has almost doubled its annual turnover in the packaging sector to nearly SFr1bn (\$600m) since it started buying up companies a year ago.

# Unisys to move into imaging

By Alan Cane

UNISYS, the world's second largest manufacturer of mainframe computers after IBM, yesterday announced its entry into the fast-growing area of computer-based imaging systems.

Such systems involve a combination of technologies which make it possible to capture the image of a document, for example, store it in a computer system and manipulate it on a computer screen.

As the cost of these technologies have declined, imaging systems have assumed increasing importance in commerce and industry, as a powerful method of cutting the cost of paper handling.

According to Unisys, the

# Unisys to move into imaging

By Alan Cane

market for imaging systems, which was about \$830m last year, is expected to grow at a compounded annual rate of more than 50 per cent to reach \$6.8bn by 1993.

Unisys announced its imaging strategy, named "Imaging Age," at a series of lunches in New York, London and Sydney.

The importance of Europe to US mainframe manufacturers, all of whom are being affected by a pronounced softening of their home market, was emphasised by the fact that the European announcement was made by Mr Frederick Meier, head of Unisys's newly formed imaging systems division, based in Pennsylvania.

# Unisys to move into imaging

By Alan Cane

He said that Unisys planned to become the market leader and was investing more than \$50m a year in the technology. He predicted the company would turn over in excess of \$700m from imaging systems in 1993.

Unisys plans to launch imaging products in three principal areas - engineering design, geographic information systems and finance. It already has some 30 per cent of the world market for financial document processing systems.

Mr Meier accepted Unisys would face competition from IBM, which has already launched its own "Imageplus" system, Digital Equipment and Wang.

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## FINANCIAL HIGHLIGHTS


UNAUDITED AS OF SEPTEMBER 30, 1989

	Sept 30 1989	Sept 30 1988
	SR '000	SR '000
<b>Assets</b>		
Cash and due from Banks	11,856,210	11,500,489
Loans and Advances (net)	6,053,350	5,109,146
Other Assets	5,591,400	4,987,652
<b>Total Assets</b>	<b>23,500,960</b>	<b>21,597,287</b>
<b>Liabilities and Shareholders' Funds</b>		
Customer Deposits	18,700,200	16,679,613
Due to Banks and other Liabilities	2,874,484	3,254,709
Shareholders' Funds	1,926,276	1,662,965
<b>Total Liabilities and Shareholders' Funds</b>	<b>23,500,960</b>	<b>21,597,287</b>
Contra Accounts	23,890,000	18,259,825
<b>Statement of Earnings</b>		
Operating Revenue	644,025	538,210
Less: Operating Expenses	(275,285)	(254,346)
<b>Total Operating Income</b>	<b>368,740</b>	<b>283,864</b>
Transfer to Reserves	(76,519)	(109,729)
<b>Net Income for the nine months ended Sept 30, 1989.</b>	<b>292,221</b>	<b>174,135</b>

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October, 1989



INTERNATIONAL COMPANIES AND FINANCE

Big-screen romance turns sour

Chris Sherwell on Qintex and MGM/UA's acrimonious split

At the end of April, after spending three weeks in Hollywood, a delighted Mr Christopher Skase, head of Qintex Australia, said in an interview: "We've not encountered anything of a negative nature, adding 'No shocks. We're very pleasantly surprised.'"

Mr Skase was referring to United Artists, one of seven big US film studios, which he planned to purchase under a complex US\$1.5bn deal announced earlier this month with Mr Kirk Kerkorian, who controlled 82 per cent of the MGM/United Artists Communications group.

Six months later Mr Skase's bid to become a movie mogul has generated enough shocks to surprise an electric eel. First, the share price of his main operating company, the Qintex Australia media and resorts group, has plummeted to a fraction of its levels early in the year.

Then he was almost gumped by Mr Rupert Murdoch at the end of September, just as he was about to complete the US transaction.

Now his purchase, revised upwards to US\$1.5bn, to embrace the full MGM/UA group, is suddenly off amid rumours of a takeover bid. Each party is accusing the other of breach of contract and fraud.

Qintex initially rallied on the Australian stock exchange to 58 cents. But fears about lengthy and expensive litigation drove the shares back to 44 cents, down 2 cents on the day.

Although this is still above last week's brief low of 40 cents, it is far below the 1989 high of \$41.70.

Likewise, Mr Kerkorian is expected to sell MGM/UA to someone else - with Mr Murdoch, owner of 20th Century Fox, at the head of the queue.

On Tuesday Mr Murdoch said he was still interested, but said it was "a matter of price" - his earlier offer of US\$1.4bn was "the limit."

Given the debt burden facing Mr Murdoch's News Corporation, and his warning on Tuesday that this year's earnings "will not show their customary increase," News Corp's shares yesterday weakened on the prospect of another big acquisition. They finished at \$15.30 in Sydney, down \$1.15 in two days.

To most people, however, a fight between Mr Murdoch and the wily Mr Kerkorian at least looks like a battle between two big fish, rather than, in Qintex's case, a minnow against a whale.

So what went wrong with the MGM/UA transaction between Mr Skase and Mr Kerkorian? When the first deal was announced in March, the two were close - "His father and son," says a Skase publicist. That changed when Mr Kerkorian entertained News Corp's bid.

This week, as the second deal dissolved, the two were exchanging threats and accusations.



Kirk Kerkorian: looking for another buyer

MGM/UA had not been authorised because of fresh demands by Mr Kerkorian for at least US\$150m and for an opportunity to entertain alternative offers.

In a letter to the stock exchange yesterday, Mr Skase said these subsequent demands were "proposed in bad faith by MGM." He added they "shifted daily and, in essence, reflected attempts by MGM to extract higher economic value from the transaction."

Behind this, Qintex officials suggest, was Mr Kerkorian's realisation that Mr Skase had pulled off with his first deal an intelligent transaction - proven by Mr Murdoch's higher offer and then again with Qintex's improved bid, the value of which could be justified by Sony of Japan's high-priced bid for Columbia.

From the start, however, the principal worry about Qintex's plans was that it was biting off more than it could chew. Over the months this sentiment has been reinforced by other difficulties the group is facing.

In the case of its media inter-

ests in Australia, where it owns the Channel Seven network, Mr Skase is battling with the Australian Broadcasting Tribunal, the watchdog agency, over the way he acquired his television stations.

More importantly, Australian commercial television generally is under intense financial pressure because of heavy debt burdens, increased programming costs and weakening advertising revenues.

Qintex is also thought to face problems with its resort interests because of this year's tourism slowdown and the impact of Australia's protracted pilots' dispute, which grounded internal flights for three weeks and has disrupted schedules for two months.

The principal worry about Qintex remains its overall debt level, particularly in the face of rising interest rates. Qintex Australia's debt is estimated at A\$900m (US\$703m) with A\$900m for its 42 per cent-owned US offshoot, Qintex Entertainment, through which the MGM/UA merger was to have proceeded.

In spite of this, Australian Ratings, the local credit agency, did not regard the MGM/UA deal as sufficiently disturbing to downgrade Qintex Australia's rating from its low BB minus level, meaning the group has "only adequate capacity to repay interest and debt."

But now the MGM/UA issue is in the courts and Mr Skase must regroup and consolidate, concentrating on his existing businesses. Attention will focus next on Qintex's Australia's annual results, due later this month. No shocks here, though: the company has already foreshadowed a record A\$42m net profit.

This announcement appears as a matter of record only.

September 1989

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The undersigned acted as financial advisor to IRI and Finmeccanica SpA.

Salomon Brothers International Limited

Charges force Chase into loss

By Anatole Kaletsky in New York

CHASE Manhattan, the third largest US bank, reported a huge net loss after taking \$1.26bn worth of after-tax charges in the third quarter.

The charges, which Chase announced last month, related mainly to the bank's Third World loan portfolio. Even excluding the charges, the results were significantly lower than a year ago.

Chase reported an after-tax loss of \$1.1bn or \$12.49 a share for the quarter. Excluding the special provisions, Chase said the quarter's net income would have been \$151m or \$1.45.

A year ago the company made \$283m or \$3.09 in the third quarter. However, this

included \$103m of one-time items, suggesting that underlying income declined in the latest quarter by 16 per cent.

The quarter's special provisions included a \$1.15bn addition to the reserve for Third World loan losses, a \$126m charge for real estate losses in Arizona, and a \$38m charge for restructuring the securities business.

The decline in underlying income was mainly due to a sharp rise in operating expenses which, as reported, grew by 24 per cent to \$1.02bn. Part of this increase was due to one-time items included in the quarter's special charges.

Excluding these effects, oper-

ating expenses grew by 8 per cent in the quarter.

Net interest income, excluding provisions, increased by 6 per cent to \$738m. Non-interest income fell by 14 per cent to \$514m, but the apparent decline was due entirely to a one-time pension gain of \$130m recorded last year.

Among the non-interest income items, fees and commissions grew by 14 per cent to \$361m, foreign exchange trading fell 16 per cent to \$33m, and investment income increased by 52 per cent to \$54m and investment security sales produced a gain of \$12m, compared with a loss of \$300,000.

Mead posts sharp fall to \$69.7m

By Robert Gibbons in Montreal

MEAD, the US paper and packaging group, posted a sharp fall in third-quarter earnings, with net profit tumbling to \$69.7m from \$170.5m last time. Our Financial Staff writes.

Per share earnings slid to \$1.06 from \$2.56 and group sales fell to \$1.2bn against \$1.7bn.

Mr Burnell Roberts, chairman, said year-to-year comparisons were made difficult by divestitures and acquisitions during the past two years. These include the sale of a big pulp mill and the purchase of a legal publishing company.

At nine months, net earnings dropped to \$184.5m from \$309.3m, pulling per share earnings down to \$2.83 from \$4.89. Sales increased to \$3.55bn from \$3.42bn.

The latest quarterly and nine-month periods include a non-recurring gain of \$15.5m or 23 cents from the sale of Mead Release Products, while the year-ago periods include a gain of \$109.9m or \$1.50 from the sale of the company's 50 per cent stake in Brunswick Pulp and Paper.

Domtar to axe 500 as US prices weaken

By Robert Gibbons in Montreal

DOMTAR, the big Canadian pulp and paper, packaging and building materials group, is axing 500 staff jobs at its Montreal headquarters and various subsidiaries.

Other factors include higher interest expenses and the stronger Canadian dollar. The company has sunk nearly \$10m into a new fine paper mill.

Domtar is 44 per cent owned by the Québec Government and has been a privatisation candidate for three years. But the Government lost an opportunity last year when Mr Paul Desmarais, the Montreal financier, wanted to merge it with his Consolidated-Bathurst. Terms could not be agreed.

The group's rationalisation is a reflection of cuts throughout the Canadian pulp and paper industry. It also has heavy capital spending ahead and to meet environmental and quality demands it may have to spend \$500m to rebuild a pulping unit and replace two older machines.

Advanced Micro rises as sales slip

By Louise Kahoe in San Francisco

ADVANCED Micro Devices, the US semiconductor manufacturer, has increased third-quarter profits in spite of a sales decline. The group said demand for its core business products remained strong in the face of a general slowdown in US semiconductor sales.

Net profits advanced to \$12.1m or 12 cents per share, from \$7.2m or 6 cents in the corresponding period last year. Revenues of \$275m were down by just under 4 per cent, from \$285m.

For the nine-month period, the group reported a net profit of \$34.2m or 32 cents on sales of \$819.4m. Net income for the same period a year ago was \$53.4m or 56 cents on sales of \$877.8m.

The Semiconductor Industry Association has published industry sales and order data for September, showing a continuing decline in orders but strong sales.

The industry's closely-watched ratio of sales to orders declined to 0.90, from 0.94 in August. The ratio indicates that for every \$100 worth of products shipped, manufacturers received \$90 worth of new orders.

Record profit at Westinghouse

WESTINGHOUSE Electric, the US electrical equipment maker, has posted record third-quarter results, with net income of \$234.4m or \$1.60 a share on \$3.18bn in revenues. Last year it recorded a net \$219.3m or \$1.51 on sales of \$3.06bn, Reuter reports.

At the nine-month stage, the company lifted net earnings to \$651.7m or \$4.46 on \$3.19bn in revenues against \$615.1m or \$4.23 on \$3.05bn.

The group has been carrying out a restructuring over the past few years.

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Interest Period	10th October 1989 10th January 1990
Interest Amount per £5,000 Notes due 10th January 1990	£190.62

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**Bull**

GRUPE BULL BUYING COMPUTER BUSINESS FROM ZENITH ACTION DESIGNED TO BRING COMPETITIVE BENEFITS TO BOTH PARIS, FRANCE AND GLENVIEW, ILLINOIS. Zenith Electronics Corp. of Glenview, Ill. and Group Bull of Paris, today signed a definitive agreement under which Bull will purchase Zenith's computer business (Zenith Computer Group), which includes Zenith Data Systems and Health/Zenith. The transaction will allow Zenith to position itself for further growth and industry leadership in its original core business, consumer electronics, while Bull increases its position in the microcomputer industry by acquiring a world class company.

Under the terms of this agreement, the exact purchase price will be based on the net asset value of the computer business, as defined in the contract, at the time of closing. Based on the balance sheet as of the end of July 1989, the purchase price would be \$ 635 million. It is expected, however, that the net asset value, and thus the purchase price, will be lower as a result of inventory reductions through the date of closing. The closing is expected to take place by year-end.

Zenith's Board of Directors has unanimously approved the transaction. Zenith has elected to submit the proposed transaction to its stockholders for approval. The transaction also is subject to regulatory approval and other customary conditions.

Upon the completion of the transaction, Bull's worldwide revenues will grow to nearly \$ 7 billion, and Bull will have three plants in the United States, to a revenue level exceeding \$ 2 billion.

Both companies anticipate and will work to ensure a smooth transition for employees and customers. Zenith Computer Group will continue US-based, with its existing manufacturing and engineering operations in St. Joseph, Michigan, and its computer sales.

Lazard Freres & Co serves as financial advisor to Zenith for the transaction. Bull's financial advisors are The Blackstone Group and Coopers & Lybrand of Paris.

Grupe Bull, with world headquarters in Paris, France, is one of the world's top 10 suppliers of information systems and solutions.

INTERNATIONAL COMPANIES AND FINANCE

Further snags delay IEL buy-out

By Chris Sherwell in Sydney

FURTHER SNAGS over funding have again delayed the A\$1.9bn (US\$1.5bn) management-led bid to take over Industrial Equity (IEL), the Australian arm of Sir Ron Brierley's New Zealand-based business empire.

He said the uncertainty over the proposed bid was "a matter entirely beyond the control of the IEL board," and added that IEL was in the meantime operating normally.

According to local reports, one of the obstacles has concerned fees for the banks providing the funding for the deal. In another development Mr Goldberg is said to have put his newly-acquired Brick & Pipe Industries back on the market in an endeavour to raise more funding for this deal.

Loewenthal, currently has just under 20 per cent of IEL, purchased from Sir Ron's Brierley Investments in July for A\$2.40 per share.

Kaufhof to buy 50% of Vobis group

By Andrew Fisher in Frankfurt

KAUFHOF, the big West German retail group, is expanding further outside its traditional department store activities by taking a 50 per cent stake in Vobis, an Aachen-based computer, sales, assembly, and maintenance company.

Sanwa to buy 15% stake in small Kuala Lumpur bank

By Lim Siong Hoon in Kuala Lumpur

SANWA BANK, Japan's fifth largest commercial bank in asset size, is to buy a 15 per cent equity stake in Bank of Commerce, a small commercial bank in Kuala Lumpur.

When completed, the partnership will be Japan's first entry into a domestic commercial bank and offering advantages previously unavailable to Sanwa, said Mr Tadahiko Kanayama, Sanwa's representative in Malaysia.

The solution, now available to the domestic merchant bankers, is to buy into commercial banks. This opportunity is opened particularly at the branches of foreign banks which now have to incorporate their businesses locally.

Private investors rush to Air New Zealand

SHARES in Air New Zealand offered to private investors in its flotation have been oversubscribed by almost 90 per cent, according to Mr Bob Matthews, its chairman, Reuters reports from Wellington.

for 26.5m shares against an allocation of 14m. "Given this level of oversubscription, 5m shares will be transferred from institutional investors to the public pool," he said.

The government sold Air New Zealand in April to the consortium led by BIL for NZ\$900m (US\$). BIL took 65 per cent on condition that it would sell a 30 per cent stake to the New Zealand public and institutions, leaving it with 35 per cent.

Despite the transfer, the public pool would still be oversubscribed by around 7m shares.

INTERNATIONAL APPOINTMENTS

Leadership change at Procter and Gamble

PROCTER and Gamble, the US consumer products group, announced that John Smale, chairman and chief executive, plans to relinquish those posts from January 2.

ment took some analysts by surprise: they had expected Mr John Pepper, 51, Procter's president since 1986, to take over the reins.

Mr Smale, 62, told the company's annual meeting that he will remain an employee of Procter and Gamble and will continue to serve as a director and as chairman of the executive committee of the board.

Mr Pepper will assume responsibility for international business, while relinquishing responsibility for all US business, except the Norwich Division, its pharmaceuticals unit.

The company said Mr Edwin Artzt, 59, vice chairman of the board and president of Procter and Gamble International since 1984, has been elected chairman and chief executive of Procter and Gamble, effective January 2. The appoint-

ment was "reasonably logical", and that Mr Pepper's reassignment to the international division should allow him to be well-served in the area if he should take over as chairman later on.

New management board chairman at Krupp Stahl

THE SUPERVISORY board of Krupp Stahl, the large West German steelmaker, named Mr Juergen Harnisch as management board chairman from October 26, succeeding Mr Gerhard Cromme.

Mr Harnisch is currently chairman of MAN AG's truck unit, MAN Nutzfahrzeuge, in Munich. Mr Cromme has already taken a new post as management board chairman of steel and engineering group Fried. Krupp, parent company of Krupp Stahl.

GIROZENTRALE VIENNA, the second biggest bank in Austria, announced the appointment of Mr Hans Haumer, who is chairman of Die Erste Osterreich Spar-Casse-Bank and president of the Austrian Savings Banks, as chairman of the Girozentrale managing board, effective from the beginning of this month.

Mr Glynos has much experience in the banking field throughout Europe and the US, and lately has been Digital UK's European marketing manager in London responsible for international banking.

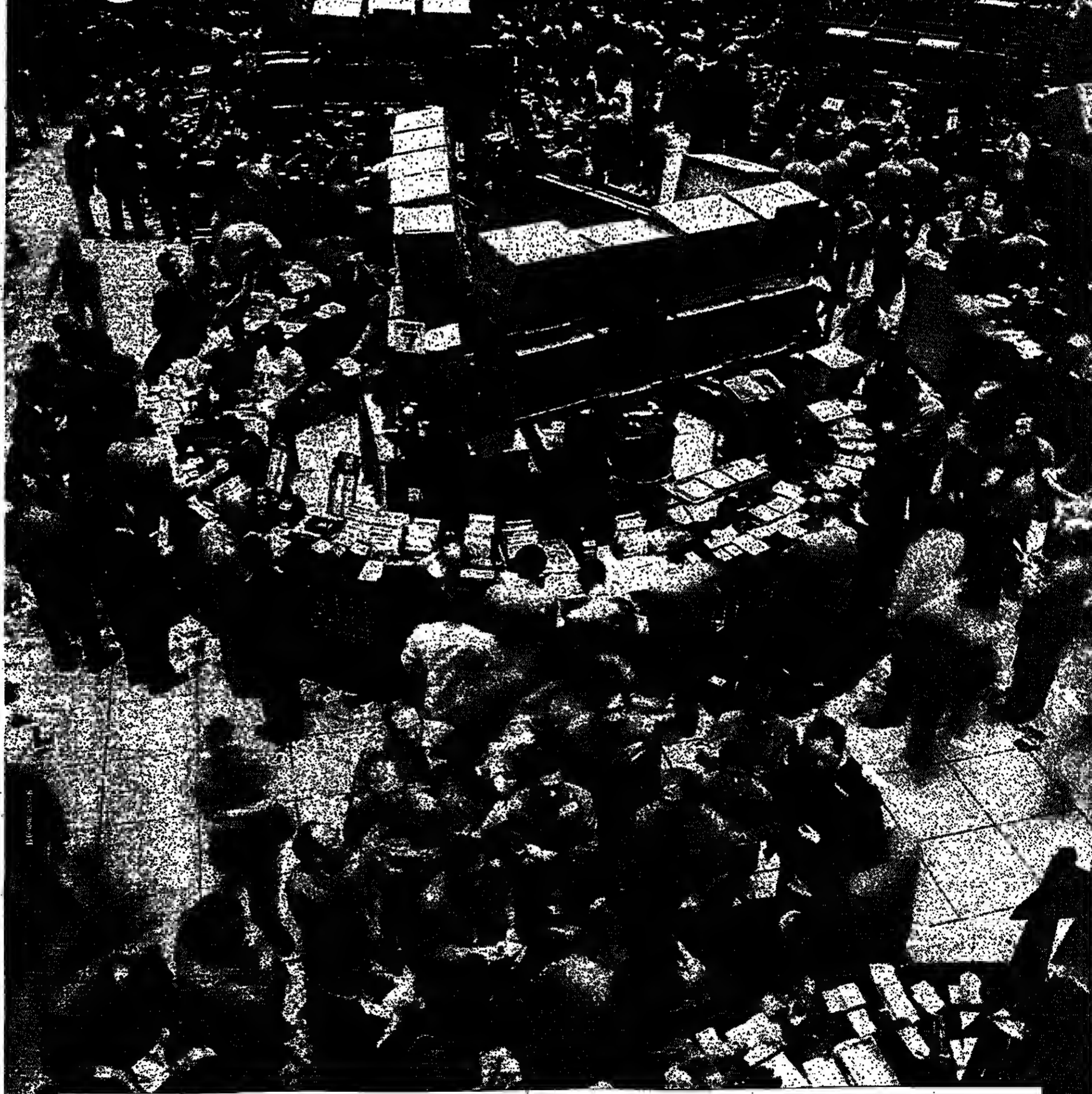
Mr Haumer succeeds Mr Karl Pale, Girozentrale chairman for 14 years and who, the company said, is leaving the financing scenario of the country. Mr Pale is considered to be one of the most experienced and distinguished representatives of the Austrian banking community.

Named as senior account executives are Mr Claudi Heveder, formerly senior bank manager at Bank Indosuez, and Mr Guy Zarka, previously with Dean Witter Reynolds in Paris as sales manager in US equities. Mr Charles Prost, also from Dean Witter's Paris unit, has become account executive at Drexel.

NATIONAL Australia Bank, one of Australia's leading banks, has named Mr John Windeler general manager treasury, responsible for its worldwide treasury operations.

His replaces Mr John Astbury, who was recently appointed chief general man-

The automated factory signwriting the Stock Exchange.



Mandelli, the engineering Group best known for its machine tools, from single units to complete automated factories, is to be quoted on the Stock Exchange. The name Mandelli has become synonymous with state-of-the-art advanced manufacturing technology. Their customer base includes many important engineering names such as Ferrari, Rolls Royce, Caterpillar, Volvo and General Electric.

Mandelli logo and text: AUTOMATED FACTORY SYSTEMS. MANDELLI S.P.A. - 29100 PIACENZA - (ITALY)

Notice of Redemption for SEK AB Svensk Exportkredit U.S. \$100,000,000 12 3/4% Notes due 1991 ("Series A Notes"). Includes details on redemption terms and agent information.

This announcement appears as a matter of record only.

NEW ISSUE

11th October, 1989



KOKUSAI Securities Co., Ltd.

U.S.\$150,000,000
3 1/2 per cent. Bonds due 1993

with Warrants

to subscribe for shares of common stock of KOKUSAI Securities Co., Ltd.

ISSUE PRICE 100 PER CENT.

Table listing various international banks and financial institutions such as Nippon Credit International Limited, J. P. Morgan Securities Asia Ltd., etc.

INTERNATIONAL CAPITAL MARKETS
Irish seek piece of financial action

Ireland aims to build its banking business, writes David Lascelles

The cranes are at work on the banks of the Liffey in Dublin, constructing the Financial Services Centre - Ireland's attempt to win some action in the international financial services market.



Mark Hely Hutchinson, chief executive of Bank of Ireland, and Peter Sutherland, chairman of Allied Irish Banks

The project, which has the strong personal backing of Mr Charles Haughey, the Prime Minister, offers a 10 per cent tax rate to the year 2006 to anyone conducting offshore financial business from the centre.

but now finds it offering considerable business opportunities. His own bank, for example, expects to provide back-up services to the foreign entrants.

local competition as "violent". The bank has the aim of becoming a "one-stop shop" for financial services in Ireland.

The bank recently acquired First New Hampshire bank - an ill-fated acquisition, as it turns out, because it ran smack into a slump in the New England property market.

With both Irish banks pursuing very similar strategies, are they not just copying each other and, in the end, queering their own pitches?

There is a similar strategy at the Bank of Ireland, where Mr Hely Hutchinson describes

THE IRISH BANKS COMPARED
Table comparing Allied Irish Banks and Bank of Ireland across various metrics like Assets, Deposits, etc.

FT INTERNATIONAL BOND SERVICE

Table listing international bonds with columns for Issuer, Amount, Maturity, Yield, etc.

DFC's fall 'highlights confusion'

By Rachel Johnson
THE COLLAPSE of the investment bank DFC New Zealand, which was privatised last year, has uncovered the confusion investors face in their dealings with government-owned or recently privatised companies.

Moody's points to the default of 1987 Kongsberg Vaspenfabrik for government revenue lost to various kinds of tax-privileged lending, abolition may also call for wider changes in the tax structure.

The New Zealand Government is standing by its decision not to rescue the bank, despite accusations from overseas investors that they were misled over the bank's financial status.

Mr Rod Deane, chief executive of the Electricity Corp of NZ, said the confusion surrounding DFC would make overseas investors wary of future issues by government bodies.

He said that overseas investors "felt there was a more supportive structure in place than in fact was the case."

The state-owned electricity corporation plans to borrow NZ\$2.5bn (US\$1.47bn) in the country's largest corporate debt programme.

It has placed its rating of Prime 1 for the Bank of New Zealand's short-term deposit obligations and for commercial paper under review.

ACCOR
A HOTEL, CATERING AND SERVICE COMPANY

GOOD FIRST HALF PERFORMANCE

INTERIM RESULTS FOR THE SIX MONTHS ENDED JUNE 30, 1989
Table with columns for Year 1988, First half 1988, 1989, and Growth 1989/1988.

During the first half of 1989, both ACCOR's activity level and its results were not only satisfactory but in general were ahead of forecasts.

PHARMACEUTICALS

The Financial Times proposes to publish a Survey on the above on 6 NOVEMBER 1989

VENTURE CAPITAL

The Financial Times proposes to publish this survey on: 30th November 1989

For a full editorial synopsis and advertisement details, please contact: Edward Macquisten on 01-873 3300

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES

CBO II

USD \$5,000,000 Guaranteed Secured Floating Rate Notes due 2000

BRITANNIA BUILDING SOCIETY

£150,000,000 Floating Rate Notes Due 1993

Large table of financial data including bond yields, interest rates, and company performance metrics.

INTERNATIONAL CAPITAL MARKETS

Issuers active as borrowers see higher interest rates

By Andrew Freeman

NEW ISSUE activity expanded sharply on the Eurobond market yesterday as several borrowers showed they were content to lock in fixed funds as they expected world interest rates to rise further. Deals for...

Dealers admitted that the pricing was in line with the secondary market, but several commented that secondary paper was trading at very tight spreads and that yesterday's deal fell little on the table for co-managers. Goldman countered by saying that initial sales could have been made at less 1%...

Institutional demand was strong in the Far East and London, although European dealers reported slower interest. Kiddy Peabody launched its first fixed price re-offered Eurobond deal, a \$150m 10-year unswapped issue for GE Capital (Canada). The bonds were re-offered at 99.50 to yield 8.8 basis points over Treasuries...

Kidder broke the small syndicate very soon after terms were fixed, to allow members of the small group a chance to control the issue as the Treasury market began to fall. The paper was trading at 99.62 bid, a tiny premium to the issue price. Again, demand for the paper was predominantly from the Far East, with many London-based traders commenting that the terms looked tight. Tuesday's jumbo Italy deal...

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for US DOLLARS, AUSTRALIAN DOLLARS, SWISS FRANKS, DANISH KRONER, and YEN.

\*Private placement, \*\*With equity warrants, \*\*\*Convertible, \*\*\*\*Floating rate notes, \*\*\*\*\*Final terms, A Non-callable, B 10bp over 3-month Libor, Additional 125m on top, C Coupon cut by 1/2% from indication, D 50bp under Japanese long term prime rate, E Redemption linked to Nikkei stock index, F Yield to par 3.441%, G Yield to par 3.479%.

continued its strong performance, trading in line with the five-year Treasury and maintaining a spread of 42 basis points. Dealers said there was much less turnover as the market price moved below the issue price. The dollar sector was also tapped by IBJ International with a \$200m seven-year deal for Japan Development Bank...

The dollar sector was also tapped by IBJ International with a \$200m seven-year deal for Japan Development Bank, the latest in a string of Japanese government-guaranteed issues brought recently by IBJ. The bonds were priced to yield 5.0 basis points over the when-issued Treasury and met...

a good reception. IBJ was quoted in the paper as less 1% bid, after less 1.70 bid. Full underwriting fees were 1% point. IBJ said it was encouraged by the amount of new money looking for dollar assets and said there was less switching activity than expected. Proceeds were swapped into fixed-rate yen via a lag in floating-rate US dollars.

The first zero coupon Danish kroner deal since May was launched for Kreditbank by Privatbanken amid steady interest from Danish and Dutch investors. The bonds were trading on fees at less 1% bid. UBS Phillips & Drew brought a \$100m floating-rate note issue for Towa & Country Building Society. The notes yielded 10 basis points over three-month Libor, and were trading on fees at 99.52 bid. The lead reported UK institutions as well as off-shore interest based on hopes of a good short-term yield.

Hambros' \$450m three-year issue for National Australia Bank carried a fat 16% per cent coupon to attract retail demand, and met surprisingly good interest in what has been...

clear economic strategy from the Chancellor of the Exchequer, Mr Nigel Lawson. At the long end, gilt-edged stocks showed unchanged on the day. There was hope yesterday morning that sterling would strengthen, but its drop in the afternoon against the D-Mark confounded the optimistic. "The market wants to hear some theme from Mr Lawson tomorrow, which knits all his policies together, and explains how monetary policy is being driven," said a trader.

Credit ratings ratio 'worst since 1982 recession'

By Andrew Freeman

CREDIT RATINGS assigned to debts for US corporations were downgraded more than twice as often as they were upgraded during the third quarter of this year, according to a report by Moody's Investors Services, the US rating agency. Mr John Lonski, senior economist at Moody's, said in the report: "The ratio of 2.3 downgrades per upgrade compares unfavourably with 1988." He said the figure was the worst since the 1982 recession (when downgrades outnumbered upgrades by 2.5 to one), and forecast a rise in corporate defaults.

The bare figures disguise the fact that speculative-grade corporations account for over half the downgrades so far this year. Mr Lonski added that event risk appeared to be declining as leveraged and hostile takeovers went out of fashion. In 1989 so far, some \$39.55bn of corporate debt has been affected by 60 special event downgrades, representing 29 per cent of all downgrades.

The 10 UK water authorities due for privatisation in November have been given initial debt ratings by Moody's in a range between the upper-medium (A) and high grade (Aa) categories. Ratings for each authority will be specified after a more detailed review of their debt offerings and operations. The range is based on a review of the water industry which concluded that each of the authorities should be financially strong for at least five years after flotation. Moody's cites the UK regulatory environment, the Government's debt write-offs and the formula on pricing as reasons for short-term financial stability. Moody's adds that thereafter it expects greater credit differentiation between the authorities, and predicts that once the industry has achieved European Community standards there will be downward pressure on pricing. That pressure should reveal which authorities are most efficiently managed, and therefore, which will have premium credit ratings.

Treasuries dip as hopes of easing fade

By Janet Bush in New York and Rachel Johnson in London

US TREASURY bond prices edged lower yesterday as they continued to be no sign of easier monetary conditions. At mid-session, the benchmark long bond was quoted 1/2 point lower for a yield of 8.03 per cent, while short-dated maturities were narrowly mixed.

The US Federal Reserve arranged a draining operation through five-day matched sales to replace the five-day matched sales announced last Friday, which expired yesterday. The Fed funds rate held steady throughout the morning session at 8% per cent. The return of the yield on...

the long bond to above 8 per cent, having traded just below that figure earlier in the week, reflects disappointed expectations of a monetary easing. Various comments by Mr Alan Greenspan, Fed chairman, in Moscow were interpreted by the financial markets as a signal that the Fed does not intend to give in to pressure from the Administration to ease rates. However, there is still a distinct camp among bond market economists who believe that the financial markets took Mr Greenspan's comments out of context and that an easing is still in the pipeline. The Fed has not signalled an easing through its open market operations, but its announcements of matched sales on Friday, Tuesday and yesterday fail to provide firm evidence...

that it is not easing, as the Fed has a large drain need during this period. THE EVENT of the day on the Japanese government bond market was the raising of the discount rate by half a percentage point, from 3 1/2 to 4%. This depressed prices by about half a point on bonds, while lifting yields. The Benchmark No.111 opened to yield 5.39 per cent, and went as far as 5.50 before recovering slightly to close at 5.45. The rise in the rate widened the spread between the discount rate and new issues from 1.5 percentage points to 2.5, creating some room for investors to manoeuvre. However, the rate rise did nothing to support the currency, so fears are now focused on the inevitability of another rise.

The December futures contract was the subject of fairly heavy trading of 79.7m. It opened and closed at around 104, although the rise sent its price down half a point in the afternoon. GERMAN government bonds were marked up to 85 pfennigs lower at the day's fixings, due to the currency's weakness on the foreign exchange. This, in turn, sent the December futures contract lower, with record volumes of contracts trading hands. The price fell 10 pfennigs after a purchase agreement drained DM19.2m from the market. Bonds eased another 15 to 25 pfennigs during the day. THE UK government bond market had another "dealout" day in the absence of any...

GOVERNMENT BONDS

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BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Price, Change, Yield, Week, Month. Includes entries for UK GILTS, US TREASURY, JAPAN, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

London closing, \* denotes New York morning prices, \*\* denotes US 10yr in 32nds, others in decimal. Yield: Local market standard. Technical Data/Analyst Source

Tokai Bank shares begin trading on London SE

By David Barchard

DEALING IN the shares of Tokai Bank, the sixth-largest Japanese city bank, gets underway at the International Stock Exchange in London today, in the seventh listing of a Japanese bank in London this year. Mr Ikuo Inagaki, the deputy president of Tokai, said yesterday that the listing was an important step in the international development of the bank. "We believe that this introduction will broaden our appeal to international investors and lead to new business opportunities through enhanced awareness of our expanding operations."

Tokai Bank is the world's eighth-largest bank, with assets of ¥31,703bn (\$221bn). It has 269 branches in Japan and 51 branches in 23 other countries. It has had a representative office in the UK since 1957, and a London branch for over 26 years. It also has a representative office in Birmingham. Its headquarters are in Nagoya. The Toyota Motor company is a major shareholder with a 5 per cent stake. The bank's entry into the London Stock Exchange is part of a general policy of broadening its European operations. It intends to apply for listings on the stock exchanges of Paris, Basle, Zurich, and Geneva later this year. Tokai is the 20th Japanese company to receive a listing in London. Japanese companies now account for \$272.5bn (\$425.1bn) of the total market capitalisation of overseas listed companies of £1,272.4bn.

LONDON MARKET STATISTICS

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, etc. Includes sections for EQUITY GROUPS & SUB-SECTIONS, FT-SE 100 SHARE INDEX, and FT-SE 100 SHARE INDEX.

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Same. Includes entries for British Funds, Industrial Shares, Oils, Plantations, etc.

EQUITIES

Table with columns: Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, etc. Includes entries for 100, 200, 300, 400, 500, 600, 700, 800, 900, 1000.

RIGHTS OFFERS

Table with columns: Issue, Amount, Latest, 1989, Stock, Closing Price. Includes entries for 100, 200, 300, 400, 500, 600, 700, 800, 900, 1000.

LONDON TRADED OPTIONS

THE OPTIONS market was set alight yesterday, with particularly busy trading in the FT-SE 100 index options. Nervousness about the likely direction of the stock market after the recent sharp falls made institutions appear reluctant to commit themselves heavily to the market. Dealers said the rise in interest rates and the weakness in sterling has cast a dark shadow over the stock and options market and this has led to some apprehension before Mr Nigel Lawson, the Chancellor, makes his speech at the Conservative Party conference later today. However, this did not deter options brokers, who were active...

Table with columns: Calls, Puts, Index, etc. Includes entries for FT-SE 100, FT-SE 250, FT-SE 500, FT-SE 750, FT-SE 1000.

FIXED INTEREST

Table with columns: Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, etc. Includes entries for 100, 200, 300, 400, 500, 600, 700, 800, 900, 1000.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Latest, 1989, Stock, Closing Price. Includes entries for 100, 200, 300, 400, 500, 600, 700, 800, 900, 1000.

October 11 Total Contracts 57,278. FT-SE Index 2218.4. FT-SE 100 Puts 35,025. FT-SE Index Calls 13,653. \*Daily security price. †Long dated empty note.

UK COMPANY NEWS

It took four years and cost £32m to be wise after the event
Dalgety sells Gill & Duffus for £87m

By Andrew Hill

DALGETY, the international foods and agribusiness company, has finally disposed of its ill-starred commodities business, Gill & Duffus, for £87.4m - some £32m less than its purchase price four years ago. Dalgety's shares rose 4p to 413p on yesterday's news, which was heralded at last month's announcement of Dalgety's 1988-89 results. Dalgety bought Gill for £120m in 1985, to the irritation of City observers. The commodity broker was hit by the collapse in the market almost immediately and has rarely lived up to expectations since. Mr Maurice Warren, Dalgety's managing director, said yesterday: "Trading has been very difficult. It was quite important that we got out of that cyclical business and we are selling at a time when the commodity markets have been very poor indeed. Gill's cocoa, sugar and coffee trading operations are to be sold at a discount to the business's net asset value of £98.1m and Dalgety may have to write off a further £5m of miscellaneous assets. However, the disposals will also reduce Dalgety's gearing from about 63 per cent at the end of June to around 26 per cent. That excludes a temporary \$300m working capital facility which Dalgety is making available to the buyers of Gill's sugar division while they set up alternative credit facilities.

Mr Warren said the disposals would enable Dalgety to concentrate on its food and agribusiness divisions, managing well-known brand names such as Golden Wonder, Wholot pet food and Homepride flour. The group is currently the focus of speculation about a possible bid from Australian entrepreneur Mr Robert Holmes à Court and France's Elf Aquitaine, which together own just under 5 per cent of the company. Gill's cocoa trading and processing operation will be bought by Basacchem, 49.9 per cent of which is held by venture capitalist group, Citicorp Capital Investors Europe. The division's management will hold 25.3 per cent and the balance will belong to F D & P Man, a private sugar trader. The Geneva-based sugar trading arm is being bought by a Japanese-led consortium consisting of quoted company Taiyo Gyoogyo Kabushiki (40 per cent), the directors and management (40 per cent), and Daitoh Trading Company. Gill's Brazilian coffee trading business, Uscotea, has been bought by its management and the Guatemalan arm of Uscotea is to be sold to an unspecified buyer for about £2m. Gill made £9.7m before tax in the year to June 30 out of overall group profits of £110m before tax. Commodities makes up 17 per cent of Dalgety's turnover of £4,760m.

Franklin '10 years too late' in DRG bid

By Clare Pearson

"ROLAND FRANKLIN is probably ten years too late" in attempting a hostile break-up bid for DRG, the paper and packaging group, Mr Moger Woolley, chief executive, claimed yesterday. Mr Woolley was speaking as DRG posted its defence document in response to the £57m cash offer launched by Mr Franklin's Bermuda-based Penbridge Investments. The main aim of the document is to take issue with the view, described by Mr Franklin as a "conviction" in a letter to shareholders earlier this week, that DRG has the characteristics of a conglomerate and that its form of business structure has an inherent disadvantage for shareholders. Sir John Milne, chairman, says: "The first assertion is wrong and the second wholly unsubstantiated. DRG is a well-founded group of focused businesses with an impressive track record and excellent prospects." A key strength of DRG is that it is structured to enable its businesses to focus clearly on specific markets whilst being able to draw from the group's broad technical expertise and resources," he says. The group of international investors behind Penbridge are engaged in "a clear example of short-term profiteering". It is trying to "realise a large profit at your expense."



Hays valued at £393m after revision of launch price

By Clare Pearson

THE SHARP deterioration in the UK stock market has driven Hays, the business services group joining the main market through a big offer for sale, to launch its shares on significantly cheaper terms than it had recently envisaged. Yesterday a price of 105p was announced for the shares, putting them on a pro-forma basis on a historic price of 12.2. Only last week, Mr Ronnie Frost, chairman, (above), was talking about a multiple of 13.4 to 14.4. There is no profit forecast. The offer of 45.2 per cent of the enlarged share capital now raises a net £185.7m and values the whole company at £393m. Mr Frost said yesterday: "At the end of the day the most important thing was to get the issue off successfully, which we have done. But the ratio is smaller than we've planned on and spoken about." However, some analysts said yesterday the historic price range of 12 to 15 earlier indicated by J. Henry Schroder Wagg, the merchant bank handling the offer, had always

looked somewhat ambitious. The national net dividend per share in respect of the year ended June 30, giving a national gross dividend yield of 3.8 per cent. All but £4.7m of the net proceeds are going to the company and will be used to repay £121.6m of outstanding bank loans and, as to £39.4m, for the redemption of preference shares. Hays says it later plans to use its existing cash resources, including by acquisition with existing businesses. The company, which is being classed as a conglomerate by the market, has interests spanning staff recruitment, office support services and specialised distribution. The three divisions contributed respectively 37, 38 and 45 per cent of operating profits of £52.7m in the year to end-June. On the impact of a downturn in the UK economy, Mr Frost said yesterday: "Hays will be affected to a considerably lesser extent than many other public companies." Within the divisions, which dominate the staff recruitment activities, is expected to remain the main contributor but Montrose, which supplies staff to the construction industry, is expected to grow at a faster rate. Britdoc, a business mail service which forms one part of the commercial (office support) operation, is expected to "significantly grow". In distribution, Hays is looking for growth from packaged products and speciality operating divisions in chemical distribution, and from other new specialised areas. Hays emerged in its present form after a buy-out from the Kuwait Investment Office, two years ago. Mr Frost was brought in as chief executive when he sold his farm produce business to the company in 1983. Despite the downturn in the stock market, public interest in the offer has continued strong this week. By Monday night, more than 7,500 written applications for prospectuses had been sent in in response to advertisements.

Tay Homes' jump to £8.33m lifts shares

By Andrew Taylor, Construction Correspondent

HIGHER THAN expected pre-tax profits at Tay Homes for the twelve months to June 30 boosted the share price of the Leeds-based builder yesterday and the stock closed up 7p to 104p. The taxable result jumped by 63 per cent from £5.15m to £8.33m and turnover rose by 47 per cent from £5.42m to £8.02m. A recommended final dividend of 3p raised the total for the year by 50 per cent to 4p. Earnings per share increased by 61 per cent to 25.3p (15.78p). The group has benefited from the resilience this year of housing markets in northern England, compared with the market in the south where sales are down by about half. Mr Trevor Spencer, Tay's chairman, said the company had sold 796 homes in the year to the end of June, compared with 710 the previous year. Prior to last week's rise in interest rates, the group had been expecting to build 870 homes, an increase of about 10 per cent, in the current year. "We are well on target to achieve that figure despite a slight slowdown in sales in recent weeks," said Mr Spencer. "But it is very difficult to say what impact the rise in interest rates will have on demand in the north and in Scotland where we are strongest." Its two main areas of operations, based on Leeds and Glasgow, accounted for 85 per cent of sales value in the year just ended. "Sales reservations in the north of England and Scotland are currently at good levels, while our smaller developments in the south-west and

midlands continues to be slow," said Mr Spencer. The Yorkshire area in particular had benefited from a large increase in house prices. Halifax, Britain's biggest building society said yesterday that prices in Yorkshire and Humberside rose by 87 per cent in the 12 months to the end of September. Tay said sales in Scotland had risen substantially, reflecting increased demand for home ownership. According to Halifax, prices in Scotland rose by almost 20 per cent in the past 12 months.

With Penbridge's bid priced at 99p, against a closing price yesterday of 60.4p, there is no profit forecast. But there is a promise to supply shareholders with details of expected profits from property disposals in support of earlier statements that these could average some £10m per annum over the next five years. Property profits are likely to become central to the financial arguments during the bid. A large property profit helped boost interim pre-tax profits to £42.7m (£28.2m). Through various charts showing DRG's financial performance measured by various ratios in the years 1980-1989, and a table showing acquisitions and disposals, the document seeks to demonstrate DRG's history of growth and restructuring. A chart showing operating profit as a percentage of average capital employed (standing at 28 per cent in 1987 and 1988) is calculated on data including property values at original cost, rather than at a revalued base. "DRG takes issue with what it says are 'out-of-date' financial comparisons made by Penbridge.

GEC near to Matra space link

By David White, Defence Correspondent

GENERAL ELECTRIC Company of the UK is close to an agreement to merge its space interests with those of Matra, the French high-technology group, by setting up a joint company with annual sales of about £300m. The companies are expected to announce the move next week. It is the first concrete evidence of the well-publicised ambitions of Mr Jean-Luc Lagardiere, Matra chairman, to set up wide-ranging links with both GEC and Daimler-Benz, the West German motor and aerospace conglomerate. GEC and Daimler each have a 4 per cent shareholding in Matra, which was privatised in 1988. Matra's board is due to take a preliminary step towards the merger on Monday, by approving the splitting-off of its Matra Space satellite activities into a separate subsidiary. Subject to final authorisation, this unit will be merged with Marconi Space Systems, one of the operating subsidiaries of GEC's defence arm

GEC-Marconi, GEC and Matra would be the sole shareholders in the joint venture. GEC, while taking a cautious line on Mr Lagardiere's plans for a strategic alliance, sees the agreement as significantly strengthening its space business, turnover of which at about £86m a year is less than half Matra's. The two companies are considered to have complementary strengths in the field rather than overlapping. Portsmouth-based Marconi Space Systems, which was made a separate subsidiary five years ago, focuses primarily on satellite communications and other satellite payloads, and power sources. Its business includes communications payloads for the UK's SkyNet series of military satellites. Matra, which entered the space sector in the early 1960s, with a leading role in France's first satellite, is principally involved in space avionics, navigation systems, data management and space vehicles.

For GEC, the planned venture is intended to take it from being a major sub-contractor in space projects (in the latest SkyNet 4 programme it is principal sub-contractor to British Aerospace) to the position of a strong prime contractor. The venture would offer a full range of capabilities, including ground stations, components of launch vehicles, the satellite "bus" carrying the payload, the payload itself, navigation systems, and mobile antennas to receive the signals. Matra sees the agreement as paving the way for a series of links, which would include share swaps between itself and the defence and aerospace arms of GEC and Daimler-Benz. In talks earlier this year it was suggested that this might involve the British and West German companies raising their stakes to 20 per cent, with Matra taking similar positions in GEC-Marconi and Deutsche Aerospace, the new division of Daimler-Benz.

Reedpack paves way for flotation

By Maggie Urry

REEDPACK, the paper, packaging and office supplies group, has appointed NM Rothschild, the merchant bank, to advise on its flotation. It has also appointed Case as its stockbroker, and Goldman Sachs, the investment bank, to advise on international financial matters. The group was formed by a £508.6m management buy-out from Reed International in the summer of 1988. At the time it planned to come to the stock market within three years. Mr Peter Williams, chief executive, expects the group to be ready to float in 1990, but will wait until market conditions are attractive. It is currently considering a joint project to build a new newspaper machine, which would cost around £200m in total.

Peter Black £13m health remedies buy

By Jane Fuller

PETER BLACK Holdings, the consumer goods manufacturer, is moving into over-the-counter health remedies through the purchase of English Grains for £12.8m. English Grains, based in Staffordshire, makes stretch bands as Matracalm for stress relief and Red-Koopa Ginseng. It also produces guaranteed pharmaceuticals for retail chains. Mr Gordon Black, joint chairman of Peter Black, said the acquisition would expand the group's toiletries and cosmetics arm. This was its fastest growing division and represented about 20 per cent of

turnover, which stood at £138m for the year to June 3. "The market is growing for non-prescription remedies. It reflects customer taste for natural products and doctors are now recommending these for minor ailments," he said. The total UK market for such products is worth more than £250m a year. English Grains was founded at the turn of the century when it started to concoct dietary supplements from yeast extract. It made a pre-tax profit of £1.3m on turnover of £9.5m in 1988, at the end of which it had net assets of £2.5m. The purchase, from the Boardman-Weston family, is being financed by £8.25m of 10-year loan notes and £4.55m in ordinary shares issued at 120p each. Existing shareholders will be able to claw back the shares on a one-for-11.1 basis. Mr Black said the acquisition would take gearing from 37 per cent to more than 50 per cent, but that 20 per cent of that gearing related to 10-year loan notes - "that is good because of the deferred pay-

ment." The equity arrangements would enable the Black family to retain its controlling 40 per cent. Apart from toiletries and cosmetics, Peter Black has three other divisions: footwear (the largest), hardware, such as bedding, and furniture. Mr Black said ill effects from the squeeze on consumer spending were so far limited to furniture, which brought in only 5 per cent of sales. About 50 per cent of the company's business was with Marks and Spencer, which he felt would be more resilient than other retailers. It was a possibility that the English Grains products would join the range supplied to M and S. Ford Sellar disposals Ford Sellar Morris Properties has sold three more properties for a total of more than £28m. The sales bring the total proceeds of disposals since its acquisition of Brookmount in August to £70m.

Advertisement for Southern Cross III yacht. Features a photo of the yacht and text describing its speed, space, and style. Contact information for the Central Marketing Agent is provided.

Axa Midi gives funding details of possible Farmers purchase

By Nikki Tah

AXA MIDI Assurances, the French-based insurance company which plans to buy Farmers Group, the US insurance subsidiary of BAT Industries, from Sir James Goldsmith's Hoylake consortium if Hoylake makes a successful bid for BAT, has set out details of how it intends to finance the potential £4.5bn acquisition. In new filings with the US state insurance commissioners who must approve any change of ownership at Farmers, Axa says that around \$1bn would come from the "available resources of the group". This would comprise \$501m to be raised in the near future by Axa Midi and its parent companies, and \$459m from the cash proceeds of the sale of securities by La Paternelle Risques Diversa, a subsidiary of Axa and one of the main French property and casualty insurers within the group. This latter sum would be part of a "reallocation" of La Paternelle's investment portfolio, the subsidiary, says the filings. The \$1.3bn net assets which do not cover policyholder reserves. Over half of the \$501m - \$299m - would come from Milil, which is the immediate parent company of Axa, a mixture of cash in hand and the sale of available non-insurance investments. A further \$225m tranche of the Farmers purchase price would be paid to Hoylake from the proceeds of long-term bank borrowing to be made to a subsidiary of Axa. This would take the form of a 10-year loan from a banking syndicate, and would be guaranteed by Axa. The French company stresses that this would not be guaranteed either directly or indirectly by Farmers itself. The term loan would be repaid by the proceeds of ordinary dividends paid by Farmers. Axa says that dividends from Farmers would be about 75 per cent of the US company's net income. This brought immediate criticism from BAT. The UK con-

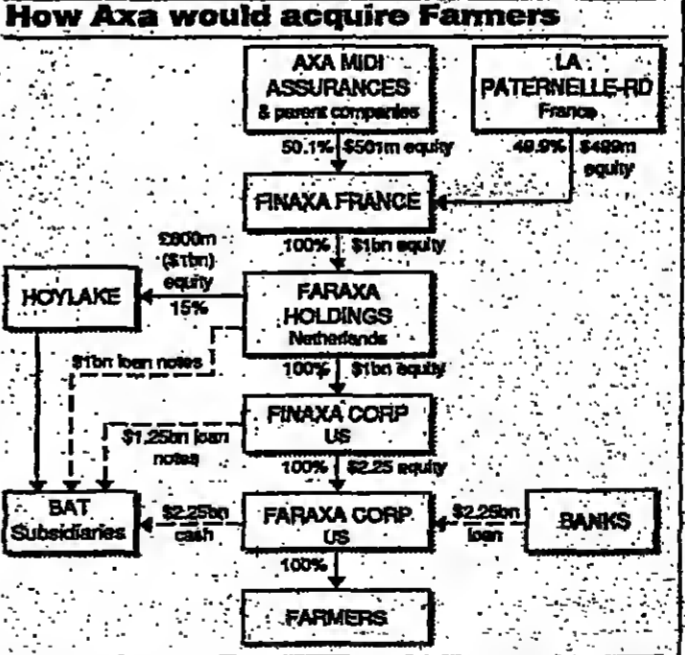


Table titled 'DIVIDENDS ANNOUNCED' with columns for Company, Current payment, Date of payment, Current dividend, Total last year, and Total for year.

Table titled 'BOARD MEETINGS' with columns for Company, Date, and other relevant information.

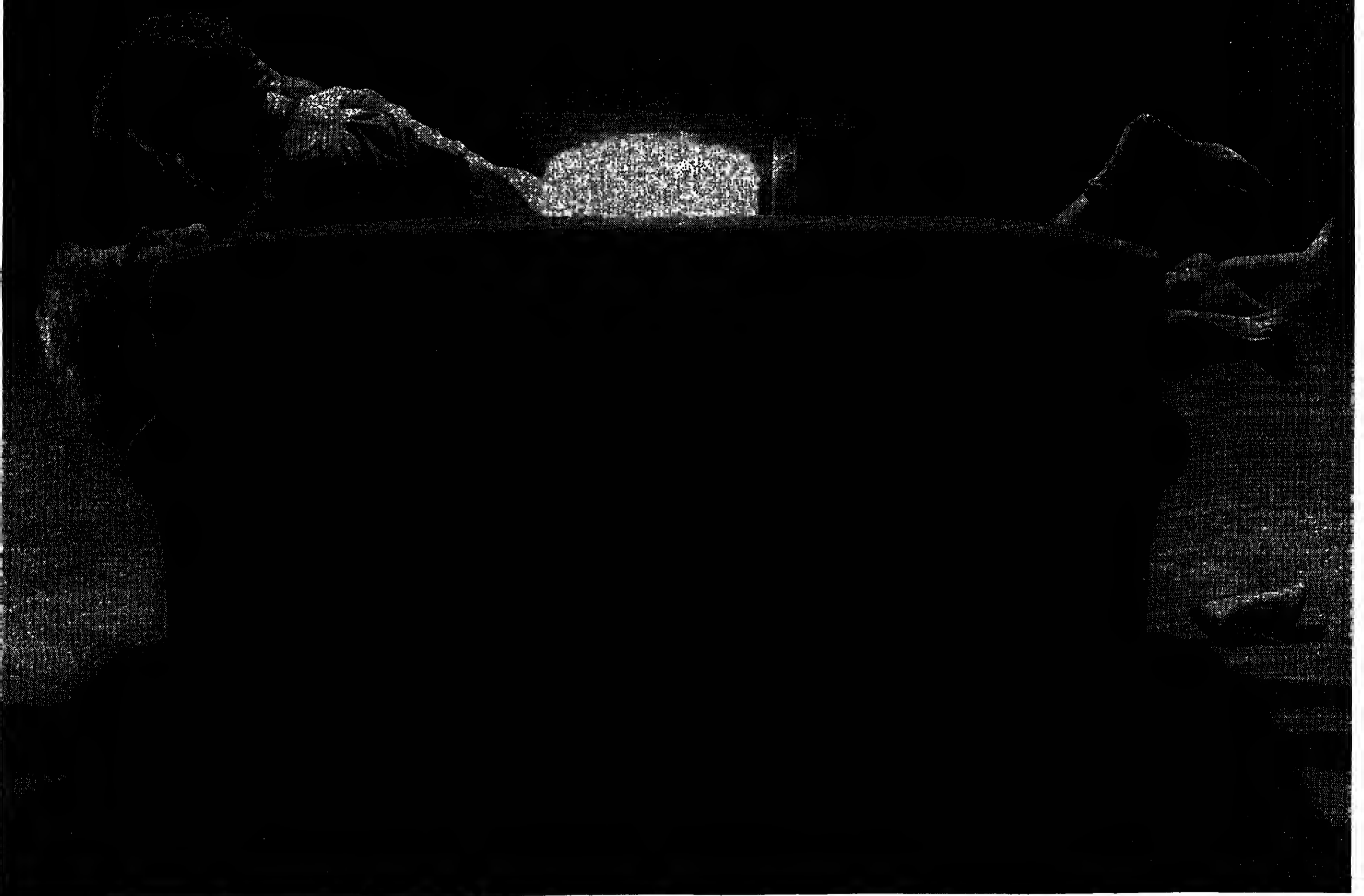
Advertisement for Interim Report and Rapport Semestriel. Includes contact information for Eurotunnel P.L.C. and Rappaport Semestriel.

consider only whether Axa is a suitable owner for Farmers. If there is a short period between a Hoylake bid going unconditional and formal control of Farmers passing to Axa, the two parties are offering to enter an irrevocable undertaking which would bar Hoylake from having any control of the US insurance company. BAT said last night that it was still studying the fine detail of that agreement, but that it looked "complex". The new filings from Hoylake itself make it clear that the leverage and ownership structure envisaged in a revised bid for BAT would "not be materially different" from that in its original offer - which has now lapsed. Hoylake also says that it is resolute investors to join its consortium. Besides Sir James, Mr Jacob Rothschild and Mr Kerry Packer, Hoylake's previous offer had promised of backing from a formidable list of wealthy individuals and companies.

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MANAGEMENT: Marketing and Advertising

Automotive accessories

Seeking added value from a sheep's stomach

Pittard Garnar has plans for chamois leather, Nikki Tait reports

How do you create a branded product - especially if you are a small or medium-sized company...

Pittard Garnar, a medium-sized leather manufacturer based at Yeovil in Somerset, hopes it has an answer...

The plan is to market this under the Pittard name at a 25 per cent premium to the normal product.

That leaves the lower quality skins, which either become cheaper clothing material or undergo a "splitting" process...

Some 60m sq ft of chamois are produced this way each year, with the biggest single use for the product being "wash leathers"...

There has been limited "branding" of chamois for some time. Rival UK producer, Eastern Counties Leather...

Pittard's aspirations, it should be added, do not end with the car market. It thinks there could be potential in the optical market...

With test-marketing of this new chamois just completed, everything has yet to be proved. Nevertheless, the 20-month development programme already throws up some interesting insights...

can attempt to tackle the formidable problem of turning commodity output into premium-priced sales. Pittard's motives for rethinking its chamois marketing are simple enough...

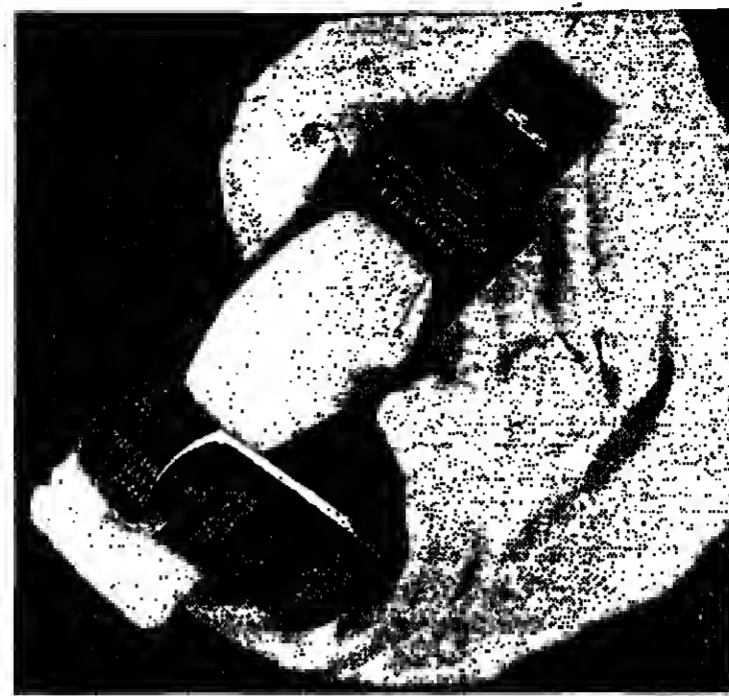
On the other, the UK industry has been subject to extensive bid activity in recent years and Pittard Garnar - itself the result of a merger between Pittard and Garnar Booth - has found rival leather group, Strong & Fisher...

It was shortly after the Garnar merger, in August 1988, that Pittard first called in a Saatchi & Saatchi subsidiary, Hall Harrison Cowley, to undertake some initial consumer research...

was strong dislike of chamois "business" when wet. From a technical viewpoint that was not too discouraging. For some years, leather manufacturers have been developing a means of "water-proofing" leather...

The next stage was to gauge consumer reaction more fully - on both sides of the Atlantic. With the aid of existing marketing contacts in the US - Pittard already sells much of its glove leather there - Pittard set up six consumer panels in the US...

These results are an intriguing mass of detail about car-owners' behaviour. For example, the survey suggests that the size of cars in the US means that users tend to "flick" their chamois across the paintwork...



Derision greeted suggestions to call the new product "Chamo" - Barney Lewis

larger piece of cloth. A US male audience is deeply sceptical of coloured chamois, dismissing it as a synthetic material, women are more receptive. And so on.

But aside from the practical implications of this information - sizing the product, for example - Pittard says it was also very encouraged by the overall response to the "new" chamois.

So the next step was a choice of name and accompanying packaging. At this point, lacking expertise, Pittard turned to the Design Council

for suggestions, ending up with a London-based company, Packaging Innovation. Again, ideas were bounced off the consumer panels.

Various notions quickly bit the dust. The likes of "The Soft One" and "Stay-Soft" were dismissed on the grounds that they were either reminiscent of laundry paper and deodorants, or could be difficult to register and protect.

An alternative approach, macho packaging under the "Chamo" name, brought howls of derision from the UK audience. In the end, the decision was to

adopt the "dry soft" description, but to capitalise on the extremely English Pittard name. With suitable emphasis on the second syllable, this appeared to invoke an aura of upmarket luxury with the US audience.

The packaging was designed to reflect this - gold, brown and red, with the use of a crest at the top of the cardboard holder. Playing to the size and feel of the leather, the company decided against flat, enclosed packaging. Instead, it opted for a tie-like design, which leaves the leather both tactile and emphasises its size.

Whether this seduces customers, and changes buying habits is another matter. So far, the company maintains that the test-marketing - done through 32 US and 24 UK stores - has been highly encouraging; 40 per cent of what was thought to be enough stock for 80 days sold out in three weeks, and there seemed to be negligible price resistance.

The more formidable test, however, will come when a major auto-goods retailer - a number of which have expressed interest, including the 700-strong Pep Boys chain in the US - sees how well it can move a bulk order. The first indications could come by the year-end; one US automotive retailer, Venture, has just made the first major order - for \$50,000 of pre-Christmas stock.

For Pittard, there is everything to play for. Total development costs stand at a fairly modest \$250,000 so far. Yet it is already aiming for around \$4m of "dry soft" sales next year with a product that offers net margins of between 10-15 per cent - a substantial improvement on those achieved with the conventional chamois.

The good, the bad and the ugly of hospitality

When the Savoy Hotel Group this week launched a corporate hospitality service it not only stepped into an activity which has an uneasy role in the marketing mix but chose a moment which is not the most opportune for the industry as a whole.

As Peter Selby, a director of Keith Prowse, one of the leading players, remarks: "Demand for the sector in the second half of this year is far less buoyant than in the last six months of 1988."

The Savoy has already lined up several potential clients. "We carried out research earlier this year which showed that many major companies were unhappy with the sort of corporate hospitality services they were being offered," explains Peter Bates, the Savoy's marketing director. "They felt that existing corporate hospitality concentrated too much on mass-market

events which were becoming a bit of a bore, rather than developing a more personal service tailored to their needs."

The Savoy claims that it is the first UK hotel group to offer such an add-on corporate hospitality service, but its participation has come at a time when the whole business of entertaining clients at sporting events such as Wimbledon, or opera evenings at Glyndeborne, is coming under increasing corporate scrutiny.

Rising interest rates and the fear of recession is making companies think twice before laying out a minimum of several thousand pounds - and often much more - to host events which seemingly provide little immediate return. Keith Prowse Hospitality, the largest supplier of corpo-

rate entertaining events, is well placed to gauge the current mood in the business world. And the fall-off that it reports is, in its own case, despite the fact that it provided the official hospitality at the recent Ryder Cup golf matches at the Belfry, probably the largest such business entertaining event of the year.

But with the price of watching the Europeans retain the cup costing companies up to £130 per head, even Selby admits that "there was a bit of a marketing job to do - compared with this time last year when companies would buy anything going."

Yet money is not the only inhibitor on corporate entertaining. Some companies are concerned at the impact of the growth of business hospitality on their own employees. Are

executives, for example, spending too many days out of the office at functions paid for by clients - and are they being subject to undue influence?

"Some executives," points out Alison Moxon, managing director of Incentive and corporate hospitality organiser Travel For Industry, "are faced with several invitations to the same event; they are simply refusing to play the game and decline everything as a matter of policy."

Directors of Sainsbury, the supermarket chain, for example, conscious of the pressures that corporate entertaining can create, routinely refuse all invitations.

But the problem is not confined to business ethics. The rapid growth until this year of corporate entertaining - esti-

mated to be at least £500m a year on such marketing, although this probably significantly understates the true spend - has clearly attracted many "cowboy" operators and led to a falling off in standards.

Horror stories of corporate entertaining gone wrong abound in the industry's folklore. A group of car dealers invited by a major car company to a recent rugby international at Twickenham, for example, were not pleased to discover that there were actually no tickets for them to watch the game. The hospitality organiser had not managed to obtain any, even on the black market, and the disgruntled dealers were left to watch the game on television.

Concern over standards has

led some hospitality organisers to set up a trade association, the Corporate Hospitality Association, to try to give the fledgling industry some credibility. Yet even this cannot garner full support from hospitality organisers.

Keith Prowse and some other leading organisers refuse to join because the association does not exclude members from offering events for which they do not have official sanction to provide tickets.

"Our policy is that corporate events should only be offered to companies if the organiser has the official approval of the event's authorities, so that they can guarantee seats," says Selby.

But other problems are waiting in the wings. One, clearly, is simply boredom; many senior executives have

has reduced the supply of yuppies preferring this type of corporate entertainment.

Playing golf is still regarded by most hospitality organisers as the participation event which business executives enjoy most, although clay pigeon shooting and trout fishing are increasingly popular.

Yet if corporate hospitality is to be seriously regarded as part of the marketers' armoury in the 1990s, it needs to rely less on hype and more on establishing its effectiveness. Even so, some companies still believe in the razzamatazz of a good stunt. EMI, for example, took entertainment industry executives on a train journey to Glenegles, the luxury hotel in Scotland - and not only entertained them lavishly but had parachuters drop on the train. From the skies... to deliver personalised room keys for each guest.

David Churchill

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COMMODITIES AND AGRICULTURE

Britain relieved at court ruling on 'quota-hopping'

By Tim Dickson in Brussels

ANGER, RELIEF and uncertainty were among the many reactions voiced yesterday to Tuesday's ruling from the European Court of Justice curbing the UK's tactics in its two-year battle against Spanish 'quota-hoppers'...

Yesterday, experts in the European Commission who were busy studying the text, were happy that the Commission, which brought the action, had its view upheld at this stage... The Court's order did not affect other key conditions laid down in the Merchant Shipping Act...

'No real impact' says Minister

By Bridget Bloom, Agriculture Correspondent

THE BRITISH Government does not expect a "new armada of boats" to invade UK waters, as a result of Tuesday's ruling by the European Court against the country's attempt to outlaw "quota hopping" by Spanish fishermen...

British quota officials believe. Both the Government and the fishing industry say they will need more time to study the full implications of the Court ruling but, speaking Mr Richard Banks, yesterday for the National Federation of Fishermen's Organisations, was somewhat less sanguine about the ruling than Mr Curry...

Fast foods buy time for perestroika

Nancy Dunne on value-added US food sales to Moscow

WHILE FIREMEN were fighting the flames at a warehouse in Cambridge, Maryland, US Agriculture Department employees had their own battle going...

So far the USDA has made up to 75,000 tonnes of cheap government-owned butter available, and there is plenty more in stock. The Government estimated a surplus of 135,000 to 140,000 tonnes of butter on September 30, an 84 per cent rise from the ending stock of the previous year...

currently with a new agreement for grain. The improved 1989 Soviet grain outlook has not dulled Moscow's appetite for American grains. In the last marketing year it became the number one US maize customer...

industry's lobbyists are pressing hard for government subsidies. In a letter to the USDA, four farm groups predicted that the Soviets would buy up to 1m tonnes of fats and oils in 1989, up 34 per cent from 1988...

The USDA is now reported to be considering "assistance" for a sale of up to 75,000 tonnes. For all these bargains, the Soviets have found something to send back to the US...

Buffer stock may have to buy rubber

FALLING RUBBER prices may lead the International Natural Rubber Organisation into buying for the first time since the second International Rubber Agreement was adopted in April, according to Mr Aldo Hofmeister, the manager of the organisation's buffer stock...

Under the second International Natural Rubber Agreement, the lowest level for two years was passed from the need to by a price recovery. But he said consumers might by now have stocked up sufficient rubber to last them for the rest of the year...

Mr Hofmeister said he had been prepared to intervene in August when prices were at the lowest level for two years but was spared from the need to by a price recovery. But he said consumers might by now have stocked up sufficient rubber to last them for the rest of the year...

the soft market. Under the second International Natural Rubber Agreement, the lowest level for two years was passed from the need to by a price recovery. But he said consumers might by now have stocked up sufficient rubber to last them for the rest of the year...

LME to scrap high grade zinc

By Kenneth Gooding, Mining Correspondent

THE LONDON Metal Exchange is to scrap its high grade zinc contract at the end of March. Volume of trading in the contract has dropped sharply since September last year when the LME introduced its special high grade contract...

Highveld to cut vanadium output by 20%

By Jim Jones in Johannesburg

HIGHVELD STEEL & Vanadium, the South African steel and alloying metals firm, is to cut production of vanadium by about 20 per cent in response to slack international demand for the alloying metal...

and other countries have left the vanadium market oversupplied. Recently, Highveld announced that it was cutting its fourth quarter pentoxide price to \$5.4 a lb from its third quarter quotation of \$6.30...

Prices had been particularly strong during the first half of the year and pentoxide spot prices touched \$11 a lb at one stage as steelmakers feared Chinese supplies were drying up...

Between February and May steelmakers increased inventories of vanadium and are now reported to be deferring purchases of "pilot stocks" are reduced.

in Johannesburg yesterday a Highveld official said prices were unstable at \$5 a lb and that a production cutback was needed to stabilise them. He added that Vantra was unlikely to be returned to full production in the near future.

WORLD COMMODITIES PRICES

LONDON MARKETS

Table with 4 columns: Commodity, Previous, High/Low, % Change. Includes sections for COCOA, LONDON METAL EXCHANGE, SUGAR, SPOT MARKETS, and various metals like Gold and Silver.

COCOA - London FOX

Table with 4 columns: Date, Close, Previous, High/Low. Shows cocoa price fluctuations from Dec 748 to Mar 903.

LONDON METAL EXCHANGE

Table with 4 columns: Commodity, Close, Previous, High/Low. Lists prices for Aluminum, Cash, Copper, Tin, Lead, Nickel, Zinc, and Tin.

SUGAR - London FOX

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows sugar prices for Raw, White, and other grades.

SPOT MARKETS

Table with 4 columns: Commodity, Close, Previous, High/Low. Includes Oil, Gas, Petroleum, and other spot market items.

SOYBEAN MEAL - IFFE

Table with 4 columns: Date, Close, Previous, High/Low. Shows soybean meal prices from Dec 148.00 to Apr 162.50.

FRUIT & VEGETABLES - IFFE

Table with 4 columns: Commodity, Close, Previous, High/Low. Lists prices for various fruits and vegetables.

US MARKETS

Table with 4 columns: Commodity, Close, Previous, High/Low. Includes COFFEES, CRUDE OIL, MEATINGS, and other US market items.

NEW YORK

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows prices for GOLD, SILVER, and various options.

TRADED OPTIONS

Table with 4 columns: Commodity, Call, Put. Shows option prices for Aluminum and Copper.

INDEXES

Table with 4 columns: Index Name, Value, Change. Lists Dow Jones, S&P 500, and other market indices.

Chicago

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows Chicago market prices for SOYBEANS, CRUDE OIL, and other items.

MAIZE

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows maize prices for various grades.

WHEAT

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows wheat prices for different varieties.

LIVE CATTLE

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows live cattle prices for different types.

LIVE HOGS

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows live hog prices for different types.

PORK BELLIES

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows pork belly prices for different types.

Chicago (continued)

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows Chicago market prices for SOYBEAN MEAL, CRUDE OIL, and other items.

MAIZE (continued)

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows maize prices for various grades.

WHEAT (continued)

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows wheat prices for different varieties.

LIVE CATTLE (continued)

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows live cattle prices for different types.

LIVE HOGS (continued)

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows live hog prices for different types.

PORK BELLIES (continued)

Table with 4 columns: Commodity, Close, Previous, High/Low. Shows pork belly prices for different types.

LONDON STOCK EXCHANGE

Equities unchanged in nervous session

THE UK stock market's collective difficulty in comprehending the events of the past week was accurately indicated yesterday by the final trading on the FT-SE Index...

centred once again on the US dollar and sterling weaker at the end of the day, the UK stock market could not maintain its early promise...

slide in sterling since last week's news of a £2bn deficit on UK trade in August...

FINANCIAL TIMES STOCK INDICES. Table with columns for Government Secs, Fixed Interest, Ordinary Share, Gold Mine, FT-SE 100 Share, Ord. Div. Yield, P/E Ratio, SEAD Bargains, Equity Turnover, Shares Traded, and GILT EDGED ACTIVITY.

Tactical fight in Ferranti

Action in Ferranti, the beleaguered defence electronics group, was virtually non-existent for much of the session...

profit estimate slightly for this financial year to £122m from £121m...

Ultramar, widely regarded throughout the City as one of the undervalued stocks in the oil sector, were chased up to 385p...

The shares touched 350p before closing at 377p, down 30 on the day. A one-third fall in profits at the interim stage knocked Astra hard...

TRADING VOLUME IN MAJOR STOCKS. Table listing trading volume for various stocks including Astra, Jaguar, Vickers, etc.

Dalgely popular

Dalgely, the food manufacturer, was active in early trading on news that it had finally disposed of Gill and Duffus...

NY sells Reuters. New York turned sellers of Reuters on Tuesday night in the wake of news, ignored in the UK, that a project to build...

Among motorists, Jaguar continued to move in reverse gear on speculation that Ford, which has said it wants to take a stake in Jaguar...

Analyst tend to exempt Ratners from their bearish assessments of the stores sector on the grounds that its products are cheap...

profits from £225m to £220m and for next year from £245m to £235m. However, Hoare took the stock off their sell list...

TI Group managing director

TI GROUP has appointed Mr Sidney Taylor as managing director - operations, a new post, from January 1, 1990...

director, will assume responsibility as head of asset management division of Barclays de Zoete Wedd from November 1...

WILDE SAPTE, City solicitors, has appointed Mr Andrew Taylor to the new post of director of marketing...

Trading in Turkey: We hold the key. Advertisement for İŞBANK featuring a large key graphic and text about business opportunities in Turkey.

APPOINTMENTS

TI GROUP has appointed Mr Sidney Taylor as managing director - operations, a new post, from January 1, 1990...

Mr Paul Seymour (above) has been appointed chief executive of LAURENTIAN HOLDING COMPANY, formed by the merger of Trident Life and Imperial Life of Canada...

Mr Andrew Heritage, Mr John Connolly and Mr William Gibson have been appointed directors of R.P. MARTIN. Mr Martin Plumb has been appointed a director of R.P. Martin Deposits...

İŞBANK advertisement with logo and text: As a result, there is no market information we can't obtain, no introduction we can't make...



FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table of unit trust information with columns for Unit Name, Price, Yield, and other financial metrics. Includes sub-sections like 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table of insurance products including AA Friendly Society, Abbey Life Assurance Co Ltd, and various other insurance providers with their respective unit prices and yields.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

OFFSHORE AND OVERSEAS

GUERNSEY (IS)

MANAGEMENT SERVICES

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LUXEMBOURG (IS)

JERSEY (IS)

SWITZERLAND (IS)

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

BRITISH FUNDS

Table of British Funds, listing various funds with columns for Name, Price, and Yield.

BRITISH FUNDS - Contd

Table of British Funds - Contd, listing various funds with columns for Name, Price, and Yield.

LOANS

Table of Loans, listing various loan products with columns for Name, Price, and Yield.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails, listing various international investments with columns for Name, Price, and Yield.

AMERICANS

Table of Americans, listing various American investments with columns for Name, Price, and Yield.

INT. BANK AND D'SEAS

Table of International Bank and D'Seas, listing various international bank investments with columns for Name, Price, and Yield.

CORPORATION BONDS

Table of Corporation Bonds, listing various corporate bond investments with columns for Name, Price, and Yield.

COMMONWEALTH & AFRICAN BONDS

Table of Commonwealth & African Bonds, listing various international bond investments with columns for Name, Price, and Yield.

OTHER OFFSHORE FUNDS

Table of Other Offshore Funds, listing various offshore investment funds with columns for Name, Price, and Yield.

OFFSHORE INSURANCES

Table of Offshore Insurances, listing various offshore insurance products with columns for Name, Price, and Yield.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various money market investment funds with columns for Name, Price, and Yield.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank account products with columns for Name, Price, and Yield.

UNIT TRUST NOTES: Details regarding unit trust regulations and investor information.

Money Market Bank Accounts: Additional details and notes regarding bank account services.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-225-2128

AMERICANS - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like American Express, American International Group, and American Overseas Corp.

BUILDING, TIMBER, ROADS Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Bovis Lend Lease, Bovis Lend Lease Group, and Bovis Lend Lease PLC.

DRAPERY AND STORES - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Debenhams, Debenhams Group, and Debenhams PLC.

ENGINEERING - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty PLC.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

CANADIANS Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Alcan, Alcan Group, and Alcan PLC.

BANKS, HP & LEASING Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Abbey National, Abbey National Group, and Abbey National PLC.

ELECTRICALS Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Telecom, British Telecom Group, and British Telecom PLC.

FOOD, GROCERIES, ETC Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Asda, Asda Group, and Asda PLC.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

BEERS, WINES & SPIRITS Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Carlsberg, Carlsberg Group, and Carlsberg PLC.

CHEMICALS, PLASTICS Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like ICI, ICI Group, and ICI PLC.

DRAPERY AND STORES Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Debenhams, Debenhams Group, and Debenhams PLC.

HOTELS AND CATERERS Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Whitbread, Whitbread Group, and Whitbread PLC.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

BUILDING, TIMBER, ROADS Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Bovis Lend Lease, Bovis Lend Lease Group, and Bovis Lend Lease PLC.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

ENGINEERING Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty PLC.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

INSURANCES Table with columns for Stock, Price, Bid, Offer, and P/E. Includes companies like British Airways, British Airways PLC, and British Airways Group.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-225-2128

LEISURE

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades companies including Motors, Aircraft Trades, Motors, Aircraft Trades, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, Property, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Traders, Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, Plantations, Plantations, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market, Third Market, Third Market, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies including Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, Property, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Traders, Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, Plantations, Plantations, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market, Third Market, Third Market, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers companies including Newspapers, Publishers, Newspapers, Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

REGIONAL & IRISH STOCKS

Table of share prices for Regional & Irish Stocks companies including Regional & Irish Stocks, Regional & Irish Stocks, Regional & Irish Stocks, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans, South Africans, South Africans, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options companies including Traditional Options, Traditional Options, Traditional Options, etc.

Notes regarding share prices, including information on exchange rates, dividends, and other financial details.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Firm dollar and nervous pound

A FIRM dollar, and a rise in the Bank of Japan's discount rate, helped divert attention away from sterling on the foreign exchange yesterday.

The pound remained nervous, as the Bank of England continued to defend the currency, through sales of dollars and European Currency Units.

put pressure on the Government to commit sterling to early entry of the full exchange rate mechanism of the European Monetary System, or to adopt a tighter monetarist stance.

£ IN NEW YORK

Table with columns: Oct 11, Last, Previous, Change. Rows for 1 month, 3 months, 6 months, 12 months.

STERLING INDEX

Table with columns: Oct 11, Previous, Change. Rows for 9.30 am, 10.30 am, 11.00 am, Noon, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

CURRENCY MOVEMENTS

Table with columns: Oct 11, Bank, Spectator, European, Change. Rows for Sterling, US Dollar, Canadian Dollar, etc.

OTHER CURRENCIES

Table with columns: Oct 11, £, \$, DM, Yen, F Fr., S Fr., H Fl., Lira, CS, S P. Rows for Argentina, Australia, Brazil, etc.

MONEY MARKETS

London rates steady

SHORT-TERM rates held steady on the London money market yesterday as sterling nudged a little higher against the D-Mark on the foreign exchanges and the market waited for today's speech by the Chancellor of the Exchequer at the Conservative Party Conference.

cent. Late assistance of around 510m was also provided. In Frankfurt credit conditions remained tight, with cash money at 7.5% per cent, trading close to the Bundesbank's Lombard emergency financing rate of 8 per cent.

FINANCIAL FUTURES AND OPTIONS

Table for LFFE LONG CALL FUTURES OPTIONS. Columns: Strike, Call, Put, etc.

CHICAGO

Table for U.S. TREASURY BONDS. Columns: Dec, Mar, Jun, Sep.

EURO CURRENCY INTEREST RATES

Table with columns: Oct 11, 7 days, 1 month, 3 months, 6 months, 1 year. Rows for Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Oct 11, £, \$, DM, Yen, F Fr., S Fr., H Fl., Lira, CS, S P. Rows for Argentina, Australia, etc.

Table for LFFE LONG PUT FUTURES OPTIONS. Columns: Strike, Call, Put, etc.

CHICAGO

Table for U.S. TREASURY BONDS. Columns: Dec, Mar, Jun, Sep.

EURO CURRENCY INTEREST RATES

Table with columns: Oct 11, 7 days, 1 month, 3 months, 6 months, 1 year. Rows for Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Oct 11, £, \$, DM, Yen, F Fr., S Fr., H Fl., Lira, CS, S P. Rows for Argentina, Australia, etc.

Table for LFFE EURO-DOLLAR FUTURES OPTIONS. Columns: Strike, Call, Put, etc.

CHICAGO

Table for U.S. TREASURY BONDS. Columns: Dec, Mar, Jun, Sep.

EURO CURRENCY INTEREST RATES

Table with columns: Oct 11, 7 days, 1 month, 3 months, 6 months, 1 year. Rows for Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Oct 11, £, \$, DM, Yen, F Fr., S Fr., H Fl., Lira, CS, S P. Rows for Argentina, Australia, etc.

Table for LFFE SHORT PUT FUTURES OPTIONS. Columns: Strike, Call, Put, etc.

CHICAGO

Table for U.S. TREASURY BONDS. Columns: Dec, Mar, Jun, Sep.

EURO CURRENCY INTEREST RATES

Table with columns: Oct 11, 7 days, 1 month, 3 months, 6 months, 1 year. Rows for Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Oct 11, £, \$, DM, Yen, F Fr., S Fr., H Fl., Lira, CS, S P. Rows for Argentina, Australia, etc.

Advertisement for GNI's 'MARKET ALERT' featuring interest rate moves and a coupon for a free copy.

Advertisement for I.G. Index Ltd. with contact information and a coupon for a free copy.

Advertisement for FTSE 100 and other indices with contact information.

Advertisement for JOTTER PAD and CROSSWORD No. 7,061.

Advertisement for MOTOR CAR ADVERTISING featuring Richard Huggins and Jonathan Stanton.

WORLD STOCK MARKETS

Main table of world stock markets including sections for Australia, Canada, France, Germany, Italy, Japan, Korea, Mexico, New Zealand, Norway, Singapore, South Africa, Sweden, Switzerland, Taiwan, Thailand, and the UK. Each section lists various stocks with their prices and changes.

Canada section containing Toronto stock market data, including a list of 1000 common stocks and their prices, and a section for Canadian indices.

Indices section containing tables for New York Dow Jones, Standard and Poor's, and various international indices like Australia, Japan, and the UK.

Tokyo - Most Active Stocks section listing the top trading volumes in the Tokyo market for Wednesday, October 11, 1989.

Advertisement for Financial Times featuring the headline 'From coast to coast, the Financial Times is now available for hand-delivery...' and a list of cities where the paper is delivered, including Atlanta, Boston, Chicago, etc.

Vertical text on the left margin containing various advertisements and notices, including 'DID YOU KNOW?', 'FREE', and 'Alert when...'

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Spm prices October 11

Main table of stock prices with columns for 12 Month, High, Low, Stock, Div, Yld, P/E, 52 Week High, Low, Close, Prev. Close, and Change. Includes sub-sections for 12 Month, High, Low, Stock, Div, Yld, P/E, 52 Week High, Low, Close, Prev. Close, and Change.

Rothmans The Original King Size advertisement featuring an image of a hand holding a cigarette.

Continued on Page 39

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for 12 Month High/Low, Stock Name, Price, Change, and Volume. Includes sub-sections for 'Continued from previous page' and 'Over-the-Counter'.

OVER-THE-COUNTER

Nasdaq national market 3pm prices October 11

Table of Over-the-Counter prices with columns for Stock Name, Price, Change, and Volume. Includes sub-sections for 'Over-the-Counter' and 'Nasdaq national market'.

AMEX COMPOSITE PRICES

3pm prices October 11

Table of AMEX Composite Prices with columns for Stock Name, Price, Change, and Volume.

Advertisement for SCANDIC CROWN HOTEL with text: 'It's attention to detail... Complimentary copies of the Financial Times are available for business guests staying at the Scandic Crown Hotel in Helsinki.' Includes logo for SCANDIC CROWN HOTEL and FINANCIAL TIMES.

